



Australian Government
**Department of Industry,
Innovation and Science**

Business

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Building Better Regions Fund - Infrastructure Projects Stream Application Form

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Receipt

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Instructions

About Building Better Regions Fund

The \$297.7 million Building Better Regions Fund supports the Australian Government's commitment to create jobs, drive economic growth and build stronger regional communities into the future.

The program will run over four years from 2016-17 to 2019-20.

The program has been designed to achieve the following outcomes in regional and remote communities

- create jobs
- have a positive impact on economic activity, including Indigenous economic participation through employment and supplier-use outcomes
- enhance community facilities
- enhance leadership capacity
- encourage community cohesion and sense of identity.

The program will fund projects in regional Australia outside the major capital cities of Sydney, Melbourne, Brisbane, Perth, Adelaide, and Canberra.

The Infrastructure Projects Stream will support projects which involve the construction of new infrastructure, or the upgrade or extension of existing infrastructure that provide economic and social benefits to regional and remote areas.

Completing this form

Please read the [Program Guidelines](#) before completing this application form.

Attachments

Your application to the Building Better Regions Fund requires a number of mandatory attachments to support your case for funding. You will need to upload these documents into a specially created folder in the Microsoft application, Office365. The Office365 folder will be linked to this application form and will only be accessible by yourself and departmental officers responsible for managing your application.

If you do not already have an Office365 account, please go to signup.live.com and create one before you commence the form.

Disclosure of information

The Commonwealth's use and disclosure of your information (provided in this application or otherwise) is set out in the Building Better Regions Fund [Program Guidelines](#).

Google Places

The address search fields in this form use Google Places to help fill in the address details. By using this feature you agree to be bound by [Google's Terms of Service](#) and are subject to [Google's Privacy Policy](#).

Getting help

If you require assistance completing this application form please contact us on 13 28 46 or at business.gov.au. Our website and staff can help you with forms, finding business information and services and allow you to provide feedback, comments or suggestions.

You should also read the [Program Guidelines](#) and sample grant agreement before completing an application. View these documents at business.gov.au.

Requirements

This form functions best when it is completed using the most recent version of your internet browser. This form is not compatible with Internet Explorer 8 or earlier browsers. If you are using an earlier browser version, you may have difficulty in displaying the form correctly or it may not display at all.

Unsubmitted forms

You can save your unsubmitted form by clicking SAVE FOR LATER at the top of this form.

This form has a Tracking Code displayed in the top right corner. Please make a note of this Tracking Code for your records. The Tracking Code is required to reopen your saved form and you will need to provide this code if you require assistance with your form.

Incomplete, unsubmitted forms are retained until the closing date for the round (28 February 2017) before being deleted.

Submitting your form

Applications may be submitted at any time up until 5.00pm local time on 28 February 2017.

You will be provided with a receipt to confirm that your submission has been successful. Please keep this receipt for your records by using the "Download the form and receipt" link or by emailing yourself a copy of the receipt and submission. Both of these options are available in the "To keep a copy of the completed form" box on the Submission Complete page.

If you have any enquiries relating to submission of your form, you will need to provide your receipt number.

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Eligibility

Eligibility

This section will help you determine whether you are eligible to apply for the program.

Does your organisation have an ABN? *

For trustees applying on behalf of a trust, this refers to the ABN of the trust.

Yes

No

Is your organisation one of the following not for profit organisations? *

You will be required to provide evidence of your not for profit status later in the form. Please note, you must have been established for at least two years to apply for this grant.

Registered with the Australian Charities and Not-for-profits Commission

State or territory incorporated association

You have governance documentation that includes not for profit clauses or statements, and non-distribution of dissolution clauses.

None of the above

Is your organisation a local governing body? *

A local governing body as defined by the Local Government (Financial Assistance) Act 1995. For the purposes of the program, the following organisations are also considered local governing bodies:

- *Anangu Pitjantjatjara, Maralinga, Gerard, Nepabunna and Yalata local governing bodies in SA*
- *Cocos (Keeling) Islands Shire Council*
- *Lord Howe Island Board*
- *Norfolk Island Regional Council*
- *The Outback Communities Authority*
- *The Shire of Christmas Island*
- *The Silverton and Tibooburra villages in NSW*
- *The Trust Account in the NT*
- *ACT Government.*

Yes

No

Is your project located in an eligible area? *

An eligible area is outside of the major capital cities of Sydney, Melbourne, Brisbane, Perth, Adelaide, and Canberra as defined by the Australian Bureau of Statistics Significant Urban Area boundaries.

Please use the [mapping tool](#) to determine the eligibility of your project location. Information from the mapping tool will be required throughout your application. We advise you to keep the mapping tool open.

- Located in an eligible area
- Located in an excluded area

Is your project a capital project involving one of the following? Please select the primary activity: *

- Construction of new infrastructure
- Upgrade to existing infrastructure
- Extension of existing infrastructure
- Repair/Replacement of infrastructure

Have you started or are contracts in place for the project activities at the time of application? *

In order to be eligible your project must be ready to commence within 12 weeks of executing the grant agreement.

If your project is still in the planning or concept stage your application may be eligible for funding, but may not be as competitive as projects that are further progressed in their planning. In this case it is recommended that you further develop your project and consider submitting an application for consideration in future funding rounds.

- Yes
- No

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Applicant information

Joint application

Joint applications by two or more entities are acceptable, provided you have a lead applicant who is the main driver of the project, is eligible and is making a cash contribution to the project.

Is this a joint application? *

Yes

No

Type of applicant

In this section you must indicate what type of entity you operate under.

All entities must have an ABN.

Select which type of entity your organisation is: *

not for profit organisation

a local governing body

Applicant details

Enter your ABN and click the Validate button to retrieve your registration details.

Australian Business Number (ABN) *

19 277 850 689

Australian Company Number (ACN)

The entity name refers to the name that appears on all official documents or legal papers. The entity name may be different from the business name.

Entity Name *

Fraser Coast Regional Council

Your business may have registered one or more business names. If you operate under a business or trading name you can enter alternate name(s) here. If your business or trading name is not listed here select 'other'.

Business/Trading Name

GST Registered

ANZSIC details

What is the applicant's main business activity under the Australian and New Zealand Standard Industrial Classification (ANZSIC)?

The Australian and New Zealand Standard Industrial Classification (ANZSIC) is a classification system used by government to group data about organisations based on their primary business activity.

The ANZSIC codes and titles are available from the [Australian Bureau of Statistics \(ABS\) website](#). Phone 13 28 46 if you require

assistance.

0007

ANZSIC division *

O Public Administration and Safety

ANZSIC class

7530

Address details

Provide your Organisation Street Address (Australian Head Office)

Google Places - start entering your address to search Google Places and if found will auto fill the fields below. If not found, please enter the address details directly in the fields below.

Address Line 1 *

77 Tavistock Street

Address Line 2

Address Line 3

Suburb *

Torquay

State *

QLD

Postcode *

4655

Is the Postal Address the same as the Organisation Street Address entered above? *

Yes

No

Provide your Postal Address

Google Places - start entering your address to search Google Places and if found will auto fill the fields below. If not found, please enter the address details directly in the fields below.

Address Line 1 *

PO Box 1943

Address Line 2

Address Line 3

Suburb *

Hervey Bay

State *

QLD

Postcode *

4655

Provide your organisation's website address

www.frasercoast.qld.gov.au

Contact person

The contact person identified below will be the person that the application document upload instructions and login will be associated with.

Title

Ms

First name *

Maria

Last name *

Carkagis

Contact phone *

0741974561

Email address *

maria.carkagis@frasercoast.qld.gov.au

Project location

Your project location is determined by its latitude and longitude.

Your project location will determine your project's remoteness classification. If your project has multiple sites, choose your most remote site as your project location to ensure you receive the appropriate remoteness classification. You should record each project site.

Where there is a mix of regional and remote locations, we will consider your entire project location as remote for the purposes of the co-funding requirement.

Is the above listed head office address your project location? *

 Yes

 No

Project location

Google Places - start entering your address to search Google Places and if found will auto fill the fields below. If not found, please enter the address details directly in the fields below.

Address Line 1 *

Charlton Esplanade

Address Line 2

Address Line 3

Suburb *

Pialba

State *

QLD

Postcode *

4655

Enter the latitude and longitude of your project in the format latitude,longitude. This can be copied directly from the mapping tool once you have located your project on the map.

Provide the latitude and longitude of your project location. [Click here](#) to access the mapping tool that will help you determine the longitude and latitude of your project.

Latitude and Longitude *

-25.27918,152.84111

Do you have additional project site locations? *

Yes

No

A project site address must be a street address, not a postal address.

Latest financial year figures

Has the applicant existed for a complete financial year? *

Yes

No

Select the latest complete financial year. *

2015/16

Latest Financial Year Figures

We collect the following data from all applicants across all grant programs. We use this data to better understand your organisation and to help us develop better policies and programs.

All amounts in the table below must show a whole dollar value e.g. \$1 million should be presented as \$1,000,000. The turnover value must be that of the entity that is making the grant application (the 'applicant'), regardless of whether the entity belongs to a consolidated group for tax purposes.

FY 2015/16

Sales Revenue (Turnover) *

\$204,006,000

Not applicable

Total revenue from the sale of goods and services, as reported in the applicant's Business Activity Statement (BAS).

Export Revenue *

Not applicable

Total revenue from export sales, as reported in the applicant's Business Activity Statement (BAS).

R&D Expenditure *

Not applicable

Expenditure on Research and Development, i.e. creative work undertaken on a systematic basis in order to increase the stock of knowledge, including knowledge of man, culture and society, and the use of this stock of knowledge to devise new applications.

Taxable Income *

Not applicable

Taxable income or loss as per the Applicant's Business Income Company Tax Return Form.

Employees, including working proprietors and salaried directors (headcount) *

700

Not applicable

Number of individuals who are entitled to paid leave (sick and holiday), or generate income from managing the business.

Independent contractors (headcount) *

28

Not applicable

Number of individuals engaged by the business under a commercial contract (rather than an employment contract) to provide employee-like services on site.

Supporting documentation

Your application to the Building Better Regions Fund requires a number of mandatory attachments to support your case for funding. You will need to upload these documents into a specially created folder in the Microsoft application, Office365. The Office365 folder will be linked to this application form and will only be accessible by yourself and departmental officers responsible for managing your application.

If you do not already have a Microsoft Live or Office365 account, you must establish one before you complete the declaration below.

Go to <https://signup.live.com> to establish an account. You must use the Contact Person email address listed above to ensure the account, the attachment folder and this form are linked.

When you check the declaration checkbox below, instructions on how to access your BBRF attachments folder will be emailed to the contact person identified above.

It is recommended that document sizes be kept to a minimum to reduce upload times.

To reduce the file size of documents you can convert the document to a PDF (by opening the document, selecting 'Save As' and choosing 'PDF (.pdf)' or by removing unnecessary images or creating a zip file.

Where only a part of the supporting document is relevant to the application, that part plus the cover and contents pages may be provided rather than the entire document. For example an excerpt from a master plan or feasibility study.

By checking the box below I understand, acknowledge and accept the following:

1. a folder location for the purpose of applying for this grant will be created and a link sent to the email address provided in the Contact Person section of this form;
2. the location is on an Australian Government security certified hosted solution that will only be accessed by the applicant and Australian government authorised officers;
3. I have established a Microsoft Live or Office365 account which will allow me to access the folder location to which I will upload my supporting documents for this application;
4. I am responsible for the safekeeping of my user credentials and the use of my Microsoft Live or Office365 account with respect to this grant application.

I understand, acknowledge and accept the above and would like to continue with my application *

If you have not received an email within the next hour, please check your junk mail or spam folder, and if email is not there, contact business.gov.au on 13 28 46.

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Project details and funding

Project title and description

If your application is successful, the details you provide below will be published on the departmental website. Published project details will include:

- name of the applicant
- title of the project
- a description of the project and its intended outcomes
- amount of funding awarded.

Provide a project title. *

If the application is successful, this project title may be used by the Australian Government in published material.

Pialba Youth Precinct Project - Esplanade, Pialba, Hervey Bay

Provide a brief project description for publication on our website. *

Please provide a brief overview description of the project outcome to be used in media releases, launches and other promotional documents. Ensure your project description focuses on what the project expects to achieve through implementation. Explain what it is you are going to do and how it will benefit your region or community.

The Hervey Bay Esplanade Tourist Precinct Master Plan, identified the Pialba Precinct as being "A Place for Adventure".

In identifying and planning for this area, the following principles were identified:

- Become a CBD Gateway;
- A place to hold boutique seaside events;
- Provide City-wide Adventure;
- Be a place for youth; and
- Respect for the site.

The Pialba Precinct Master Plan outlined the potential for a new skatepark, adventure playground, enhancements to seafront oval, additional water slide for Wetside and additional and re-arrangement of carparking facilities to service the additional activities.

Project outputs

Summarise the individual items that will be delivered on completion of the project, e.g. 25 new runway lights, 1 km extension to runway, terminal extension to accommodate 20 additional retail outlets. *

This project will deliver:

- A regional Skate Park facility
- Revitalized Basketball facility
- Various elements of park furniture
- Restored and enhanced Stage area for major and minor regional events
- An additional 100 off street car parking spaces to cater for the improved and new facilities.

Project employment

What is the total expected full time equivalent employment (employees and independent contractors) generated during the project period *

20

How many of these employees do you anticipate will be indigenous *

1

What is the total expected full time equivalent long term employment (employees and independent contractors) generated following the project period *

2

How many of these employees do you anticipate will be indigenous *

0

Project duration

You must be ready to commence your project within 12 weeks of executing a grant agreement with the Commonwealth.

Estimated start date

Estimated end date

01 Jul 2017

30 Apr 2018

Remoteness and exceptional circumstances

This section is to enter information on your project's remoteness classification and case for exceptional circumstances.

Remoteness classification

You identified your project location in the Applicant Information section of this form. Your project location (latitude and longitude) determines your remoteness classification. The criteria for the remoteness classification is based on the Australian Bureau of Statistics' Remoteness Structure under the Australian Statistical Geography Standard.

It is very important that you specify the correct remoteness classification. An error may cause your co-funding to be inadequate and your application to be considered ineligible. If your project includes multiple site locations and there is a mix of regional and remote classifications we will consider your entire project location as remote for the purposes of the co-funding requirement.

What is the remoteness classification of your project location? *

[Click here](#) to access the mapping tool that will help you determine the remoteness classification of your project location.

- Major Cities of Australia (included area)
- Inner Regional
- Outer Regional
- Remote
- Very Remote

For projects classified as Major Cities of Australia (included area), Inner Regional or Outer Regional, the Co-Funding Requirement is a cash contribution on at least a 1:1 basis (i.e. for every dollar of grant funding requested, you must contribute one dollar of co-funding).

For projects classified as Remote or Very Remote, the Co-Funding Requirement is a cash contribution on at least a 3:1 basis (i.e. for every three dollars of grant funding requested, you must contribute one dollar of co-funding).

Are you applying for an exceptional circumstances exemption to allow you to seek up to 100% grant funding for eligible activity costs for your project? *

Exceptional circumstances may include:

- *Drought and/or disaster declaration*
- *Limited financial capacity of the local council*
- *Impact of industry decline*

- Significant recent change in population or community demographics
- Other exceptional circumstances.

Before you consider seeking an exemption, note:

- Exemptions will only be granted in very limited circumstances
- If an exemption is not granted your application will be ineligible and there will be no opportunity to resubmit your application in the same funding round
- All applications, including those granted an exemption, will be assessed against each of the merit criteria. Applications without co-funding may receive a lower score against the 'value for money' criterion (merit criterion 3)
- You are encouraged to leverage cash contributions, community partnerships and in-kind contributions, even if you seek an exemption, to strengthen your application and increase your score against the 'value for money' criterion.

Yes

No

Based on the information you have provided you are claiming the following co-funding requirement up to **50%**. This co-funding requirement will be used in calculations later in this form. It is very important that you specify the correct remoteness classification. An error may cause your co-funding to be inadequate and your application to be considered ineligible.

Please identify your Local Government Area

[Click here](#) to access the mapping tool that will help you determine your Local Government Area.

Fraser Coast Regional Council

Project activities

Provide details of your project activities. If your application is successful, these activities will form the basis of the milestones in your grant agreement.

The dates for the activities must fall between your estimated project start and end dates.

Note: your project will not be able to start until you have all relevant regulatory approvals.

Activity 1

Activity title *

Design and Development Approvals

Activity description *

Concept to detailed designs and regulatory approvals through Council as the Assessment Manager with SARA as a referral agency

Estimated start date *

01 Jul 2017

Estimated end date *

31 Jul 2017

Activity cost (\$A) (ex GST) *

\$15,000

Activity 2

Activity title *

'Design and Construct' Tender Process - Skate Park

Activity description *

Tender processes

Estimated start date *

01 Jul 2017

Estimated end date *

31 Jul 2017

Activity cost (\$A) (ex GST) *

\$0

Activity 3

Activity title *

Manufacture of Skate Park Components

Activity description *

Successful tenderer to fabricate Skate Park elements off site

Estimated start date *

01 Aug 2017

Estimated end date *

30 Oct 2017

Activity cost (\$A) (ex GST) *

\$0

Activity 4

Activity title *

Construction of Skate Park

Activity description *

Delivery to site and construction / installation

Estimated start date *

14 Nov 2017

Estimated end date *

28 Feb 2018

Activity cost (\$A) (ex GST) *

\$600,000

Activity 5

Activity title *

Construct pathways and landscaping

Activity description *

On site works - across the whole project site including landscaping, pathways and park structures and street furniture

Estimated start date *

01 Apr 2018

Estimated end date *

30 Apr 2018

Activity cost (\$A) (ex GST) *

\$516,155

Activity 6

Activity title *

Seafront Oval - improvements to Basketball Court

Activity description *

Restoring, resurfacing and re-marking of existing basketball court

Estimated start date *

17 Jul 2017

Estimated end date *

31 Jul 2017

Activity cost (\$A) (ex GST) *

\$10,000

Activity 7

Activity title *

Seafront Oval - Stage enhancements

Activity description *

Refurbishment, Painting, Outdoor screen installation

Estimated start date *

01 Aug 2017

Estimated end date *

31 Dec 2017

Activity cost (\$A) (ex GST) *

\$533,000

Activity 8

Activity title *

Detailed Design and Construction tender - Off Street Car Parking

Activity description *

Additional 100 car parks to service the enhanced Skate Park, Basketball Court and Seafront Oval

Estimated start date *

01 Jul 2017

Estimated end date *

30 Sep 2017

Activity cost (\$A) (ex GST) *

\$42,168

Activity 9

Activity title *

Construction Works, Supervision and Contingencies - Off Street Car Parking

Activity description *

Construction of 100 off street car parks

Estimated start date *

14 Oct 2017

Estimated end date *

28 Feb 2018

Activity cost (\$A) (ex GST) *

\$918,619

Total Activity Costs

\$2,634,942

Project budget

Provide details of your total eligible project costs over the life of the project to be paid for with grant funding and co-funding. You should also provide details of costs not covered by the grant and co-funding.

Amounts must be GST exclusive. We only provide grant funding based on eligible activities. Refer to the [Program Guidelines](#) for guidance

on eligible activities.

Purchase of materials

Description	FY 2017-18	FY 2018-19	FY 2019-20	Total
As per Cost estimate	\$2,470,406			\$2,470,406
Total purchase of materials	\$2,470,406	\$0	\$0	\$2,470,406

External labour hire

Description	FY 2017-18	FY 2018-19	FY 2019-20	Total
As per Cost estimate	\$80,200			\$80,200
Total external labour hire	\$80,200	\$0	\$0	\$80,200

Plant and equipment hire

Description	FY 2017-18	FY 2018-19	FY 2019-20	Total
	\$0			\$0
Total plant and equipment hire	\$0	\$0	\$0	\$0

External consulting costs

Description	FY 2017-18	FY 2018-19	FY 2019-20	Total
As per Cost estimate	\$84,336			\$84,336
Total external consulting costs	\$84,336	\$0	\$0	\$84,336

Summary budget

Description	FY 2017-18	FY 2018-19	FY 2019-20	Total
Purchase of materials	\$2,470,406	\$0	\$0	\$2,470,406
External labour hire	\$80,200	\$0	\$0	\$80,200
Plant and equipment hire	\$0	\$0	\$0	\$0
External consulting costs	\$84,336	\$0	\$0	\$84,336

Total project costs

\$2,634,942

\$0

\$0

\$2,634,942

Other project costs not covered by the grant and co-funding

Description	FY 2017-18	FY 2018-19	FY 2019-20	Total
				\$0
Total other project costs	\$0	\$0	\$0	\$0

Source of funding

Complete the table below to show how you will fund the eligible project costs.

Amounts must be GST exclusive. Note, the minimum grant amount under the program is \$20,000 and the maximum grant amount is \$10 million.

Grant amount sought (\$A)

\$1,317,471

Other Commonwealth government funding (\$A)

\$0

Total Commonwealth government funding (\$A)

\$1,317,471

Grant percentage of eligible costs (%)

50.00

Contributions

To describe your funding strategy for the project, complete the fields below.

Enter cash and in-kind contributions from you, the applicant, and any other contributors.

Contribution 1

Contributor *

Fraser Coast Regional Council

Co-funding (Cash) - If the contributor is not providing a cash contribution, please enter '0'

\$1,317,471

In-kind description - If the contributor is not providing an in-kind contribution please enter 'NA'

NA

Value of in-kind - If the contributor is not providing an in-kind contribution please enter '0'.

\$0

Total Contribution Amount

\$1,317,471

Contributions summary

Total Co-funding (Cash)

\$1,317,471

Total value of in-kind

\$0

Evidence of contributions

You must provide a letter from each contributing organisation listed above evidencing the contributions. A sample letter is available at business.gov.au. Go to the BBRF Infrastructure Projects Stream page, key documents section. An authorised person completing the applicant declaration is sufficient confirmation for the Applicant's contribution.

Evidence to support your project budget

You may upload evidence to support your project budget, for example, supplier quotes, contractor quotes, invoices, etc.

These documents can be uploaded into the folder created for your application.

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Merit criteria

To be competitive you will need to score highly against each merit criterion. We will assess your application against the indicators listed beneath each merit criterion. The merit criteria are weighted. The amount of detail and supporting evidence you provide should be in line with the project size, complexity and grant amount requested.

Your response to each criteria should provide a complete picture of your claims. Supporting documents can be provided as evidence of your claims. Documents are to be uploaded into the folder created for this application.

Merit criterion one - Economic Benefit (15 points)

The economic benefit your project will deliver to the region during and beyond the construction phase *

Economic benefits for a region may cover increases in economic activity, improvements in productivity, wider access to markets or fairer and more equitable economic outcomes. Examples of how your project could demonstrate these economic benefits include:

1. increasing the number or value of jobs, new businesses or the production of goods and services in the region (this includes direct and indirect opportunities created through the project)
2. providing opportunities for growth in existing sectors, e.g. tourism, agriculture, manufacturing
3. the use of local suppliers and goods
4. increasing efficiency of the transport system or service delivery
5. increasing Indigenous economic participation – including Indigenous employment and supplier-use outcomes
6. the degree to which the project delivers benefits beyond the construction phase.

In responding to this criterion you must provide evidence to support your claims; this can include cost benefit analysis, economic modelling, etc.

The Pialba Youth Precinct project responds to existing need within the local community for additional capacity and higher quality recreational services for young people in Hervey Bay. It also delivers economic benefit to the Fraser Coast by expanding tourism product that has appeal for families who make up a significant portion of the domestic drive market. This development builds on existing infrastructure and provides opportunity for visitors to extend their stay, increasing expenditure in Hervey Bay. The Hervey Bay Esplanade Tourist Precinct Master Plan has been developed to guide the future development of Hervey Bay's foreshore areas, maximising the benefit to the community and providing for enhanced visitor experiences. The Pialba Detailed Master Plan addresses that area of the Esplanade which includes this project site. It seeks to build upon the success of the Wet Side Waterpark which has injected colour, fun and excitement into the Pialba foreshore, using this feature as a catalyst for activating the wider precinct, attracting tourists and locals. Similarly, the quality of design of the All Abilities Playground can also act as a key activation focus for the precinct. In order to capitalise on these successful facilities it is proposed to establish a new 'place for adventure' between these locations. The works to be undertaken in this project include Skate Park development, Seafront Oval enhancements and expansion of Car parking. Other elements of this Pialba Master Plan are being funded by Council with the support of state government subsidy funding. The initial economic impact of these works will be the construction project injections in to the regional economy. The direct addition of \$2.635 million annual output through this project in the Civil Engineering Construction sector would lead to a corresponding direct addition of 2 jobs in this construction sector. From this direct expansion in the economy it is anticipated that there would be flow on effects into other related intermediate industries, creating an additional 7 jobs. This addition of jobs in the local economy would lead to a corresponding increase in wages and salaries, a proportion of which would be spent on local goods and services, creating a further 1 jobs through consumption impacts. The combination of all direct, industrial and consumption effects would result in a total estimated increase of 10 jobs located in the Fraser Coast Region. A \$2.635 million output would lead to a direct increase in Value-added of \$1.04m. A further \$0.6m in Value-added would be generated from intermediate industries. There would be an additional contribution to the Fraser Coast Region economy through consumption effects as more wages and salaries are spent in the local economy. It is estimated that this would result in a further increase in Value-added of \$0.13m. The combination of all direct, industrial and consumption effects would result in an estimated addition in Value-added of \$1.77m in the Fraser Coast Region economy. The Fraser Coast Destination Tourism Plan 2014-2020 (TEQ) lists Sports and Events Tourism as a key target area for growth. Benefit will be achieved through:

- Increasing average visitor length of stay
- Increasing the Region's share of event visitors
- Increasing repeat visitation

- Growth of existing markets

Establishing Hervey Bay as a leading Queensland events destination will attract new event visitors and expenditure via new events, and growing the impact and sustainability of existing events.

There are a significant number of youth based sporting events hosted in Hervey Bay. Fraser Coast Tourism and Events (Andrew Dower, Senior Events Coordinator) advise that there are 15 events already booked for the 2017 year that attract visitors (young people) to Hervey Bay and up to 30 events in total.

Tourism and Events Queensland Destination Growth Priorities include securing funding for major public works for tourism oriented projects that also deliver broader community benefits, and working with Council to progress the foreshore master plan.

Merit criterion two - Social Benefit (10 points)

The social benefit your project will deliver to the region during and beyond the construction phase *

Social benefits for a region may cover increases in regional amenity, improving community connections and inclusion and providing opportunities for learning and knowledge creation. Examples of how your project could demonstrate these social benefits include:

1. making a region a more attractive place to live
2. improving community connections and social inclusion
3. supporting or protecting local heritage and culture
4. strengthening community institutions, governance and leadership capacity
5. increasing community volunteering
6. the degree to which the project delivers benefits beyond the construction phase
7. addresses disadvantage within the community.

In responding to this criterion you must provide evidence to support your claims; this can include letters of support, community consultation or socio economic data.

The development of the Pialba Master Plan will enhance regional amenity, building on the earlier development of the Wet Side Water Park and the All Abilities Playground. Following community consultation, goals for the project to develop the Hervey Bay Foreshore Esplanade Master Plan were identified as:

- Identifying place-making and revitalization opportunities to give a clear sense of place and identity for each of the precincts;
- Seeking to maximise the level of activation and excitement, and economic opportunities in each precinct;
- Celebrating the wonderful features that already exist in each precinct and identifying ways to improve their setting and maximise their potential;

The guiding principles of the Detailed Pialba Foreshore Esplanade Precinct Master Plan endorsed by Council were to provide a CBD Gateway that includes space to hold boutique seaside events while providing a City-wide adventure space that can be a place for youth; and which respects the physical attributes of the site.

This project will deliver a range of active recreational facilities including:

- The upgrade of the existing facility to a regionally significant Skate park
- Ping pong tables / parkour activity elements
- Restoration of a tennis half court
- The provision of shaded areas
- Enhancements to Seafont Oval to maximise usage for events
- Enhanced off-street parking to service these combined activity areas and provide spill-over parking for events at Seafont Oval and for Wet Side in peak usage
- Reinforced access to Seafont Oval for event management vehicles and food vendors
- Better connections of this space to the Pialba CBD area and between elements within this space
- Enhanced and managed beachside access
- Development of public transport wait area

This project which continues the development of the beach-side Esplanade into a vibrant place for the community to meet, for events to take place, and for visitors to explore, will generate significant community pride and improved facilities for young people who make up almost 20% of the City population.

It will become a place where people can come from far and wide to enjoy a vibrant collection of well connected and regionally significant adventure play areas. It will become a place for youth of all ages to feel excited, exhilarated and challenged.

Seafont Oval is the region's major events venue hosting major regional events, including sporting events, competitions and carnivals. Further development of this area

- Provides an opportunity for the local and regional residents and community to showcase their talent.
- Increases awareness of Fraser Coast and the catchment area in broader society, showcasing the region and highlighting why the

region is a good place to visit, live and/ or do business.

- Provides opportunities for locals and visitors to experience firsthand high profile events to the region. This can be an important element to developing and cementing aspirations and goals in local youth.
- The high quality play and recreation facilities adjacent to the Oval will provide an enhanced experience for all participants as well as spectators, resulting in an amenity benefit for users of the Pialba facilities.
- The development of this project's facilities represents a significant recreation precinct providing high quality amenities that meet the needs of the existing and future local, regional and visitor population.

Merit criterion three - Value for money (5 points)

The value for money offered by your project *

You may demonstrate the value for money through identifying:

1. the extent to which the project leverages additional funding (this includes cash contributions above the co-funding requirement and in-kind contributions)
2. the extent to which the project leverages additional partnerships
3. the likelihood of the project going ahead without the grant funding. Explain how the grant will impact the project in terms of size, timing and reach.

The staged redevelopment of the Hervey Bay Foreshore through the activation of the Hervey Bay Foreshore Master Plan has the support of the business community, Fraser Coast Regional Council, and the State and Federal governments. Sharing the financial burden means that all sectors contribute to this significant project to stimulate economic activity and job creation resulting in facilities development that serve the needs of the local and regional population and a growing tourism market.

As the investment by the government develops the public facilities, private investment in partnership with the regional authorities is enhancing business activities along the foreshore. In turn, the provision of improved services is driving an increase in business demand. The overall Esplanade Development is a catalyst project that is driving further commercial development in the adjacent areas which is resulting in increased visitation to and usage of the growing range of facilities being provided.

Tourism and Events Queensland have indicated that the development of the Hervey bay Foreshore Esplanade Master Plan is critical to the growth of tourism in the region. In order to meet the 2% growth needed to achieve the Tourism 202 goals, the region needs to cement existing events and attract new events and cater for the largest market segment – the Drive Market.

The overall development of the Pialba Youth Precinct includes other elements such as a new regional Adventure Playground and the expansion of the WetSide Water Park to include two new adventure styled slides. These project elements are the subject of funding applications currently being assessed by the Queensland State Government.

There has been a concerted effort by Fraser Coast Regional Council in recent years to upgrading the external pedestrian ways in this area and facilitating better pedestrian links from the beachside Esplanade to the Pialba shopping precinct.

Without this subsidy support, this project will not progress at the present time, but will be put back to join other capital works projects in Council's future budget deliberations.

Merit criterion four - Project delivery (5 points)

Your capacity, capability and resources to carry out the project *

You may demonstrate this through identifying:

1. your readiness to commence the project with appropriate approvals planned for or in place
2. your track record with similar projects including managing similar grant funding
3. your access to people with the right skills and experience
4. your access to infrastructure, capital equipment, technology, intellectual property
5. how you will operate and maintain the infrastructure and benefits of the project
6. a detailed project plan which includes addressing
 - scope
 - implementation methodology and how you will manage project dependencies
 - timeframes

- budget/costing
- risk.

In responding to this criterion you must attach a detail project management plan. Your plan can be uploaded into the folder created for this application.

Council is ready to commence this project. Detailed design, Project Plan and budget costings are in hand. The proposed works do not require any approvals.

Council has established credentials in engaging appropriate contractors to deliver this project, having delivered a number of stages of the Hervey Bay foreshore project to date. These works have included:

- The installation of a new youth adventure park with ropes courses, a flying fox and climbing activities and an enhanced project to expand the Wet Side Water Park with a water slide and other attractions are progressing under Queensland State funding subsidies
- Road improvements enhancing pedestrian connections on the Esplanade at Main Street
- Tree enhancement and lighting along the Seafront Oval frontage
- Refurbishment of the rotunda within Scarness with further enhancement of this area continuing
- Establishment of a family friendly space between at Scarness including the installation of additional beach stair access
- The enhanced beach entry and setting at the western edge of the Scarness Caravan Park
- Works to improve the visibility and access to the Disabled Access Ramp at Scarness
- Development of the Fraser Coast Streetscape Program to support building owners and businesses to enhance their assets
- A 1 km running loop at Torquay that connects with a distance marked section of boardwalk section and exercise pods
- The expansion of Nielsen Park West
- Refurbishment of the Tennis Court in Torquay
- The installation of a new Sound Shell stage at Pier Park in Urangan

Council manages the delivery of projects, including those that are undertaken with subsidy funding through established project management protocols. Significant infrastructure projects are overseen by the Manager, Priority Projects and Infrastructure Services senior personnel. Council officers supporting the project have significant knowledge and expertise in their chosen fields as follows:

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

A detailed Project Plan is attached to the application covering the project scope, costings and risk management. Procurement and asset maintenance policies applicable to these works are also attached. Completed stages of the Hervey Bay Esplanade Master Plan have been delivered on-time and on-budget. Contractor engagement is managed under Council’s Contract / Tender document (copy attached).

Supporting documents

Supporting documents

Earlier in your application you were sent an email prompting you to log into your Office365 account to allow you to upload documents to support your case for funding.

A checklist of your mandatory and optional documents is below.

Mandatory documents

You must upload all mandatory documents to the Office365 folder before you submit this application form. If you do not include all mandatory documents, your application will be considered ineligible.

Letters evidencing the cash or in-kind contribution from each contributing organisation or individual. They must be:

- On the organisation's letterhead
- Signed and dated by an authorised person
- Set out the value and timing of contributions and any conditions attached.

For Other Commonwealth government funding, a letter of offer or grant agreement would be acceptable.

I have uploaded this attachment *

Business case

I have uploaded this attachment *

Project Management Plan which addresses

- scope
- implementation methodology
- timeframes
- budget/costing
- approvals

I have uploaded this attachment *

Asset Maintenance/ management plan which includes evidence of how you will maintain the asset in a viable and operational state for at least the period identified at section 9.4 of the Program Guidelines

I have uploaded this attachment *

Risk Management Plan

I have uploaded this attachment *

Cost benefit analysis

I have uploaded this attachment *

Procurement plan

I have uploaded this attachment *

Optional documents

These are other documents that you may consider providing as part of your application.

- Evidence to support your claims against the Merit Criteria
- Evidence to support your estimated project costs and any confirmed regulatory approvals, eg supplier quotes, contractor quotes, invoices, etc
- Supplementary diagrams supporting your project.

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Contact details

Primary contact

Person authorised to act on behalf of the applicant. (Note: At least one phone number or mobile must be entered and all the remaining fields below are mandatory unless stated otherwise.)

Title

Ms

Given Name *

Maria

Family Name *

Carkagis

Position Title *

Grants Officer

Please enter either a phone or mobile number *

Phone

Mobile

[REDACTED]

Email *

maria.carkagis@frasercoast.qld.gov.au

Provide the postal address of the primary contact.

Google Places - start entering your address to search Google Places and if found will auto fill the fields below. If not found, please enter the address details directly in the fields below.

Address Line 1 *

PO Box 1943

Address Line 2

Address Line 3

Suburb *

Hervey Bay

State *

QLD

Postcode *

4655

Is the applicant the primary contact's employer? *

Yes

No

Feedback

How did the applicant hear about the program? *

- Advertisement
- Attend Public Forum
- Call Centre
- Direct Mail / Email
- Industry Group
- Internet
- Newspaper / Magazine
- Word of mouth
- Social Media
- Other

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Applicant declaration

Privacy and confidentiality provisions

I acknowledge that this is an Australian Government program and that the department will use the information I provide in accordance with the following:

- [Australian Government Public Data Policy Statement](#),
- [Commonwealth Grants Rules and Guidelines](#),
- [Program Guidelines](#),
- applicable Australian laws.

Accordingly, I understand that the department may:

1. share information in this application with other government agencies:
 - (a) for purposes directly related to the administration and governance of the Program;
 - (b) for any purposes including government administration, research or service delivery; and

2. publish non-sensitive information in this application in the public domain, including on the department's website;

unless otherwise prohibited by law.

I understand that where I am successful in obtaining a financial grant, the financial information that I provide for the purposes of payment will be accessible to Departmental staff and staff members and will be adapted and modified to be made suitable for use in the Department's accounts payable software system.

I confirm that I have read and understood the privacy, confidentiality and disclosure provisions outlined in the [Program Guidelines](#).

By checking this box I agree to all of the above declarations and confirm all of the above statements to be true *

Applicant declaration

I declare that I have read and understood the [Program Guidelines](#).

I declare that the proposed project outlined in this application and any associated expenditure has been endorsed by the applicant's Board or person with authority to commit the applicant to this project.

I declare that the information contained in this application together with any statement provided is, to the best of my knowledge, true, accurate and complete. I also understand that giving of false or misleading information is a serious offence under the *Criminal Code 1995* (Cth).

I declare that the applicant will comply with, and require that its subcontractors and independent contractors comply with, all applicable laws and regulations including the Building Code and WHS Schemes.

I understand that I may be requested to provide further clarification or documentation to verify the information supplied in this form and that the Department of Industry, Innovation and Science (the department) may, during the application process, consult with other government agencies, including State and Territory government agencies, about the applicant's claims and may also engage external technical or financial advisors to advise on information provided in the application.

I acknowledge that if the Department is satisfied that any statement made in an application is incorrect, incomplete, false or misleading the Department may, at its absolute discretion, take appropriate action. I note such action may include excluding an application from further consideration; withdrawing an offer of funding; using the information contained in the application for a fraud investigation that would be consistent with the Australian Government's Investigations Standard and Fraud Control Guidelines and for management purposes and/or terminating any Agreement between the Commonwealth and the recipient including recovering funds already paid.

I agree to participate in the periodic evaluation of the services undertaken by the department.

I declare that I am authorised to complete this form and to sign and submit this declaration on behalf of the applicant.

I declare that I have in place the appropriate arrangements to manage project partners.

I approve of the information in this application being communicated to the department in electronic form.

By checking this box I agree to all of the above declarations and confirm all of the above statements to be true *

By including my name in this application it is deemed to be my signature for the purpose of this application *

State your name *

Maria Carkagis

State your email address *

maria.carkagis@frasercost.qld.gov.au

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Building Better Regions Fund Program (BBRF)

+ New ▾ ↑ Upload 📁 Share 🔗 Get a link 🔄 Sync ↓ Download ⋮

ound... > ZRKHK56

File Name	Modified	Modified By
er of FCRC Commitment funding.pdf	A few seconds ago	Maria Carkagis
er Coast Destination Tourism Plan - FINAL 2 June 2014.pdf	A few seconds ago	Maria Carkagis
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iness_Case_Hervey_Bay_Esplanade_Tourist_Precinct_Master_Plan_F...	A few seconds ago	Maria Carkagis

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From: Maria Carkagis
Sent: Wednesday 14 February 2018 4:29 PM
To: [REDACTED]
Cc: Dave Roberts
Subject: FW: Message from KM_284e_SEID_3062
Attachments: SKM_284e_SE18021416250.pdf

Good afternoon [REDACTED]

Please find attached a scanned copy of Council's duly signed Final Project Management Plan for the Pialba Youth Precinct project under the Department's Grants and Subsidies Program.

Kind regards,

Maria Carkagis
Grants Officer
Economic Development
T (07) 4190 5849 | E maria.carkagis@frasercoast.qld.gov.au

From: IT14026@frasercoast.qld.gov.au [<mailto:IT14026@frasercoast.qld.gov.au>]
Sent: Wednesday, 14 February 2018 4:26 PM
To: Maria Carkagis
Subject: Message from KM_284e_SEID_3062

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2017-19 Local Government Grants and Subsidies Program Project Management Plan				
1. Council	Fraser Coast Regional Council			
2. Project title	Pialba Youth Precinct			
3. Project Contact Details	Name	Maria Carkagis	Email	maria.carkagis@frasercoast.qld.gov.au
PART A: Scope, time and cost				
4. Project scope	This project delivers a regional skate park facility, revitalised basketball facility, park furniture elements, restored enhanced stage area and car parking			
5. Estimated Commencement and Estimated Completion dates	Estimated Commencement date dd/mm/yyyy	25/01/2018	Estimated Completion date dd/mm/yyyy	
6. Project phases / schedule (add rows as required) include monthly milestones within each project phase If a GANTT chart has been prepared for this project please attach. (E.g. Planning/Investigation/Design, Planning approvals, Procurement, Delivery)	Activity	Start date (to be after Approval date) dd/mm/yyyy	Finish date dd/mm/yyyy	Estimated cost of activity
	Final Project Management Plan submitted	9/02/2018	9/02/2018	\$0.00
	Finalisation of Project Scope	9/02/2018	15/02/2018	\$0.00
	Development approval processes	9/02/2018	31/08/2018	\$15,000.00
	Design Car Parking	28/02/2018	31/05/2018	\$42,168.00
	Design and Construction Skate Park	1/05/2018	29/03/2019	\$600,000.00
	Construction Car Parking	1/07/2018	30/04/2019	\$918,619.00
	Enhancements to stage and Improvements to Basketball Court	1/08/2018	30/03/2018	\$543,000.00
	Construction Pathways and Landscaping	7/01/2019	30/04/2019	\$516,155.00
7. Total Project Cost	\$2,634,942.00			
PART B: Funding and subsidy forecasts				
8. Approved Subsidy	\$1,154,097.90			
SUBSIDY FORECASTS				
9. Subsidy Forecasts	Future claim date dd/mm/yyyy	Amount to be Claimed		
	Upon receipt of compliant PMP	\$346,229.37		
	60% at 10/12/2018	\$692,458.74		
	10% at acquittal	\$115,409.79		
	Forecast total (equals Approved Subsidy amount - if amount is highlighted in red, adjust the forecasted amount)	\$1,154,097.90		
PAYMENT SCHEDULE				
First Payment (30 percent of approved subsidy)	The department will pay the council upon receipt of a compliant Project Management Plan from the council in the required format.			
Second and Subsequent Payments (up to 60 percent of remaining approved)	The department will pay the council upon receipt of a completed subsidy claim form.			
Final Payment (10 percent of approved subsidy)	The department will pay the council the final 10% payment upon receipt of a completed final report and subsidy claim.			
Contact officer	Maria Carkagis	Signature:		Date: 5/02/2018
Accountable officer	Ken Diehm	Signature:		Date: 5/02/2018

Capital Funding Agreement

Capital Grant Program: 2017/19 Local Government Grants & Subsidies Program

Agreement Details

Funding Body	Queensland Government - Dept of Infrastructure, Local Government and Planning		
Agreement reference	DOCS #3253044	Other Docs reference	DOCS #3447783
Variation to agreement	NA	Reporting Officer	TBA
FCRC Exec. Manager	EMECODEV	Project Officer	TBA
Income Account number	1.112.1050.1420	GST Relevant?	No
Commencement Date	0/01/1900	Completion Date	0/01/1900
Total project cost (excl GST)	\$2,564,662.00	Total Funding (excl GST)	\$1,154,097.90
Council Contribution (excl GST)	\$1,410,564.10		

Project Details

Expenditure Account 1	006900 - Piabla Youth Precinct		
Subsidy Amount	\$1,154,097.90	Council Contribution	\$1,410,564.10

Reporting Details

External Audit Required?	No	Acquittal Required?	Yes
Expenditure Reporting	TBA	Reporting Officer	TBA
Report Type		Report Due Date	
TBA		TBA	

Additional Comments

*Please note that this is not an exhaustive list of the requirements under the funding agreement.
Please familiarize yourself with the funding conditions.



Department of Infrastructure,
Local Government and Planning

Our ref: MBN17/1418

18 October 2017

Mr Ken Diehm
Chief Executive Officer
Fraser Coast Regional Council
PO Box 1943
HERVEY BAY QLD 4655

Dear Mr Diehm

I refer to Fraser Coast Regional Council's (the council) project proposal for funding under the Queensland Government's 2017-19 Local Government Grants and Subsidies Program (2017-19 LGGSP).

I am pleased to advise that the Honourable Mark Furner MP, Minister for Local Government and Minister for Aboriginal and Torres Strait Islander Partnerships has approved the following funding under the 2017-19 LGGSP to the council:

Project Title	Percentage of eligible project costs	Maximum approved subsidy amount
Pialba Youth Precinct	45%	\$1,154,097.90

This funding is to be used for the approved project as outlined in council's 2017-19 project proposal.

It is important that the benefits of this project be realised as soon as possible as it will create jobs for Queenslanders and boost economic activity for local communities. Therefore, it is a condition of funding that all works be completed and acquitted by 30 June 2019.

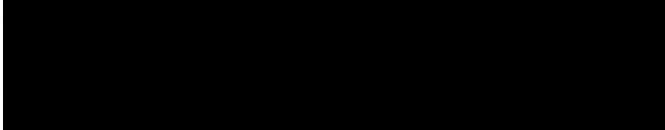
Officers from the Department of Infrastructure, Local Government and Planning (the department) will be in contact with you regarding the provision of a compliant Project Management Plan as a trigger for the first release of funds.

Level 39
1 William Street Brisbane
PO Box 15009 City East
Queensland 4002 Australia
Telephone +61 7 3452 7009
Website www.dilgp.qld.gov.au
ABN 251 66 523 889

The Minister has written to the Mayor notifying of the funding approval.

If you require any further information, I encourage you to contact Ms Nicole Johnson, Regional Director, (South), Local Government and Regional Services in the department on 3452 7272 or by email at nicole.johnson@dilgp.qld.gov.au.

Yours sincerely

A large black rectangular redaction box covering the signature of Frankie Carroll.

Frankie Carroll
Director-General

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[REDACTED]

From: Maria Carkagis
Sent: Thursday 14 December 2017 9:48 AM
To: [REDACTED]
Cc: [REDACTED] Tracey Genrich (Tracey.Genrich@frasercoast.qld.gov.au)
Subject: RE: 2017-19 Local Government Grants and Subsidies Program - Pialba Youth Precinct

Good morning [REDACTED]

Pialba Youth Precinct – 2017-19 LGGSP

Council Officers are presently investigating options to fund the shortfall in the project income from within Council's budgets.

Council originally requested a 50% subsidy and was offered 45% .

Could requests a short extension in time to finalise these deliberations and make a decision whether the project can proceed without a change in scope.

This will impact on the date that we are able to execute the Funding Agreement to early in the New Year.

Kind regards,

Maria Carkagis

Grants Officer

Economic Development

Fraser Coast Regional Council

T (07) 4190 5849 | E maria.carkagis@frasercoast.qld.gov.au

From: [REDACTED]
Sent: Tuesday, 12 December 2017 10:57 AM
To: Maria Carkagis
Cc: [REDACTED]
Subject: RE: 2017-19 Local Government Grants and Subsidies Program - Pialba Youth Precinct

Hello Maria

The department can only consider scope, timing or funding changes of this scale as a formal Variation Request (form attached). This will allow assessment by the Director-General to consider your council's preferred way forward with as much information as possible. We noticed some anomalies and errors with the values supplied in your last email so please refer to the 2017 – 19 LGGSP Guidelines.

Your council may wish to re-scope the project by removing desirable rather than essential project elements that may be added at a later date but please note that the re-scoped project still needs to meet the aims and objectives as set out in the Project Proposal approved for funding.

Regards

[REDACTED]
Acting Advisor

Department of Infrastructure, Local Government and Planning
Level 1, 123 Wharf Street Maryborough QLD 4650
PO Box 73 Maryborough QLD 4650

From: Maria Carkagis [<mailto:Maria.Carkagis@frasercoast.qld.gov.au>]

Sent: Thursday, 7 December 2017 9:00 AM

To: [REDACTED]

Subject: 2017-19 Local Government Grants and Subsidies Program - Pialba Youth Precinct

Good morning [REDACTED] Further to our conversation on Tuesday, would you please seek advice from the appropriate Program Officers within the Department:

Council has submitted an application under the 2017-19 LGGSP program for a 50% subsidy to deliver Pialba Youth Precinct project works.

Council was successful in its application, but only to 45% subsidy level.

Council is now investigating options to deliver this project to cover the shortfall of \$163,373.10 in the project income.

Before the Funding Agreement is signed, Council would like to know whether it is possible to re-scope the project and whether the Department would accept a potential re-scoping by continuing the approved funding at the dollar value (\$1,154,097.90) or whether such a change would see the funding ratio of 45% re-applied?

As Council is currently completing the PMP in readiness for return to the department by 15 December, your early advice would be appreciated.

Kind regards,

Maria Carkagis

Grants Officer

Economic Development

Fraser Coast Regional Council

T (07) 4190 5849 | E maria.carkagis@frasercoast.qld.gov.au

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PO Box 1943, HERVEY BAY Q 4655

T 1300 79 49 29 | F (07) 4197 4455 | W www.frasercoast.qld.gov.au

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Click [here](#) to report this email as spam.

From: Maria Carkagis
Sent: Friday 15 December 2017 12:05 PM
To: [REDACTED]
Subject: Signed Draft Project Management Plan - Pialba Youth Precinct - 2017-19 LGGSP
Attachments: DOCSHBCC-#3472503-v1-
Department_of_Infrastructure_Local_Government_and_Planning_-_2017-19
LGGSP-_Draft_Project_Management_Plan_-_Pialba_Youth_Precinct_project.PDF

Good morning [REDACTED]

Please find enclosed Council's preliminary Project Management Plan for the Pialba Youth Precinct project, subsidy funded under the 2017-19 Local Government Grants and Subsidies Program.

As you are aware Council received a varied subsidy rate compared to what was requested. Council is still in the process of reviewing its options to fund the project in its original form which may include reviewing the scope to meet the funding offered.

Accordingly the Project Management Plan document is submitted in draft format.

Council will submit a final Project Management Plan once Council's deliberations are complete.

Kind regards,

Maria Carkagis
Grants Officer
Economic Development
Fraser Coast Regional Council
T (07) 4190 5849 | E maria.carkagis@frasercoast.qld.gov.au

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**2017-19 Local Government Grants and Subsidies Program
Project Management Plan**

1. Council	Fraser Coast Regional Council		
2. Project title	Pialba Youth Precinct		
3. Project Contact Details	Name	Maria Carkagis	Email
			maria.carkagis@frasercoast.qld.gov.au

PART A: Scope, time and cost

4. Project scope	This project delivers a regional Skate Park facility, revitalised Basketball facility, park furniture elements, restored enhanced Stage			
5. Estimated Commencement and Estimated Completion dates	Estimated Commencement date dd/mm/yyyy	15/12/2017	Estimated Completion date dd/mm/yyyy	
6. Project phases / schedule (add rows as required) include monthly milestones within each project phase If a GANTT chart has been prepared for this project please attach. (E.g. Planning/Investigation/Design, Planning approvals; Procurement; Delivery)	Activity	Start date (to be after Approval date) dd/mm/yyyy	Finish date dd/mm/yyyy	Estimated cost of activity
	Draft Project Management Plan submitted	15/12/2017	15/12/2017	\$0.00
	Finalisation of Project Scope	15/12/2017	31/12/2017	subject to confirmation by Fraser Coast
	Development approvals processes	1/01/2018	31/07/2018	subject to confirmation by Fraser Coast
	Design and Tender processes - Skate Park	1/01/2018	30/08/2018	subject to confirmation by Fraser Coast
	Construction Skate Park	14/11/2018	30/03/2019	subject to confirmation by Fraser Coast
	Construct pathways and landscaping	1/01/2019	30/04/2019	subject to confirmation by Fraser Coast
	Seafront Oval - improvements to basketball court	1/02/2018	31/07/2018	subject to confirmation by Fraser Coast
	Seafront Oval - Stage enhancements	1/02/2018	31/12/2018	subject to confirmation by Fraser Coast
	Detailed design and construction tender - off street car parking	1/02/2018	31/07/2018	subject to confirmation by Fraser Coast
	Construction Works, Supervision, Contingencies - off street car parking	14/10/2018	28/02/2019	subject to confirmation by Fraser Coast
7. Total Project Cost	\$0.00			

PART B: Funding and subsidy forecasts

8. Approved Subsidy	\$1,154,097.90		
SUBSIDY FORECASTS			
9. Subsidy Forecasts	Future claim date dd/mm/yyyy	Amount to be Claimed	
	Upon receipt of compliant PMP	\$346,229.37	
	60% at 10/12/2018	\$692,458.74	
	10% at acquittal	\$115,409.79	
	Forecast total (equals Approved Subsidy amount - if amount is highlighted in red, adjust the forecasted amount)	DRAFT - TBC	
		\$1,154,097.90	

PAYMENT SCHEDULE			
First Payment (30 percent of approved subsidy)	The department will pay the council upon receipt of a compliant Project Management Plan from the council in the required format.		
Second and Subsequent Payments (up to 60 percent of remaining approved)	The department will pay the council upon receipt of a completed subsidy claim form.		
Final Payment (10 percent of approved subsidy)	The department will pay the council the final 10% payment upon receipt of a completed final report		
Contact officer: Maria Carkagis	Signature:		Date: 12/12/2017
Accountable officer: Ken Diehm	Signature:		Date: 15-12-17



Department of Infrastructure,
Local Government and Planning

Our ref: D17/260795

Mr Ken Diehm
Chief Executive Officer
Fraser Coast Regional Council
PO Box 1943
HERVEY BAY QLD 4655

Dear Mr Diehm

On 18 October 2017 the Honourable Mark Furner MP, Minister for Local Government and Minister for Aboriginal and Torres Strait Islander Partnerships wrote to your Mayor advising of the approval of funding under the 2017-19 Local Government Grants and Subsidy Program (LGGSP).

This letter provides further details about the conditions attached to that funding. As you are aware, the LGGSP grants are administered in line with the conditions contained in your council's signed Funding Deed of Agreement with the Department of Infrastructure, Local Government and Planning (the department) and the 2017-19 LGGSP guidelines.

To initiate the first payment of approved funding, the council is requested to provide a current project management plan (PMP) for each funded project by **15 December 2017**. The PMP template and associated explanatory notes, can be found on the department's website at <http://www.dilgp.qld.gov.au/local-government/grants/2017-19-lggsp.html>

The project management plan is intended to be a simple document and must include at a minimum:

- a project scope
- project timings with key milestones such as design, tender and construction stages, costs
- Estimated Project Commencement Date and Estimated Project Completion Date
- dates when claims for payment are expected to be lodged with the department, as well as the amounts of funding expected to be claimed.

Enclosed with this letter, are the details of the payment schedule for your council's approved project.

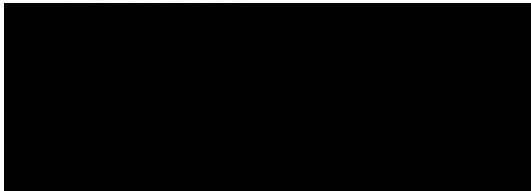
Department of Infrastructure, Local
Government and Planning
PO Box 15009
City East Queensland 4002 Australia
Website www.dilgp.qld.gov.au
ABN 251 66 523 889

Please be aware that all projects funded under 2017-19 LGGSP must be completed and acquitted by the funding period end date of 30 June 2019. Due to the extended time frame assigned to this program, the council is required to complete its project by the funding period end date. Requests for extensions of time to complete approved projects are unlikely to be considered. If the council is unable to complete the project by this date, the council will be required to return funding to the department.

I look forward to working with the council to ensure that projects are completed as soon as possible.

If you require further information, I encourage you to contact Mr Darren Foster, Acting Regional Manager, Local Government and Regional Services (South) in the department on 4122 0411 or by email at darren.foster@dilgp.qld.gov.au.

Yours sincerely



Ms Nicole Johnson
Regional Director (South)
Local Government and Regional Services

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Enc 1.

Payment schedule	First Payment (30 percent of approved funding)	The department will pay the council upon receipt of a compliant Project Management Plan from the council in the required format
	Second and Subsequent Payments (up to 60 percent of approved funding)	The department will pay the council upon receipt of a completed subsidy claim form
	Final Payment (10 percent of approved funding)	The department will pay the council upon receipt of a completed final report and subsidy claim

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[REDACTED]

From: Maria Carkagis
Sent: Monday 18 March 2019 3:40 PM
To: [REDACTED]
Subject: Pialba Youth Precinct - Variation Request
Attachments: Variation Request Form - Pialba Youth Precinct.pdf

For your action please

Kind regards,

Maria Carkagis
Grants Coordinator
Economic Development
T (07) 4190 5849 | E maria.carkagis@frasercoast.qld.gov.au

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Variation Request Form

This form is to be used by Councils that have received approvals under the Department of Local Government, Racing and Multicultural Affairs (the Department) funding program when seeking:

- extension of time
- change of scope
- expansion of scope
- additional funds

This form is to be submitted as per sections 4.1.17 and 4.1.18 of the Funding Deed of Agreement which states **an application must be submitted at least two months prior** to the Funding Period End Date and before the proposed changes occur.

Submitted requests are subject to the Department's approval.

COUNCIL DETAILS			
Council:	Fraser Coast Regional Council		
Contact officer:	Maria Carkagis	Contact number:	[REDACTED]
Position:	Grants Coordinator	Contact email:	maria.carkagis@frasercoast.qld.gov.au

PROJECT DETAILS			
Program title:	Local Government Grants and Subsidies Program		
Project title:	Pialba Youth Precinct		
Project number:	FCRC LGGSP 17-19 0045		
Current approved completion date:	30 June 2019	Percentage of project completed to date: (%)	40%
Approved funding: (\$) (as per the Formal Advice of Funding Approval)	\$1,154,097.90		
Project components completed to date:	<p>All design elements are completed.</p> <p>The car park and drainage works have been awarded to Grand Civil. Grand Civil have taken possession of the site and have commenced drainage works.</p> <p>Skate Park and Parkour works have been awarded to Trinity Skateparks. They will take possession of the site 20/05 with completion Mid August.</p>		





	<p>Toilet and stage tender has been awarded to WCQ. Works start 22 March to 31st May.</p> <p>Lighting works have been awarded to AGE works start 18th March to 8th June.</p> <p>Landscaping works have commenced.</p>
Project components yet to be completed:	<p>Construction on ground is ongoing from current date to project end.</p>

Extension of Time

REQUEST FOR AN EXTENSION OF TIME										
Please provide reason/s project will not be completed by the current completion date:	<p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>									
Proposed new completion date:	30 September 2019									
Has a prior variation been sought/approved for this project?	<table border="1"> <tr> <td>Yes <input type="checkbox"/></td> <td>Sought <input type="checkbox"/></td> <td>Date:</td> </tr> <tr> <td>No <input checked="" type="checkbox"/></td> <td>Approved <input type="checkbox"/></td> <td>Date:</td> </tr> <tr> <td></td> <td>Not approved <input type="checkbox"/></td> <td>Date:</td> </tr> </table>	Yes <input type="checkbox"/>	Sought <input type="checkbox"/>	Date:	No <input checked="" type="checkbox"/>	Approved <input type="checkbox"/>	Date:		Not approved <input type="checkbox"/>	Date:
Yes <input type="checkbox"/>	Sought <input type="checkbox"/>	Date:								
No <input checked="" type="checkbox"/>	Approved <input type="checkbox"/>	Date:								
	Not approved <input type="checkbox"/>	Date:								
Does the date of this application fall less than two (2) months before the Funding Period End Date?	<table border="1"> <tr> <td>Yes <input type="checkbox"/></td> </tr> <tr> <td>No <input checked="" type="checkbox"/></td> </tr> </table>	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>							
Yes <input type="checkbox"/>										
No <input checked="" type="checkbox"/>										



If yes, what is the reason for not applying in accordance with the Funding Deed of Agreement?	N/A
What are the consequences if this extension is not granted?	The Skate Park and Parkour elements that are major components of the Pialba Yoth Precinct will not be able to be delivered in their current format that has been designed following extensive community consultation.

Change or Expansion of Scope

REQUEST TO CHANGE OR EXPAND THE PROJECT SCOPE																
Detail the proposed changes to the approved works for the project:	N/A															
Provide justification for proposed change of scope:																
Has a prior variation been sought/approved for this project?	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">Yes</td> <td style="width: 15%;"><input type="checkbox"/></td> <td style="width: 30%;">Sought</td> <td style="width: 15%;"><input type="checkbox"/></td> <td style="width: 25%;">Date:</td> </tr> <tr> <td>No</td> <td><input type="checkbox"/></td> <td>Approved</td> <td><input type="checkbox"/></td> <td>Date:</td> </tr> <tr> <td colspan="2"></td> <td>Not approved</td> <td><input type="checkbox"/></td> <td>Date:</td> </tr> </table>	Yes	<input type="checkbox"/>	Sought	<input type="checkbox"/>	Date:	No	<input type="checkbox"/>	Approved	<input type="checkbox"/>	Date:			Not approved	<input type="checkbox"/>	Date:
Yes	<input type="checkbox"/>	Sought	<input type="checkbox"/>	Date:												
No	<input type="checkbox"/>	Approved	<input type="checkbox"/>	Date:												
		Not approved	<input type="checkbox"/>	Date:												
Does the date of this application fall less than two (2) months before the Funding Period End Date?	<table style="width: 100%;"> <tr> <td style="width: 80%;">Yes</td> <td style="width: 20%;"><input type="checkbox"/></td> </tr> <tr> <td>No</td> <td><input type="checkbox"/></td> </tr> </table>	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>											
Yes	<input type="checkbox"/>															
No	<input type="checkbox"/>															

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If yes, what is the reason for not applying in accordance with the Funding Deed of Agreement?	
What are the consequences if this change of scope is not granted?	

Additional Subsidy

REQUEST FOR ADDITIONAL FUNDS							
What is the revised estimated final cost of the project? (\$)	N/A						
What is the new proposed subsidy amount? (\$)							
Provide details why the estimated final cost has increased:							
Has a prior variation been sought/approved for this project?	<table border="1"> <tr> <td>Yes <input type="checkbox"/></td> <td>Sought <input type="checkbox"/> Date:</td> </tr> <tr> <td>No <input type="checkbox"/></td> <td>Approved <input type="checkbox"/> Date:</td> </tr> <tr> <td></td> <td>Not approved <input type="checkbox"/> Date:</td> </tr> </table>	Yes <input type="checkbox"/>	Sought <input type="checkbox"/> Date:	No <input type="checkbox"/>	Approved <input type="checkbox"/> Date:		Not approved <input type="checkbox"/> Date:
Yes <input type="checkbox"/>	Sought <input type="checkbox"/> Date:						
No <input type="checkbox"/>	Approved <input type="checkbox"/> Date:						
	Not approved <input type="checkbox"/> Date:						
Does the date of this application fall less than two (2) months before the Funding Period End Date?	<table border="1"> <tr> <td>Yes <input type="checkbox"/></td> </tr> <tr> <td>No <input type="checkbox"/></td> </tr> </table>	Yes <input type="checkbox"/>	No <input type="checkbox"/>				
Yes <input type="checkbox"/>							
No <input type="checkbox"/>							
If yes, what is the reason for not applying in accordance with the Funding Deed of Agreement?							

What are the consequences if this request is not granted?

[Empty response box for consequences]

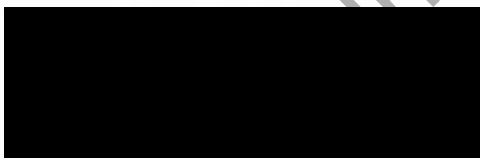
Statement of commitment

In signing this request for variation application, the Council commits to:

- completing the project to the revised final cost detailed in this application, and/or
- completing the project with the revised works as detailed in this application, and/or
- completing the project detailed in this application by the proposed extension date, and
- submitting the final claim for subsidy to the department within 30 days of the proposed extension date.

The Council understands that:

- if this application is not approved, the project must be completed within the current scope, timeframe and budget.



13-3-19

Signed by
Chief Executive Officer or formal delegate

Date

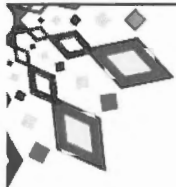
Name: Ken Diehm

Position: Chief Executive Officer

Please email this form to the relevant DLGRMA representative assigned to your Council or to the relevant email address below:

Southern@dlgrma.qld.gov.au

Northern@dlgrma.qld.gov.au



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Principal contact person

Title *	Given name *	Surname *
Ms ▾	Maria	Carkagis

Project details

Project title *

Maximum 10 words.

Pialba Youth Precinct

Project description *

Summarise the main features, activities and outputs – maximum 60 words.

Project continues delivery of Hervey Bay Esplanade Tourist Precinct Master Plan including upgrading a regional Skate Park facility, revitalized basketball facility, additional sports furniture, enhanced stage area for major and minor regional events and enhanced off-street parking with additional 100 parking spaces to cater for the improved and new facilities and to provide flow-over parking for major events.

Project priority *

1 ▾

Project category *

Which best describes the proposed project?

Cultural/recreational ▾

Is this project considered capital works or non-capital works? *

 Capital works
 Non-capital works

Estimated project commencement date *

This date must be from 30 October 2017 onwards

01/11/2017



Estimated project completion date *

This date must be before 30 June 2019

30/05/2019



Project site address

Actual site address

 N/A - Project applies to the whole organisation

Street number/location *

Seafont Oval

Street name *

Charlton Esplanade

Town / suburb *

Pialba

Postcode *

4655

Latitude *

-25.279748

Longitude *

152.842629

State electorate *

Hervey Bay ▾

Federal electorate *

Hinkler ▾

Other information

agencies? *

Specify the department/agency the funding was provided by, program, amount, date approved, purpose.

 No Yes

Provide details of the full time equivalent (FTE) jobs during construction and following completion of project

Construction/implementation

Post completion

Council FTE *

Contractor FTE *

Council FTE *

Contractor FTE *

2

18

1

0

Have whole life costs for the project and alternative projects been taken into account? *

Describe how the whole of life considerations have been taken into account for the preferred project options. E.g. asset management plans and maintenance costs

 No Yes

Provide details *

This description should include the alternative options that were considered and why this option was chosen. If council has supporting documentation, please attach.

Optimum site for this project due to existing infrastructure in the immediate vicinity including a small skate bowl that no longer meets local or visitor demand. The Hervey Bay Esplanade Tourist Precinct Master Plan identifies the Pialba Precinct as 'A Place for Adventure' and outlines the activity elements covered in this application and other elements already under construction (adventure playground, new water slides). As such, this is the most appropriate siting for this project.

Provide details of how value for money for this project was assessed. *

How have costs been determined for this project? Demonstrate if a project decision making framework has been undertaken. If council has supporting documentation, please attach.

A Cost-Benefit Analysis has been undertaken for this project. (attached)
Cost estimates for the Skate Park and the Seafront Oval enhancements have been provided by Tract Consultants.
Cost estimate for the Off-Street Car Parking has been undertaken by Council's Infrastructure Design Office. (all attached)

The construction of the project will be undertaken by contract subject to AS2124.

Has council determined the project is a priority need and how it has clear benefits to the community? *

Provide details of community need being addressed by this project and how this need was identified (E.g. community consultation). Where relevant, include as attachments information from documents referenced. If council has supporting documentation, please attach.

 No Yes

Provide details *

This project was developed with community consultation during development of the Hervey Bay Esplanade Tourist Precinct Master Plan. (excerpt attached)
It delivers against Council's Operational Plan under Community and Places and Spaces Goals.
The project builds on existing investment, providing more youth-focussed activities cementing the area as an 'Adventure Playground' for young people as identified in the Master Plan. Because of its open space, this area accommodates larger-footprint recreation activities.
Limited car-parking exists around the youth facilities and for events at the adjacent

Has council secured the land and has land tenure arrangements and any necessary approvals been confirmed to allow the project to proceed? *

Does the organisation own or control the land to be used for the project and, if not, does the organisation have permission to use the land concerned for the proposed project?

 No Yes

Provide details *

0052

The land on which this project is located is owned by Fraser Coast Regional Council and under lease to Wide Bay Water, a Commercial Business Unit of Council.

The proposed works require Development Approval. Regulatory approvals will be managed through Council as the Assessment Manager with SARA as a referral agency.

What experience does the Council have in delivering projects of this nature? *

This can be supported by listing similar projects previously undertaken. Does council have qualified project managers overseeing the project?

Council delivers public infrastructure projects valued at \$50 million - \$80 million annually and has established credentials in engaging appropriate contractors to deliver projects. Delivery of projects is through established project management protocols. This project will be managed by Council's Manager Priority Projects and supported by the Infrastructure Services Director and qualified senior personnel. Key personnel CVs are attached.

Complex construction projects delivered as implementation of the Hervey Bay Esplanade Tourist Precinct Master Plan include:

- * Installation of adventure park - ropes courses, flying fox and climbing activities;
- * Refurbishment of Rotunda and family friendly space at Scarness including additional beach stair access;

If approved, would this project be ready to commence upon notification of approval? *

Concept plans are complete and Council is ready to commence detailed design on this project.

With a Funding Agreement in place, Council is ready to

- * finalise Detailed Design,
- * make application for all approvals,
- * prepare Tender Documentation and
- * seek tenders on a Design and Construct basis for the Skate Park and the Seafront Oval enhancement and car-parking to undertake this project.

What program objectives and aims are you supporting? *

- meet community needs, contributing to sustainable and liveable communities
- align with state, regional and local priorities
- support economic growth, innovation and community development, increasing local job creation and training opportunities
- contribute to building safe, caring and connected communities, enhancing access to infrastructure and services
- support Queensland communities to be more resilient to natural disasters and reduce future expenditure on asset restoration
- support State and local government priorities with a particular emphasis on job creation
- support the delivery of infrastructure that meets community needs and increasing employment and growth for local communities
- protect natural and built environments
- encourage collaboration and resource sharing between local governments

Provide details of how the project supports the programs' objectives and aims *

This project meets current and future community needs identified in local and regional plans.

It provides increased physical activity opportunities and grows our Region's capacity to deliver infrastructure and events that provide for extended tourist stays and increased expenditure - creating opportunities for growth and new enterprises to develop in the service and commercial sectors, positively impacting on job creation and training opportunities for locals.

It aligns with State, Regional and Local Strategies and Plans priorities:
 Qld Drive Tourism Strategy 2013-2015 and 2020 TEQ Strategic Marketing Plan
 Wide Bay Burnett Sport and Recreation Strategy (2010)
 Wide Bay Health Service Strategic Plan 2015 - 2019
 Wide Bay Burnett Regional Plan 2011
 Fraser Coast Destination Tourism Plan 2015-2020
 Hervey Bay Esplanade Tourist Precinct Master Plan 2015

0053

Are there any issues that may impact on the commencement and/or completion of this project by the estimated project completion date? *

E.g. development approval, licences, project site, road reserve, native title, cultural heritage, strategic cropping or any other land issues.

All Regulatory approvals will be managed through Council as the Assessment Manager with SARA as a referral agency.

Operational Works Development application required due to its coastal situation.
Building applications required for some structures.

Breakdown of project costs

Breakdown of eligible and ineligible costs

Eligible: \$ | Ineligible: \$70,280

Enter the Eligible and Ineligible costs underneath each tab below.
See Attachment 2 of program guidelines for full list of ineligible works.

Eligible: \$ | Ineligible: \$70,280

Description	Eligible costs
Skate Park Component as detailed in the attached Cost Est	\$ 970241
Seafront Oval Enhancement Component as detailed in the	\$ 688914
Car parking Facilities Component - detailed in attached Co	\$ 905507

What is the contingency percentage for this project? Provide details of the basis of the project cost estimate and project cost contingency.

Design and Construct Contingency is set at 10%. Car parking contingency is set at 20% - Council will absorb 10% of this contingency cost as an ineligible cost against the project and fund it from

Project cost estimates for the Skate Park and Oval enhancements have been provided by Tract Consultants - the design consultants for this project.

Other financial contributions

\$0

Please indicate sources, value and approval status of all funding contributions to the project.

Example:
Department, Commonwealth Grant, not approved, \$100,000

Do not include in-kind contributions in this section.

Funding contributor	Contribution description	Approved	Amount
Total eligible project costs			\$2,564,662
Total project costs			\$2,634,942

Subsidy percentage requested

51.5 %

If requesting a subsidy percentage higher than 60%, please provide an explanation below.

0054

Subsidy Requested

\$1,320,800.93

Has the council contribution been approved? *

Please confirm:

- if council's 2017-18 financial contribution has been approved
- if there is a commitment to co-fund from the 2018-19 budget, if applicable.

This project has been approved in the 2017-18 adopted Budget with Council's contribution approved in the 2017-18 budget year.
An extract from the approved Budget is attached.

Attached documents

Fraser Coast Regional Council - Project Plan - Pialba Youth Precinct.pdf	06/10/2017, 1:58 pm
Cost_Benefit_Analysis_-_Pialba_Youth_Precinct.pdf	06/10/2017, 1:58 pm
Cost Estimates combined.pdf	06/10/2017, 1:58 pm
Hervey_Bay_Esplanade_Tourist_Precinct_Master_Plan_FINAL.pdf	06/10/2017, 1:58 pm
Adopted 2017_18_Capital_Budget_extract.pdf	06/10/2017, 1:58 pm
Economic Impact Analysis - idTools.pdf	06/10/2017, 1:58 pm
Pialba_Esplanade_Detailed_Master_Plan-2016.pdf	06/10/2017, 1:58 pm
CVs Delivery Management.pdf	06/10/2017, 1:58 pm
Fraser Coast Regional Council Procurement Policy.pdf	06/10/2017, 1:58 pm
Fraser Coast Regional Council Infrastructure Asset Management Plan.pdf	06/10/2017, 1:58 pm
Fraser Coast Regional Council Operational Plan 2017-18 excerpt.pdf	06/10/2017, 1:58 pm
Extract Council Minutes 18 January 2017.pdf	06/10/2017, 1:58 pm
FCRC_Ordinary_Meeting_#13_270917_Minutes - Extract.pdf	06/10/2017, 1:58 pm
Project Priorisation - Minutes_Executive_Management_Meeting_-280917.pdf	06/10/2017, 1:58 pm
Fraser Coast Destination Tourism Plan - 2015-2020 - Extract.pdf	06/10/2017, 1:58 pm
Economic Development Strategy and Implementation Plan - adopted Council 29 July 2015 - extract.pdf	06/10/2017, 1:58 pm
WBB Regional Sport and Recreation Strategy Extract.pdf	06/10/2017, 1:58 pm
Wide Bay Burnett Regional Plan 2011 Extract.PDF	06/10/2017, 1:58 pm
Wide Bay Health Service Strategic-plan-2015-2019.pdf	06/10/2017, 1:58 pm
Qld Health - Health and Wellbeing Strategic Framework 2017 -2026.pdf	06/10/2017, 1:58 pm
qld-drive-tourism-strategy extract.pdf	06/10/2017, 1:58 pm
LGGSP 2017-19 Fraser Coast Regional Council Certification.pdf	06/10/2017, 1:58 pm

Application information as submitted to the Department of Infrastructure, Local Government and Planning
2017-19 Local Government Grants and Subsidies Program

Extracted from Spreadsheet provided by the Department (██████████ 16 October 2017)

Application in list	FCRC – 4
Organisation	Fraser Coast Regional Council
Project Title	Pialba Youth Precinct
Project description	Project continues delivery of Hervey Bay Esplanade Tourist Precinct Master Plan including upgrading a regional Skate Park facility, revitalized basketball facility, additional sports furniture, enhanced stage area for major and minor regional events and enhanced off-street parking with additional 100 parking spaces to cater for the improved and new facilities and to provide flow-over parking for major events.
Priority	1
Principal contact Person	Maria Carkagis
Council's project delivery experience	<p>Council delivers public infrastructure projects valued at \$50 million- \$80 million annually and has established credentials in engaging appropriate contractors to deliver projects. Council manages the delivery of projects, including those that are undertaken with subsidy funding through established project management protocols. Significant infrastructure projects are overseen by the Infrastructure Services Director and qualified senior personnel.</p> <p>This project will be managed within Council's Infrastructure Directorate by Executive Manager, Capital Delivery. CVs are attached.</p> <p>Council's team of civil and construction engineers and experienced technical staff undertake or manage contractor planning, design and project management to successfully deliver construction projects within time and budget.</p> <p>Complex construction projects delivered as implementation of the Hervey Bay Esplanade Tourist Precinct Master Plan include:</p> <ul style="list-style-type: none"> • Installation of adventure park- ropes courses, flying fox and climbing activities; • Refurbishment of Rotunda and family friendly space at Scarness including additional beach stair access; • Enhanced beach entry and setting at Scarness Caravan Park; • Improved access to Disabled Access Ramp; • Refurbishment of Torquay Tennis Court <p>The project would be cost managed through Council's existing financial management system.</p>
Street Number	Seafront Oval
Street Name	Charlton Esplanade
Town / Suburb	Pialba Q 4655
Latitude	-25.279748 S
Longitude	152.842629 E
State electorate	Hervey Bay
Federal Electorate	Hinkler
Multiple addresses	No

Project category	Cultural/recreational
Estimated commencement date	1/11/2017
Estimated completion date	30/05/2019
Total Project Costs	\$2,634,942.00
Ineligible costs	\$ 70,280.00
Other Financial Contributions	\$ 0.00
Total eligible costs	\$2,564,662.00
Subsidy percentage	50 %
Subsidy requested	\$1,317,471.00
Project contingency costs	Design and Construct Contingency is set at 10%. Car parking contingency is set at 20%- Council will absorb 10% of this contingency cost as an ineligible cost against the project and fund it from Council budgets. Project cost estimates for the Skate Park and Oval enhancements have been provided by Tract Consultants- the design consultants for this project. Cost estimates for the expanded car parking facilities have been prepared by Council's Infrastructure Design Office.
Capital works	
Post completion Jobs Contractor	0.0
Post completion Jobs Organisation	1.0
Construction / implementation jobs Contractor	18.0
Construction / implementation jobs Organisation	2.0
Details – commencement issues	All Regulatory approvals will be managed through Council as the Assessment Manager with SARA as a referral agency. Operational Works Development application required due to its coastal situation. Building applications required for some structures.
Details – land tenure arrangements	The land on which this project is located is owned by Fraser Coast Regional Council and under lease to Wide Bay Water, a Commercial Business Unit of Council. The proposed works require Development Approval. Regulatory approvals will be managed through Council as the Assessment Manager with SARA as a referral agency. Due to its coastal situation, the project will require the preparation and lodgement of an Operational Works Development application required due to its coastal situation. Building applications are required for the proposed small shade structures.
Details Whole life Costs	Optimum site for this project due to existing infrastructure in the immediate vicinity including a small skate bowl that no longer meets local or visitor demand. The Hervey Bay Esplanade Tourist Precinct Master Plan identifies the Pialba Precinct as 'A Place for Adventure' and outlines the activity elements covered in this application and other elements already under construction (adventure playground, new water slides). As such, this is the most appropriate siting for

	<p>this project.</p>
<p>Details (Is the project a priority need?)</p>	<p>This project was developed with community consultation during development of the Hervey Bay Esplanade Tourist Precinct Master Plan. (excerpt attached) It delivers against Council's Operational Plan under Community and Places and Spaces Goals.</p> <p>The project builds on existing investment, providing more youth-focussed activities cementing the area as an 'Adventure Playground' for young people as identified in the Master Plan. Because of its open space, this area accommodates larger-footprint recreation activities.</p> <p>Limited car-parking exists around the youth facilities and for events at the adjacent Seafront Oval.</p> <p>The opportunity to provide parking for the Youth Precinct and flow-over parking for larger events expands the benefit to the community.</p> <p>The opportunity to provide parking for the Youth Precinct and flow-over parking for larger events expands the benefit to the community.</p> <p>Economic benefit through expanding tourism product on offer with appeal for families (significant portion of domestic drive market), provides opportunity for extended stays, increasing regional GDP.</p>
<p>Details of how value for money</p>	<p>A Cost-Benefit Analysis has been undertaken for this project. (attached) Cost estimates for the Skate Park and the Seafront Oval enhancements have been provided by Tract Consultants . Cost estimate for the Off-Street Car Parking has been undertaken by Council's Infrastructure Design Office. (all attached) The construction of the project will be undertaken by contract subject to AS2124. Council's Procurement Policy (attached) details procurement requirements for all goods and services, including a local preference policy, outlining Council's preference to source goods and services in the Fraser Coast Region. Council's Operational Plan identifies that services and assets be managed in an efficient and cost effective manner optimising whole of life value to the community. Infrastructure installed through this project will be managed through Council's existing Infrastructure Asset Management Plan. (attached) Council's Asset Management portfolio will be amended to reflect this addition to the existing infrastructure which is administered by Council's Infrastructure Services area.</p>
<p>Has the council contribution been approved?</p>	<p>This project has been approved in the 2017-18 adopted Budget with Council's contribution approved in the 2017-18 budget year. An extract from the approved Budget is attached.</p>
<p>Details</p>	<p>This project meets current and future community needs identified in local and regional plans. It provides increased physical activity opportunities and grows our Region's capacity to deliver infrastructure and events that provide for extended tourist stays and increased expenditure- creating opportunities for growth and new enterprises to develop in the service and commercial sectors, positively impacting on job creation and training opportunities for locals. It aligns with State, Regional and Local Strategies and Plans priorities: Qld Drive Tourism Strategy 2013-2015 and 2020 TEQ Strategic Marketing Plan Wide Bay Burnett Sport and Recreation Strategy (2010) Wide Bay Health Service Strategic Plan 2015 – 2019 Wide Bay Burnett Regional Plan 2011 Fraser Coast Destination Tourism Plan 2015-2020 Hervey Bay Esplanade Tourist Precinct Master Plan 2015</p>

	Pialba_Esplanade Detailed Master Plan 2016
Subsidy justification	The Project Plan provides detail on how this project aligns with the LGGSP objectives and aims.
Would this project be ready to commence upon Funding Agreement	<p>Concept plans are complete and Council is ready to commence detailed design on this project.</p> <p>With a Funding Agreement in place, Council is ready to</p> <ul style="list-style-type: none"> • finalise Detailed Design, • make application for all approvals, • prepare Tender Documentation and • seek tenders on a Design and Construct basis for the Skate Park and the Seafront Oval enhancement and car-parking to undertake this project. <p>The Project Plan and budget costings are in hand.</p>

Released Under RTI Act 2009

2017-19 Local Government Grants and Subsidies Program Certification form

To be completed, signed, scanned and submitted with the completed Project Proposal(s).

Council name Fraser Coast Regional Council

Project Proposal(s) for which this certification relates

Council Priority Number	Project Title	Subsidy Requested
1	Pialba Youth Precinct	\$1,320,800.93

I certify that:

- I am authorised to submit this/these Project Proposal(s) for funding
- I have submitted 4 Project Proposal(s) with all sections completed
- the details in the Project Proposal(s), including any supporting documents, are true and correct
- I have read the 2017-19 Local Government Grants and Subsidies Scheme guidelines
- I understand that the submission of this/these Project Proposal(s) does not guarantee funding approval for either all or part of the funding being sought
- the applicant council will deliver the project(s) within the required timeframe(s)
- the project(s) will comply with all relevant Acts, Laws, Regulations, State and/or Commonwealth policies and Industrial Agreements and Awards
- the applicant council consents to the release of information in the Project Proposal(s) (excluding personal details) for non-commercial public information purposes
- the applicant council consents to the Department providing the Project Proposal(s) and/or material from the Project Proposal(s) to other government agencies/bodies/organisations/individuals to assist in the assessment process. If this occurs, the applicant organisation understands that all information will be treated as confidential
- should this/these Project Proposal(s) be successful, I confirm that the project(s) will not commence until funding has been approved and funding arrangement(s) has/have been entered into with the Department.

Given name	KEN	Surname	DIEHM	
Phone	1300 79 49 29	Mobile	0438 192 082	
Position	Chief Executive Officer			
Signature	[Redacted Signature]		Date	6 October 2017

Scan this signed certification form and upload to the certification package.



Pialba Youth Precinct

PROJECT PLAN

5 October, 2017

**LOCAL GOVERNMENT GRANTS AND SUBSIDY FUND
Application 2017 – 19 round**



Background

In 2015 Council undertook a comprehensive master planning process for the four high profile tourist precincts of Hervey Bay, those being Pialba, Scarness, Torquay and Urangan. This master planning process resulted in a Master Plan for the precinct – the Hervey Bay Esplanade Tourist Precinct Master Plan – which considered the “look” and “feel” of each of the area Precincts and achieved:-

- Identifying placemaking and revitalisation opportunities to give a clear sense of place and identity for each of the precincts;
- Seeking to maximise the level of activation and excitement, and economic opportunities in each precinct;
- Celebrating the wonderful features that already exist in each precinct and identifying ways to improve their setting and maximise their potential;
- Presenting an agreed framework to guide decisions and future investment to continue promoting each precinct’s unique character and spirit; and
- Being visionary, with measures that consider practical short term initiatives along with broader long term goals and opportunities.

This Master Plan, (attached) was adopted by Council in late 2015.

In the Master Plan, the Pialba Precinct was identified as being “A Place for Adventure”.

With a view to complementing and providing a wider range of experiences in the Pialba Precinct the Master Plan outlined the potential for a new skatepark, adventure playground, enhancements to seafront oval, additional water slide for Wetside and additional and re-arrangement of carparking facilities to service the additional activities.

With a view to progress, Council commissioned Tract Consultants to prepared a detailed Master Plan, specifically focussing on the Pialba Foreshore Esplanade Precinct with this master plan being finalised in June, 2016. A copy of this detailed master plan will also be attached to the funding application.

The guiding principles of the Detailed Pialba Foreshore Esplanade Precinct Master Plan were to:-

- Become a CBD Gateway;
- Hold boutique seaside events;
- Provide City-wide Adventure;
- Be a place for youth; and
- Respect the site

Project Scope

Project Site

The site for the proposed Pialba Youth Precinct is on the Pialba Foreshore and Seafront Oval. For context the aerial below depicts the actual location:-



Scope of Works

The scope of works for this project is as follows (refer to figure 1 below):-

- Skatepark;
- Enhancements to Seafront Oval;
- Stage Improvements;
- Carparking infrastructure;
- Landscaping;
- Lighting

(note – this application for funding does not include the “adventure playground” component of the Master Plan as this component has been funded under the Queensland Government’s Works for Queensland package)

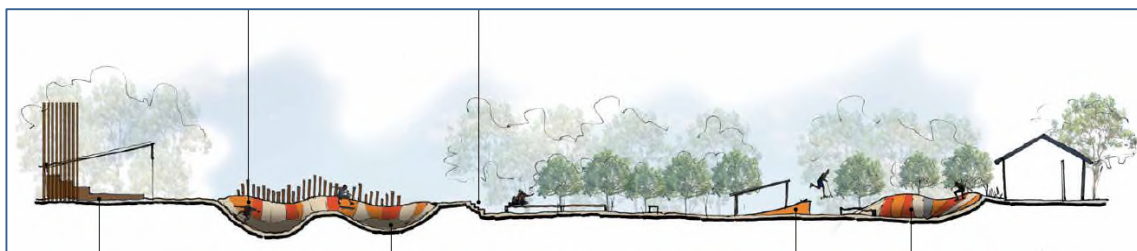
detailed areas

04 skate park



detailed areas

02 central parking



Supporting Local, Regional and State Objectives

This project provides outputs and outcomes that support the Local Government Grants and Subsidies Program objective and aims:

- meet community needs, contributing to sustainable and liveable communities
- align with state, regional and local priorities
- support economic growth, innovation and community development, increasing local job creation and training opportunities
- contribute to building safe, caring and connected communities, enhancing access to infrastructure and services
- support the delivery of infrastructure that meets community needs and increasing employment and growth for local communities
- protect natural and built environments

This project meets current and future community needs identified in local and regional plans.

It provides increased physical activity opportunities and grows our Region's capacity to deliver infrastructure and events that provide for extended tourist stays and increased expenditure – creating opportunities for growth and new enterprises to develop in the service and commercial sectors, positively impacting on job creation and training opportunities for locals.

It aligns with State, Regional and Local Strategies and Plans priorities highlighted in:

- Qld Drive Tourism Strategy 2013-2015 and 2020 TEQ Strategic Marketing Plan
- Wide Bay Burnett Sport and Recreation Strategy (2010)
- Wide Bay Health Service Strategic Plan 2015- 2019
- Wide Bay Burnett Regional Plan 2011
- Fraser Coast Destination Tourism Plan 2015-2020
- Hervey Bay Esplanade Tourist Precinct Master Plan 2015
- Pialba Esplanade Detailed Master Plan 2016

The project responds to community need for additional capacity, higher quality recreational services for youth. The 10-24 age group makes up almost 20% of Hervey Bay's population, and families with children comprise just under 50% of the local population. (ABS 2016 Census)

Extract from 2016 Census QuickStats

http://www.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/31904?opendocument

People — demographics & education

[demographics & education](#) | [cultural & language diversity](#) | [employment](#)

People tables are based on a person's place of usual residence on Census night

People	Hervey Bay	%	Queensland	%	Australia	%
<i>Persons count based on place of usual residence on Census night</i>						
Male	27,170	47.9	2,321,889	49.4	11,546,638	49.3
Female	29,509	52.1	2,381,308	50.6	11,855,248	50.7
Aboriginal and/or Torres Strait Islander people	2,278	4.0	186,482	4.0	649,171	2.8

In the 2016 Census, there were 56,678 people in Hervey Bay (Statistical Area Level 3). Of these 47.9% were male and 52.1% were female. Aboriginal and/or Torres Strait Islander people made up 4.0% of the population.

[View the data quality statement for Place of Usual Residence \(PURP\)](#)

Age	Hervey Bay	%	Queensland	%	Australia	%
Median age	48	--	37	--	38	--
0-4 years	2,714	4.8	296,466	6.3	1,464,779	6.3
5-9 years	3,443	6.1	317,138	6.7	1,502,646	6.4
10-14 years	3,424	6.0	299,097	6.4	1,397,183	6.0
15-19 years	3,168	5.6	296,287	6.3	1,421,595	6.1
20-24 years	2,338	4.1	316,860	6.7	1,566,793	6.7
25-29 years	2,382	4.2	320,753	6.8	1,664,602	7.1
30-34 years	2,481	4.4	325,943	6.9	1,703,847	7.3
35-39 years	2,740	4.8	305,218	6.5	1,561,679	6.7
40-44 years	3,180	5.6	322,901	6.9	1,583,257	6.8
45-49 years	3,450	6.1	322,982	6.9	1,581,455	6.8
50-54 years	3,626	6.4	308,727	6.6	1,523,551	6.5
55-59 years	3,997	7.1	292,198	6.2	1,454,332	6.2
60-64 years	4,212	7.4	260,685	5.5	1,299,397	5.6
65-69 years	4,917	8.7	242,192	5.1	1,188,999	5.1
70-74 years	4,164	7.3	180,406	3.8	887,716	3.8
75-79 years	3,007	5.3	128,084	2.7	652,657	2.8
80-84 years	1,889	3.3	83,731	1.8	460,549	2.0
85 years and over	1,553	2.7	85,528	1.8	486,842	2.1

The median age of people in Hervey Bay (Statistical Area Level 3) was 48 years. Children aged 0-14 years made up 16.9% of the population and people aged 65 years and over made up 27.4% of the population.

Families

[includes family composition](#) | [weekly incomes](#) | [employment status of couple families](#) >

Families — family composition

[family composition](#) | [weekly incomes](#) | [employment status of couple families](#)

Family composition	Hervey Bay	%	Queensland	%	Australia	%
Couple family without children	7,932	50.5	481,451	39.4	2,291,987	37.8
Couple family with children	4,832	30.8	518,494	42.5	2,716,224	44.7
One parent family	2,765	17.6	201,308	16.5	959,543	15.8
Other family	168	1.1	19,898	1.6	102,559	1.7

Of the families in Hervey Bay (Statistical Area Level 3), 30.8% were couple families with children, 50.5% were couple families without children and 17.6% were one parent families.

[View the data quality statement for Family composition \(FMCF\)](#)

Single (or lone) parents	Hervey Bay	%	Queensland	%	Australia	%
<i>Proportion of the total single (or lone) parent population</i>						
Male	--	16.6	--	18.5	--	18.2
Female	--	83.4	--	81.5	--	81.8

In Hervey Bay (Statistical Area Level 3), 16.6% of single parents were male and 83.4% were female.

[View the data quality statement for Family composition \(FMCF\)](#)

Hervey Bay is an area of Socio-economic disadvantage characterised by

- Low income
- Low educational attainment
- High unemployment
- Residents working in relatively unskilled occupations
- High proportion of residents with poor English proficiency
- High proportion of single parent families
- High proportion of residents paying low rent

Index of Relative Socio-economic Disadvantage

Fraser Coast Regional Council area's small areas and benchmark areas

Area	2016 index	Percentile
Dundowran Beach - Craignish	1036.5	67
Australia	1002.0	47
Queensland	1001.5	47
Regional QLD	986.3	39
Western Hinterland	972.6	33
Booral - River Heads	935.9	20
Great Sandy Strait - Fraser Island	917.9	15
Fraser Coast Regional Council area	916.8	15
Burrum Heads - Toogoom	915.7	15
Northern Hinterland	914.0	14
Hervey Bay	905.8	13
Southern Hinterland	902.4	12
Maryborough	898.3	11

Source: Australian Bureau of Statistics, Census of Population and Housing 2016. Compiled and presented in profile.id by .id, the population experts.
<http://www.id.com.au>



The Wide Bay Burnett Regional Plan – 2011 – highlights the need for cost-effective facilities addressing locational disadvantage. This includes the provision of sport and recreational facilities that accessible by the broad community. It is noted that physical activity and healthy lifestyles are supported through appropriate sport and recreation facilities. Poor transport infrastructure is noted as an indicator of social disadvantage. The location of the proposed site is readily accessible by in the community. It is on a public transport route and there is on-street parking in the immediate vicinity should off-street parking be unavailable.

Wide Bay Burnett Sport and Recreation Strategy – 2010 highlights a high level of respondents who reported no exercise two weeks prior to the interview through sport, recreation or fitness. The report recommends a feasibility study into the progressive construction and ongoing management of a multi-purpose youth facility (at Urangan) with an example activity include skate park facilities. It further recommended a feasibility study into the current and future requirements for outdoor event, entertainment, cultural and performance space in Hervey Bay and the supporting infrastructure required to meet these needs. The subsequent Hervey Bay Esplanade Tourist Precinct Master Plan identified that the preferred site for investment in youth facilities is in Pialba.

Wide Bay Health Service Strategic Plan 2015 – 19 identifies a need to encourage greater focus on health promotion and early intervention to address the growing burden of chronic disease. The provision of outdoor recreation spaces and infrastructure will assist to promote healthy active lifestyles. Fraser Coast Regional Council's Operational Plan

The Pialba Detailed Master Plan (Hervey Bay Esplanade Tourist Precinct Master Plan) addresses this project site to maximise community benefit and enhance visitor experiences. It builds upon the success of existing site elements.

While the provision of this infrastructure will improve access to recreational facilities for the local community, it also builds on the draw for tourists visiting the region.

Economic benefit is gained by expanding tourism product appealing to families who form a significant portion of domestic drive market. Fraser Coast Destination Tourism Plan 2015- 2020 identifies our key market as regional visitors from within 400 km, and highlights the need for investment in expanded tourism product including developing Hervey Bay Foreshore.

This project builds on existing infrastructure that is family friendly and provides opportunity for extending stays in the existing visitor market, attracting new visitors and increasing expenditure in the region.

The project includes upgrades to Seafront Oval which is Hervey Bay's premier open event space. This expands

Fraser Coast Regional Council's Economic Development Strategy and Implementation Plan – 2015 details the opportunities and actions to expand tourist product, including the development of infrastructure for tourist nodes and events along the Esplanade in Hervey Bay. It highlights the importance of promoting the family friendliness of the Fraser Coast. This project provides infrastructure to meet all three of these targets.

Benefits that investment in this new and expanded infrastructure provides include:

- Creation of 6 new jobs and sustaining 12 jobs in the construction phase of the project. Post construction, it is estimated that Fraser Coast Regional Council would require one additional employee to ensure maintenance of the facility within its Asset Management Plan.
- Estimated rise in output of \$4.46m in the Fraser Coast Regional Council economy
- Supporting lifestyle attraction by catering for the needs of young people;
- Developing and promoting a healthy lifestyle;
- Developing the athletic skills of residents;
- Providing low-cost recreation opportunities;
- Supporting Event development by enabling the attraction of Skateboarding competitions and events to the Fraser Coast;
- Supporting year-round tourism by building tourist product on the Fraser Coast; and
- Providing an enhanced Event space for current and future events.

Project Management

Project Delivery

The project will be delivered through Council's Development and Community Directorate. Council's Manager Strategic Economic Projects will work with other internal staff and consultants to manage the project.

Key Personnel

Full Name	Title
Tracey Genrich	Fraser Coast Regional Council- Manager Priority Projects
Ian Munro	Fraser Coast Regional Council – Executive Manager Capital Delivery
Craig Bottcher	Fraser Coast Regional Council – Manager Design
Rob Searle	Fraser Coast Regional Council – Senior Recreational Services Officer
Melissa Dower	Fraser Coast Regional Council – Principal Officer Community Development
Contractors	To be determined

Risk Management

This Risk Management Plan describes the specific risk management techniques and standards to be applied and the responsibilities for effectively managing the risk associated with the Planning and Investigation Stages, Construction Stage and ongoing life cycle of the project.

Risk Management Procedure and Activities

Identify Risks	All risks will be entered into the Risk Log as they are identified. Risks can be raised by any stakeholder associated with the project by formally notifying the Project Manager. Each risk has a unique identifier and description. The risk effect is then identified. The risk effect identifies the impact that the risk would have on the project objectives should the risk materialise.
Assessment of Risks	By using the risk methodology outlined below, the risks associated with this project are rated.
Methodology	The project was reviewed for risk factors. The general risks have been identified and the likelihood of these risks eventuating will be rated 3 (high), 2 (moderate) or 1 (low). The 3 impacts of each risk on the project was then be rated 3 (high), 2 (moderate) or 1 (low). By adding the impact of the risk with the likelihood of the risk occurring, a rating of the risk level has been made and consequences determined.
Assessed Risk Level / Risk Rating	1 = Low; 2 = Moderate; 3 = High Utilising the risk rating, appropriate responses have been developed to ensure identified risks are managed i.e. remove or reduce threats and maximise opportunities. Construction phase risks will be continually monitored by the Project Management Team, through the Project Manager, until construction is complete.
Risk Response	The results of the risk identification and assessment will determine the risk response planning of the project. The primary goal is to prepare specific management responses to the set of risks, ideally to remove or reduce the threats and maximise opportunities. Attention to this activity will ensure that the project is able to manage any potential risks that may affect the completion of the project.
Implement Responses	Risk responses will be closely managed to ensure the planned responses are actioned, their effectiveness monitored and corrective action taken where responses do not match expectations.
Communication	The state of the project risks will be continuously communicated to appropriate parties both internal and external to the project.
Tools and Techniques	A risk log will be maintained using current Council risk management tool. The project management team will oversee all aspects of the construction project including the status of the risks. Council's Asset Management Team will continue to oversee the risks related to the life of the project on completion of construction.

Risk Register

Id	Description	Impact	Likelihood	Grade	Change	Mitigation Actions	Responsibility
1	Project does not meet identified timeline	High	Medium	B	C	<ul style="list-style-type: none"> Ensure that any key project stakeholders are consulted in the early planning phases of the project. That the project is monitored on a regular basis and the project plan is adjusted accordingly All contingencies are allowed for in the project timelines 	Project Manager
2	Funds are insufficient to meet the project budget	High	Medium	B	C	<ul style="list-style-type: none"> Review design and amend where possible without compromising project outcomes Ensure that contractors are fully informed of project scope, particularly in relation to the skatepark Design & Construct tender component. Continually monitor project budget throughout all stages to identify any issues as early as possible 	Project Manager, Project Working Group and Superintendent
3	Compliance of project with relevant laws/policies and industry standards	Medium	Medium	C	D	<ul style="list-style-type: none"> Ensure all consultants and contractors are suitably qualified and have experience in this particular field/discipline Ensure design is compliant with relevant laws/ policies and industry standards Monitor contractor performance during construction phase in accordance with the contract 	Project Manager
4	Detailed Design Delay	Medium	Low	D	D	<ul style="list-style-type: none"> Project scoping in relation to inclusions and timeframes against funding guidelines has been well researched; Ensure all officers (including internal and external consultants) are well informed of the requirements for funding Ensure design meetings are held regularly and timeframes are driven 	Project Manager
5	Capability to deliver project within construction timeframes	Medium	Medium	C	D	<ul style="list-style-type: none"> Ensure liquidated damages clauses within contract. Ensure construction contingency for inclement weather adequate. Ensure contractors are well qualified and resourced during assessment of tenders. 	Project Manager, Superintendent

Key to Risk Rating Symbols used:-

Rating for likelihood and Seriousness for each risk		
L	Rated as Low	E Rated as Extreme (Used for Seriousness Only)
M	Rated as Medium	NA Not Assessed
H	Rated as High	

Grade: Combined effect of Likelihood/Seriousness					
		Seriousness			
		Low	Medium	High	Extreme
Likelihood	Low	N	D	C	A
	Medium	D	C	B	A
	High	C	B	A	A

Project Costs

The project costs for this project have been determined by robust cost estimation by Council's Infrastructure Services staff with a total project cost of \$2,634,942 million excluding GST.

A full breakdown of this overall cost is attached to this Project Plan.

Skate Park	\$970,241
Seafront Oval Enhancements	\$688,914
Carparking	\$975,787
TOTAL	\$2,634,942

Financial Contributors

Council's original approval to submit a funding application to the federal government's Building Better Regions Fund. Total project cost and Council's contribution was resolved at the Council's Ordinary Council Meeting held on 18/1/2017.

As this application was unsuccessful, Council subsequently resolved to put forward this project to the Local Government Grants and Subsidies Program for support at the Council's Ordinary Meeting held on 27/9/2017.

Category	Funding contributor	Contribution description	Amount (ex GST)	Funding status	Funding status details
Local Government	Fraser Coast Regional Council	Capital Contribution	\$1,317,471	Confirmed	Confirmed via Council Resolution dated 18/1/2017 Lodgement confirmed via Council Resolution dated 27/9/2017 Prioritisation of projects was undertaken at Executive Management Team meeting dated 28/9/17.
Total contributions			\$1,317,471		

Cost Management

This project would be cost managed through Council's existing financial management system. Each project is given a unique Capital Works Budget number and the project funds are allocated to that unique number.

Procurement procedures and processes will be in accordance with Council's Purchasing Policy and the Local Government Act 2009.

The Project Coordinator will be responsible for regular assessment of project cost reconciliations and these are reported monthly through the Council's Executive and Councillors.

Contract variations will be controlled through the appropriate contract terms and conditions.

Regulatory Requirements

This project will require the preparation and lodgement of an Operational Works Development application due to its coastal situation. There may also be building applications required for the proposed small shade structures.

Asset Management

Once constructed this project will be managed through Council's existing Infrastructure Asset Management Plan. Council's Asset Management portfolio will be amended to reflect this addition to the existing terminal building. This Management Plan is administered by Council's Infrastructure Services area.

A copy of Council's Infrastructure Asset Management Plan is attached which generally guides the future maintenance and replacement regime for all infrastructure type assets.

Council's Operational Plan 2017-18 outlines that asset management should optimise whole of life value to the community.

Fraser Coast Regional Council	
OUTCOME:	1.3 Service Provision
ACTION	DEPARTMENT
STRATEGY: 1.3.1 Council services are accessible, equitable and clearly explained.	
STRATEGY: 1.3.2 Services and assets are managed in an efficient and cost effective manner optimising the whole of life value to the community.	
maintenance/operating costs of assets. Implement Business Enhancement Plan for Caravan Parks. Manage value for money. utilisation and life cycle of the facilities. supporting the organisational requirements. improved. Optimise Fraser Coast Regional Council's asset management capability. Implement prioritised recommendations within the delivery and project management external review report.	Design Corporate Business Corporate Business Corporate Business Information Services Information Services Information Services Office of the CEO

Project Tasks/Milestones

Project Component	Project Task	Start Date	End Date	Estimated Expenditure
Skatepark & Carparking Components	DA Approvals Process	1 February, 2018	31 May, 2018	\$15,000
Skatepark	Design & Construct Tender Process	1 June, 2018	31 July, 2018	Nil
	Manufacture of Components	1 August, 2018	30 November, 2018	Nil
	Construction of Skatepark	1 December, 2018	28 February, 2019	\$600,000
	Pathways,	1 March, 2019	30 April, 2019	88,574
	Landscaping & Park Structures	1 March, 2019	30 April, 2019	427,581
Seafront Oval Enhancements	Improvements to Basketball Court	1 February, 2018	30 April, 2018	10,000
	Stage Enhancements	1 February, 2018	30 June, 2018	533,000
Carparking	Detail Design	1 November, 2017	31 January, 2018	42,168
	Construction Tender	1 February, 2018	31 March, 2018	Nil
	Construction	1 April, 2018	31 August, 2018	750,890
	Supervision & Contingency	1 April, 2018	31 August, 2018	167,729

Cost Benefit Analysis

Attached to this Project Plan is a cost benefit analysis that provides an economic evaluation of all the costs and benefits associated with **Pialba Youth Precinct**.

Risk Management Plan – Pialba Youth Precinct Project

This Risk Management Plan describes the specific risk management techniques and standards to be applied and the responsibilities for effectively managing the risk associated with the Planning and Investigation Stages, Construction Stage and ongoing life cycle of the project.

Risk Management Procedure and Activities

Identify Risks	All risks will be entered into the Risk Log as they are identified. Risks can be raised by any stakeholder associated with the project by formally notifying the Project Manager. Each risk has a unique identifier and description. The risk effect is then identified. The risk effect identifies the impact that the risk would have on the project objectives should the risk materialise.
Assessment of Risks	By using the risk methodology outlined below, the risks associated with this project are rated.
Methodology	The project was reviewed for risk factors. The general risks have been identified and the likelihood of these risks eventuating will be rated 3 (high), 2 (moderate) or 1 (low). The 3 impacts of each risk on the project was then be rated 3 (high), 2 (moderate) or 1 (low). By adding the impact of the risk with the likelihood of the risk occurring, a rating of the risk level has been made and consequences determined.
Assessed Risk Level / Risk Rating	1 = Low; 2 = Moderate; 3 = High Utilising the risk rating, appropriate responses have been developed to ensure identified risks are managed ie remove or reduce threats and maximise opportunities. The construction phase risks will be continually monitored by the Project Management Team, through the Project Manager, until construction is complete.
Risk Response	The results of the risk identification and assessment will determine the risk response planning of the project. The primary goal is to prepare specific management responses to the set of risks, ideally to remove or reduce the threats and maximise opportunities. Attention to this activity will ensure that the project is able to manage any potential risks that may affect the completion of the project.
Implement Responses	Risk responses will be closely managed to ensure the planned responses are actioned, their effectiveness monitored and corrective action taken where responses do not match expectations.
Communication	The state of the project risks will be continuously communicated to appropriate parties both internal and external to the project.
Tools and Techniques	A risk log will be maintained using current Council risk management tool. The project management team will oversee all aspects of the construction project including the status of the risks. Council's Asset Management Team will continue to oversee the risks related to the life of the project on completion of construction.

Risk Register

Id	Description	Impact	Likelihood	Grade	Change	Mitigation Actions	Responsibility
1	Project does not meet identified timeline	High	Medium	B	C	<ul style="list-style-type: none"> Ensure that any key project stakeholders are consulted in the early planning phases of the project. That the project is monitored on a regular basis and the project plan is adjusted accordingly All contingencies are allowed for in the project timelines 	Project Manager
2	Funds are insufficient to meet the project budget	High	Medium	B	C	<ul style="list-style-type: none"> Review design and amend where possible without compromising project outcomes Ensure that contractors are fully informed of project scope, particularly in relation to the skatepark Design & Construct tender component. Continually monitor project budget throughout all stages to identify any issues as early as possible 	Project Manager, Project Working Group and Superintendent
3	Compliance of project with relevant laws/policies and industry standards	Medium	Medium	C	D	<ul style="list-style-type: none"> Ensure all consultants and contractors are suitably qualified and have experience in this particular field/discipline Ensure design is compliant with relevant laws/ policies and industry standards Monitor contractor performance during construction phase in accordance with the contract 	Project Manager 0076
4	Detailed Design Delay	Medium	Low	D	D	<ul style="list-style-type: none"> Project scoping in relation to inclusions and timeframes against funding guidelines has been well researched; Ensure all officers (including internal and external consultants) are well informed of the requirements for funding Ensure design meetings are held regularly and timeframes are driven 	Project Manager
5	Capability to deliver project within construction timeframes	Medium	Medium	C	D	<ul style="list-style-type: none"> Ensure liquidated damages clauses within contract. Ensure construction contingency for inclement weather adequate. Ensure contractors are well qualified and resourced during assessment of tenders. 	Project Superintendent Manager,

Key to Risk Rating Symbols used:-

Rating for likelihood and Seriousness for each risk		
L	Rated as Low	Rated as Extreme (Used for Seriousness Only)
M	Rated as Medium	Not Assessed
H	Rated as High	

Grade: Combined effect of Likelihood/Seriousness				
Likelihood	Seriousness			
	Low	Medium	High	Extreme
	Low	D	C	A
	Medium	C	B	A
High	B	A	A	



Pialba EsPlaNaDEPrEciNcTdetailed master plan

for FrasEr REgiONaLCOasTCOUNciL June 2016

CONTENTS

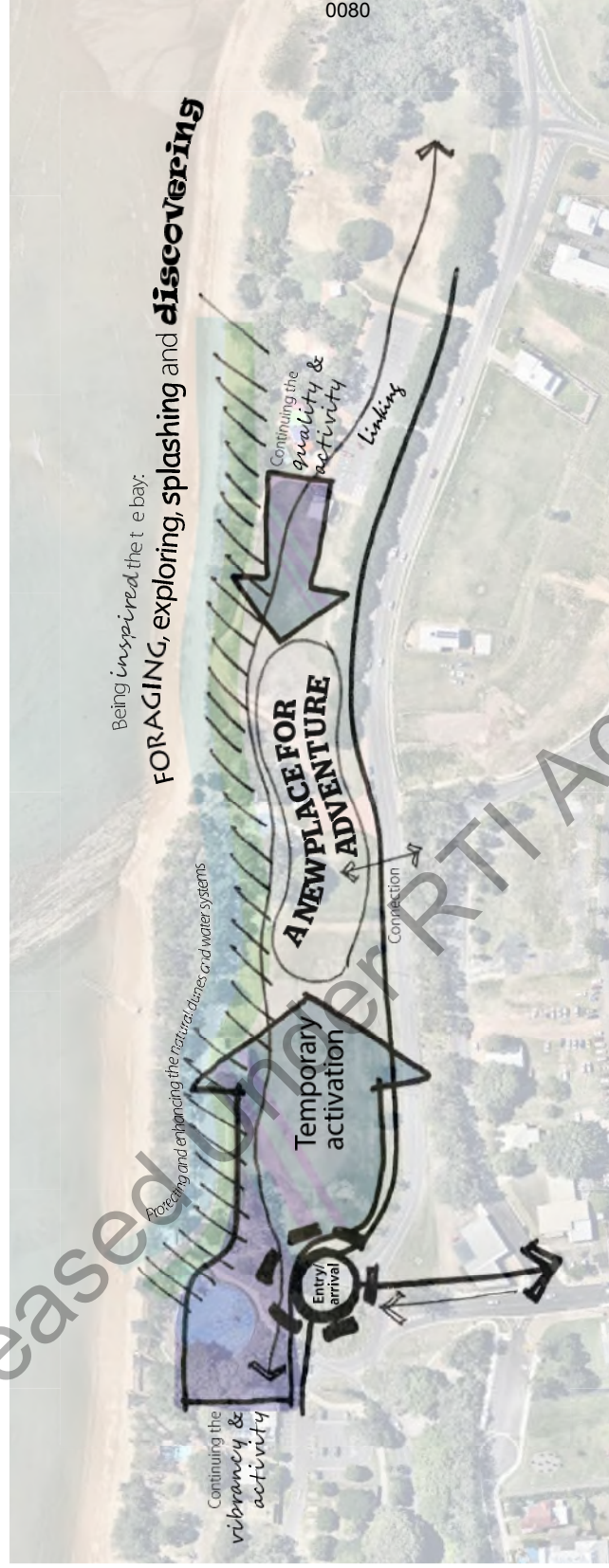
Pialba Esplanade Vision	3
Principles	4
Masterplan Diagram	5
Site Analysis	6
Opportunities and Constraints	7
Overall Masterplan	8
Masterplan Analysis	10
Masterplan Staging	12
Palettes	12
Colour Palettes	12
Furniture	13
Wayfinding Signage	14
Structures	16
Planting	17
Lighting	18
Art	18
Detailed Areas	19
Key	19
01 Adventure Park	22
02 Central Parking	30
03 Hilliard Street Connection	31
04 Skate Park	32

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pialba esplanade **vision**

The Pialba Esplanade is the first precinct of the Hervey Bay Esplanade to be designed further in detail, following Council's adoption of the Hervey Bay Esplanade Tourist Precinct Master Plan (October 2015).

Wetside Waterpark has injected colour, fun and excitement into the Pialba foreshore and this can act as a catalyst for activating the wider precinct, attracting tourists and locals. Similarly, the attractiveness and quality of design of the All Abilities Playground can also act as a key activation focus for the precinct. In order to capitalise on these successful facilities it is proposed to establish a new "place for adventure" between these locations. This new "place for adventure" will be inspired by the bay and the activities that it is known for: foraging, exploring, splashing and discovering.



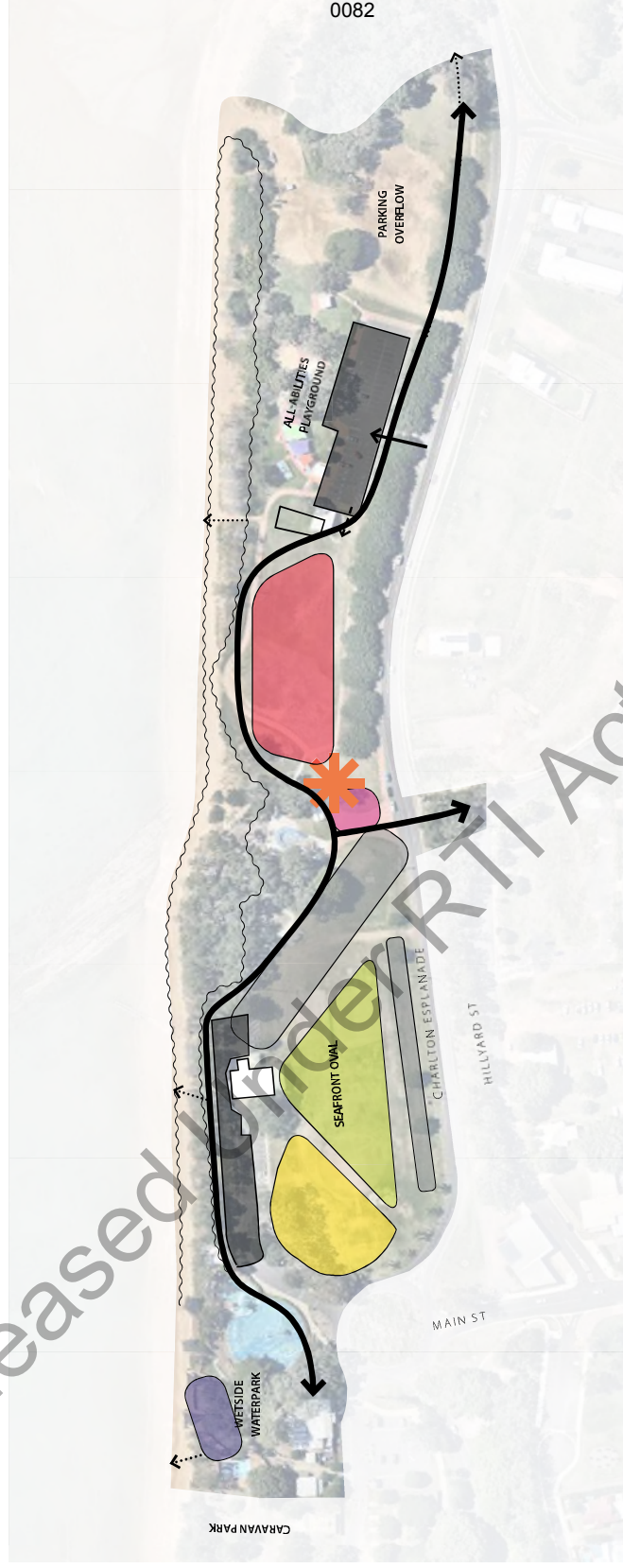
principles

Principles from Hervey Bay Esplanade Master Plan Report

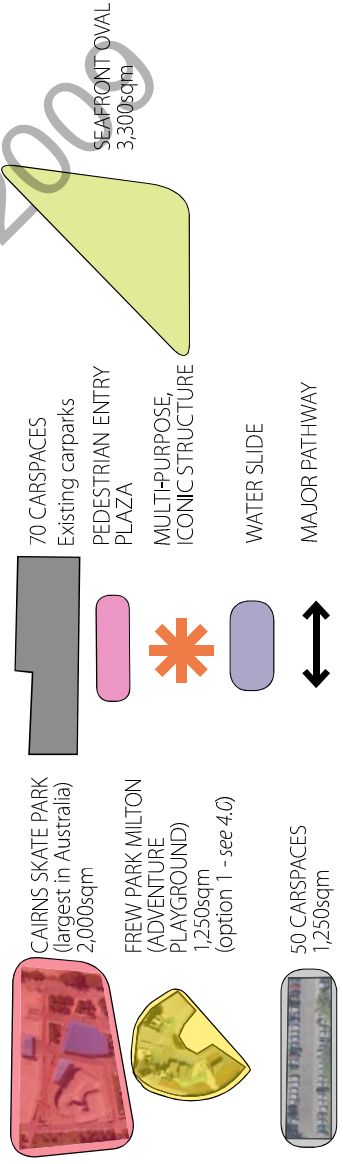
New Principle	Respecting the site
<p>Become a CBD gateway</p> <p>A bold foreshore presence for the emerging CBD to become a desirable location and memorable place for those seeking adventure – locals and tourists alike.</p>	<p>Be a place for Youth</p> <p>Facilitating the precinct to become a place for youth of all ages to feel excited, exhilarated and challenged.</p>
<p>Hold boutique seaside events</p> <p>Accommodating boutique events, particularly those that rely on or benefit from a seaside presence. Examples include triathlons, youth adventure races, relay for life, circus/traveling shows.</p>	<p>Provide City-wide Adventure</p> <p>A place where people can come from far and wide to enjoy a vibrant collection of well connected and regionally significant adventure play areas.</p>
<p>landmark, iconic features and strong internal linkages and connections</p>	<p>continuing the vibrancy of wetside</p>
<p>accommodating activation & events</p>	<p>playful elements</p>
<p>Draw attention to the park with unique structure/s to tie in all of the park elements;</p> <p>Create multi-functional facilities and spaces – use for events, toilet/changing facilities, BBQ, tables.</p>	<p>Wetside is a quality space attracting tourists and locals – the quality and design inspiration needs to flow through the park;</p> <p>Major design element of timber and high quality signage to be part of the landscape palette.</p>
<p>Providing the right infrastructure in the right place to accommodate current and future event and activation use;</p> <p>Considerations of access, power, water, lighting etc. for events.</p>	<p>Play is not confined to the one space;</p> <p>Elements of play for all ages, such as hammocks and swings.</p>
<p>0081</p> <p>inspiration from the bay</p>	<p>Encourage foraging, exploring, splashing and discovering;</p> <p>Bring an appreciation of the bay into the park by orienting structures, seats and major elements to the bay to capture views and breezes;</p> <p>Respect the natural environment by enhancing the dunal edge and creating "Living Waterways";</p> <p>Make the park comfortable by providing shade.</p>

master plan diagram

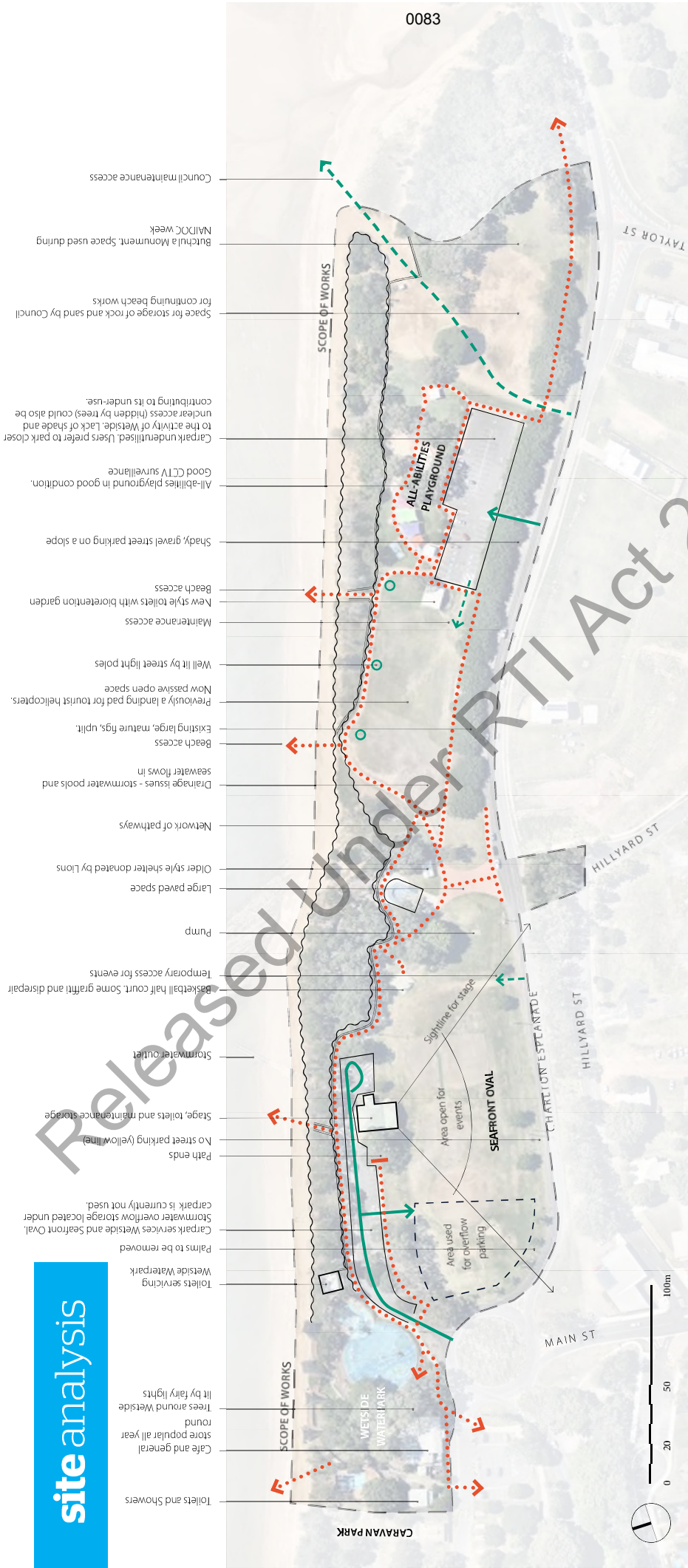
- Adventure park as a sculptural form would be a highly attractive landmark at the entry of the park and esplanade district
- Slide kept as part of wetside – focusing water activity in this area
- Extra carparks added
- Existing carparks retained and linked to new carparks
- Carparks are close to most major park elements
- All-abilities carpark could be extended to service Skate Park
- Skate Park located in a current poor drainage area – raising this land could stop seawater flowing back into the park
- No change to stage orientation
- Connection to Hillyard St and shared zone transitions to a Pedestrian Entry Plaza
- Multi-purpose, iconic structure to be landmark, wayfinding element
- Skate Park could be similar in size to Cairns
- Figs continued along Charlton Esplanade
- Seafront Oval continues to be used for events and activities



legend



site analysis



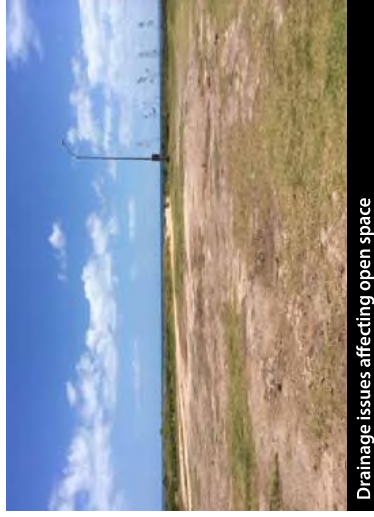
Westside Waterpark



Beach access through protected revegetation areas



Small skate park



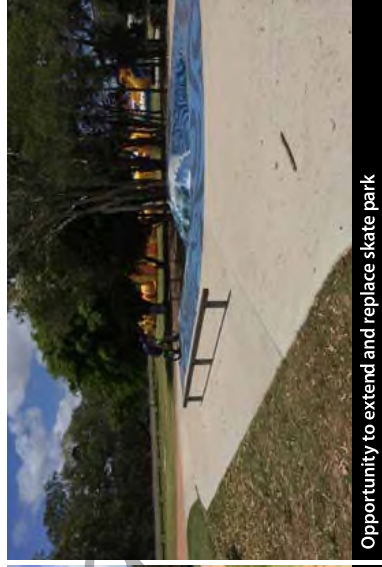
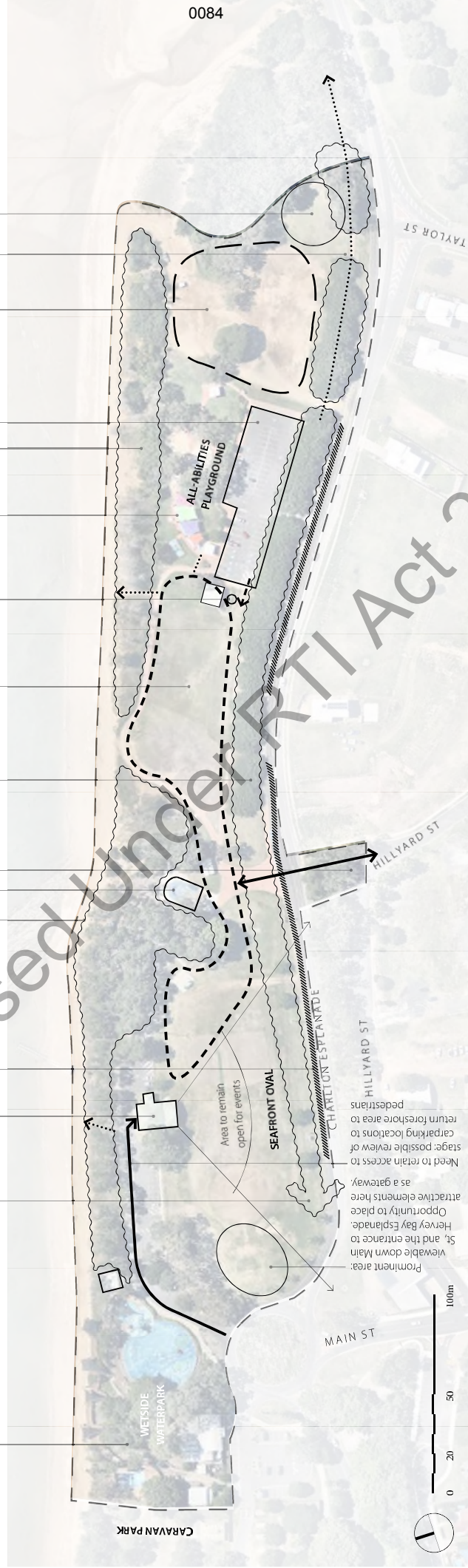
Drainage issues affecting open space



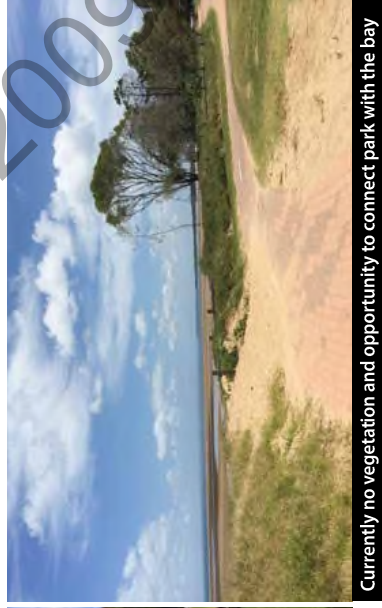
Large fig trees

opportunities & constraints

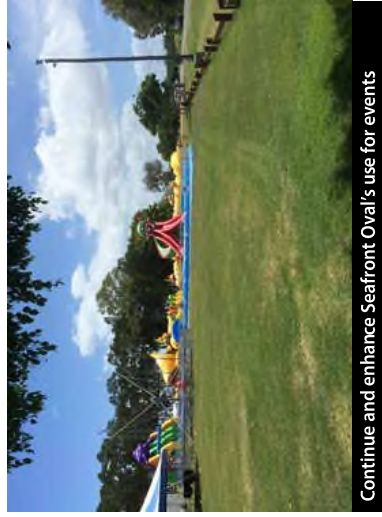
- Given Westside's popularity, there is an opportunity to fill in "gaps" with more water play elements.
- Retain all vegetation to protect dual systems
- Opportunity to extend skate facilities
- Opportunity to connect with Hilliard Street
- Opportunity to continue trees
- Future open space is an opportunity for more Adventure activities/ playground or for large skate park
- Retention a good exemplar that could be continued throughout the park
- All Abilities Playground has a high quality landscape design and equipment. There is an opportunity to continue this high standard
- Retain all vegetation to protect dual systems
- Opportunity to use undervaulted car park for new added activities
- Potential for future expansion of park
- Opportunity to improve connection to Esplanade
- Monument could be given more of a prominent place - particularly in future park expansion



Opportunity to extend and replace skate park



Currently no vegetation and opportunity to connect park with the bay



Continue and enhance Seafront Oval's use for events



Opportunity to connect to Hilliard Street

overall masterPlan





Keep beach access open to County and Emergency vehicles

Seating Nodes with shade trees

Additional vegetation for dune rehabilitation

Discuss with Indigenous stakeholders the possibility of improving the landscape around the monument

GO TO PREVIOUS PAGE

masterplan analysis



Legend

PATHWAYS

- Major Pathway: Linking path - direct, fast travel and fitness
- Major Pathway: Major path - meandering, views
- Linking paths
- Beach access paths

FURNITURE

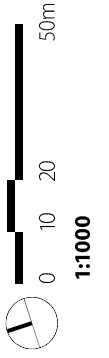
- Bench seats
- Picnic Tables
- Bike racks

WAYFINDING SIGNAGE

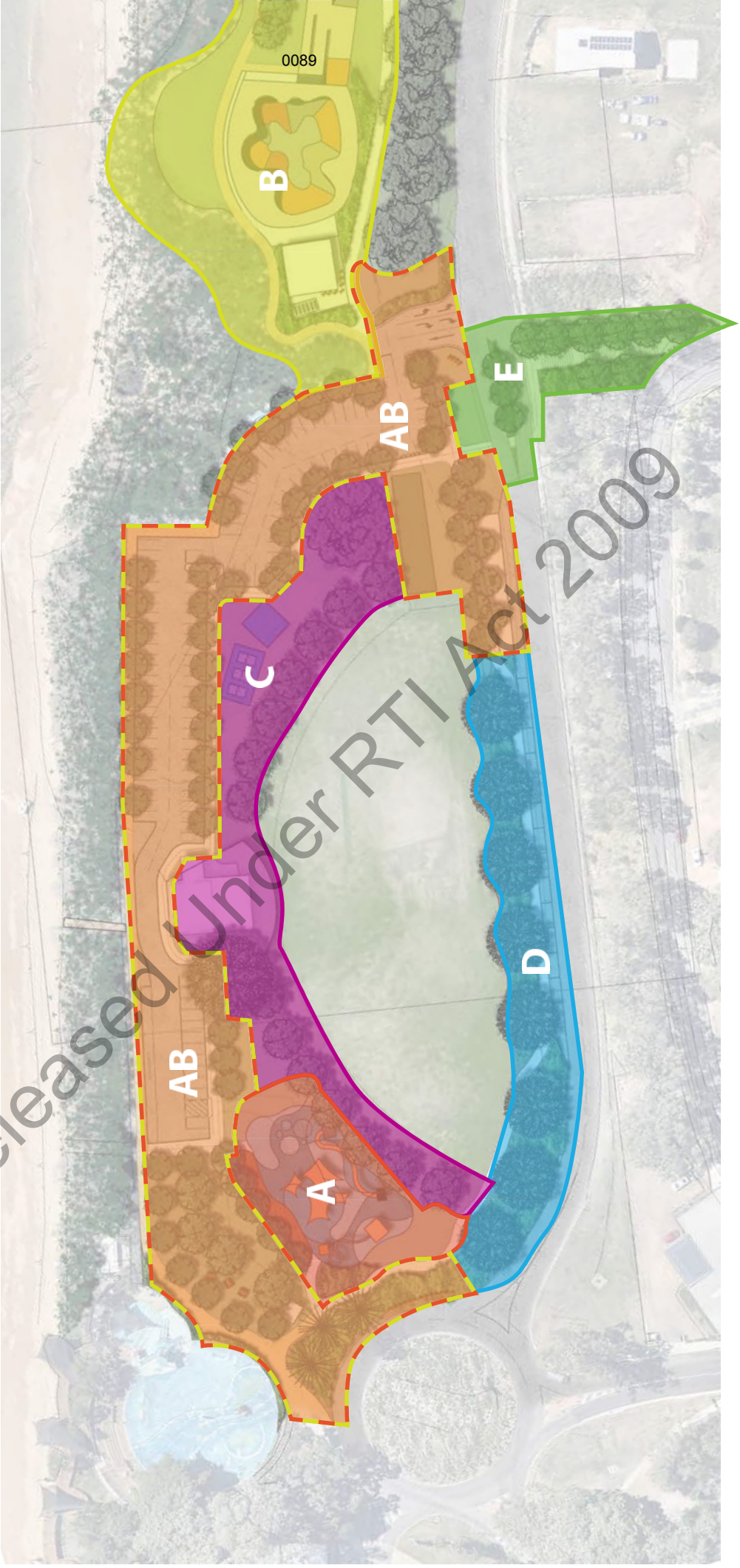
- Major Pialba Sign
- Minor Pialba Sign (for Carpark)
- Tall Adventure Playground (Adventure Side) Sign
- Tall Skate Facility (Skate Side) Sign
- Tall All-Abilities Playground Sign
- Map Sign
- Directional Sign

STRUCTURES

- Major Shelter with elements to be used as a landmark for Wayfinding
- Minor Shelters
- Shade Sails
- Improvements to existing



masterplan staging areas



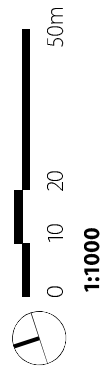


The staging area plan indicates the areas that could be constructed in isolation from one another (with the exception of Area AB). The stages haven't been assigned a number, because they could be constructed in any order based on the availability of funding and future priorities.

Area AB should be constructed in conjunction with either Area A or Area B. If Area A is constructed first, Area AB should be constructed conjointly with it. Conversely, if Area B is constructed first, Area AB should be constructed conjointly with it. This is to ensure that the popular future spaces of Area A and Area B have adequate carparking and bus drop off facilities.

legend

-  **AREA A**
Playground and surrounding seating, planting, trees, playground signage, shade sails
-  **AREA AB**
Carpark with maintenance access and bus/coach stop, park entry sign, carpark sign, trees, tables, shelters, pathways
-  **AREA B**
Skate park, major shelter, seating, trees, planting, swing, improved entry to beach, revegetation, expansion of toilets, pathways
-  **AREA C**
Stage improvements, oval planting, extra sports activities
-  **AREA D**
Pathways, trees, planting, street parking
-  **AREA E**
Stairs, seating, furniture, trees, planting
-  **AREA F**
To future design



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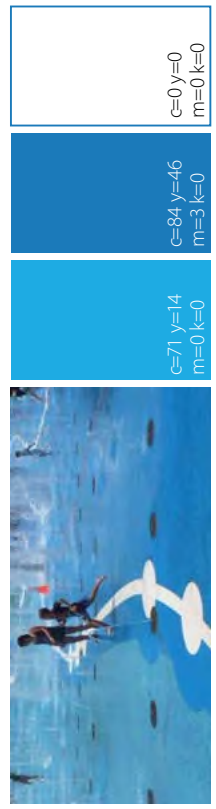
Palettes

colour palettes

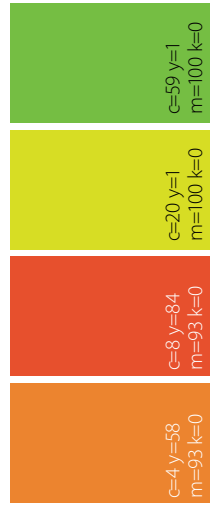
pialba elements



weTside



brighTconTrasTing colours for new adventure elements (optional)



PaLETTEs

furniture

seats and seats with backs



- Bench seats for spots with views on both sides (eg. park and bay views)
- Most other seats with backs and armrests
- Option of timber or coloured recycled modwood plastic composite timber

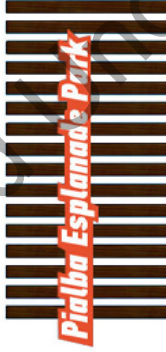
Palettes

wayfinding signage

major pialba sign



minor pialba sign



inspiration



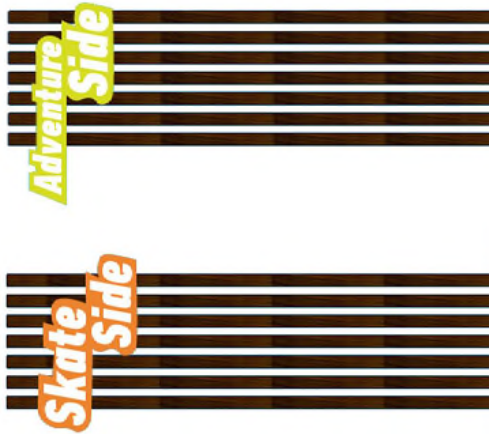
2009

PaLETTEs

wayfinding signage

TaLLadvenTure playground and skATe signs

iNspiration



map sign

iNspiration



iNspiration

directional sign

iNspiration

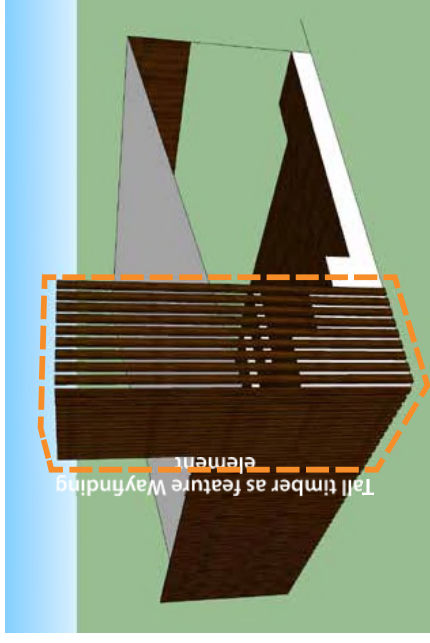
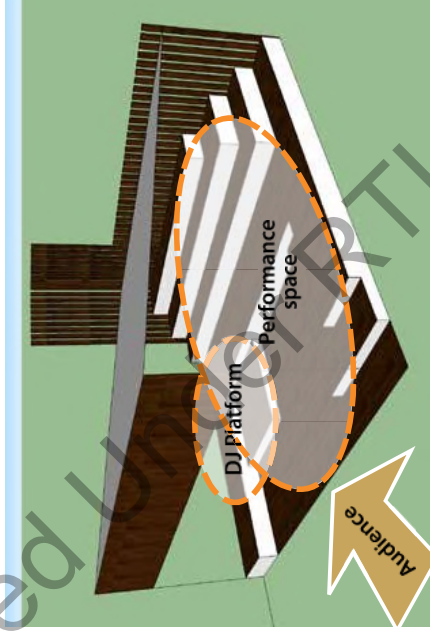


iNspiration

palettes

structures

major shelter



- Multifunctional and adaptive - can be a stage, seating, for skate and BMX talks/training, Community and Youth presentation space, personal training space, DJ and more
- Similar form to existing shelters at All-abilities playground
- Power and lighting
- Tall timber element for wayfinding

alternate inspiration



Palettes

planting



Palettes

lighting



art



detailed arEas

key



detailed arEas

01 adventure park

0099



Shelter with BBQs
Ramp to Wetside Toilets, to cater for Adventure Park users

Trees retained and picnic tables added

Shade sails to shade part of playground

Timber edge to playground similar to timber boardwalk under the fig tree at Wetside which is popular to supervise children playing. This timber edge will have a long timber seat under the trees.

Play equipment with softfall

Trees to define edge of Seaside Oval

Tall pine trees

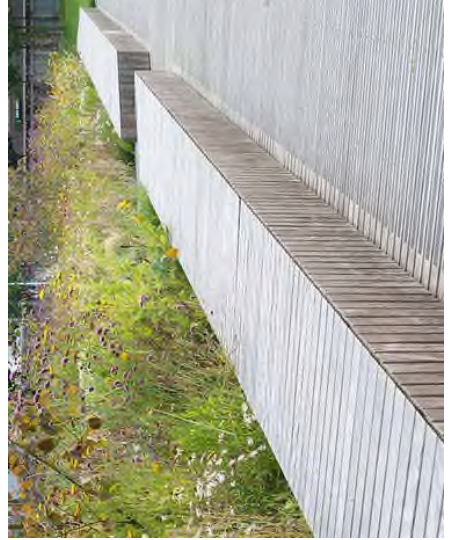
Major park sign potential to act as a barricade if Needed



plan

Released Under RTI Act 2009

Timber edge sea Ting



detailed arEas

01 adventure park

playground equipment

- Designed to Australian Standards
- All softfall
- Aesthetically pleasing forms, in the prominent location
- Mostly catering to a user group of 10+ years old with an adventurous focus
- Some smaller elements for younger children (but not the focus)
- Containing a tall element to be seen from town as you approach the park - like a "tower"
- Climbing ropes
- Rock climbing Not preferred

TOWER ELEMENT OPTION 1: SKY CABINS



TOWER ELEMENT OPTION 1: SKY CABINS



TOWER ELEMENT OPTION 2



detailed arEas

01 adventure park

playground equipment TOWER ELEMENT OPTION 3

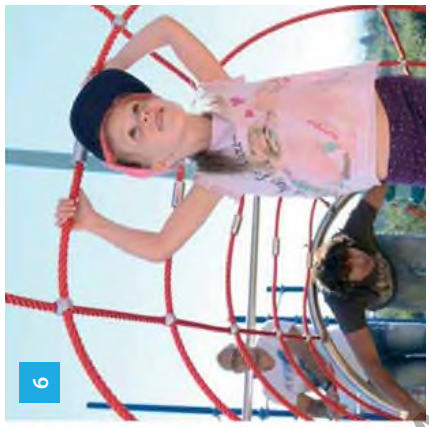


4

CLIMBING INSPIRATION



5



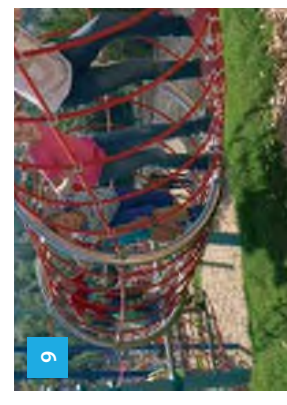
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7



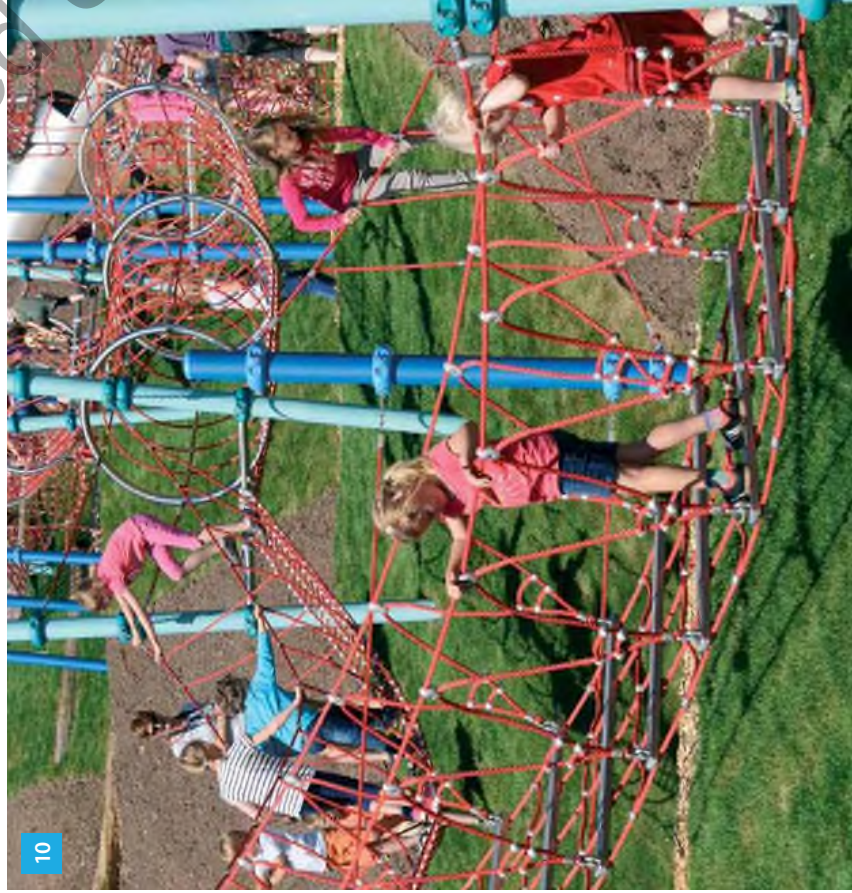
8



9

CLIMBING INSPIRATION

10



Climbing is made even more fun by integration of an Octa Net into the Playground Area. The Sky Cabin that forms the uppermost point of the Spacenet provides a further point of entry into the bridge system. The strenuous climb is rewarded by a quick journey back down to the ground.

11

0104



detailed arEas

01 adventure park

playground equipment

YOUNGER PLAYGROUND ELEMENTS

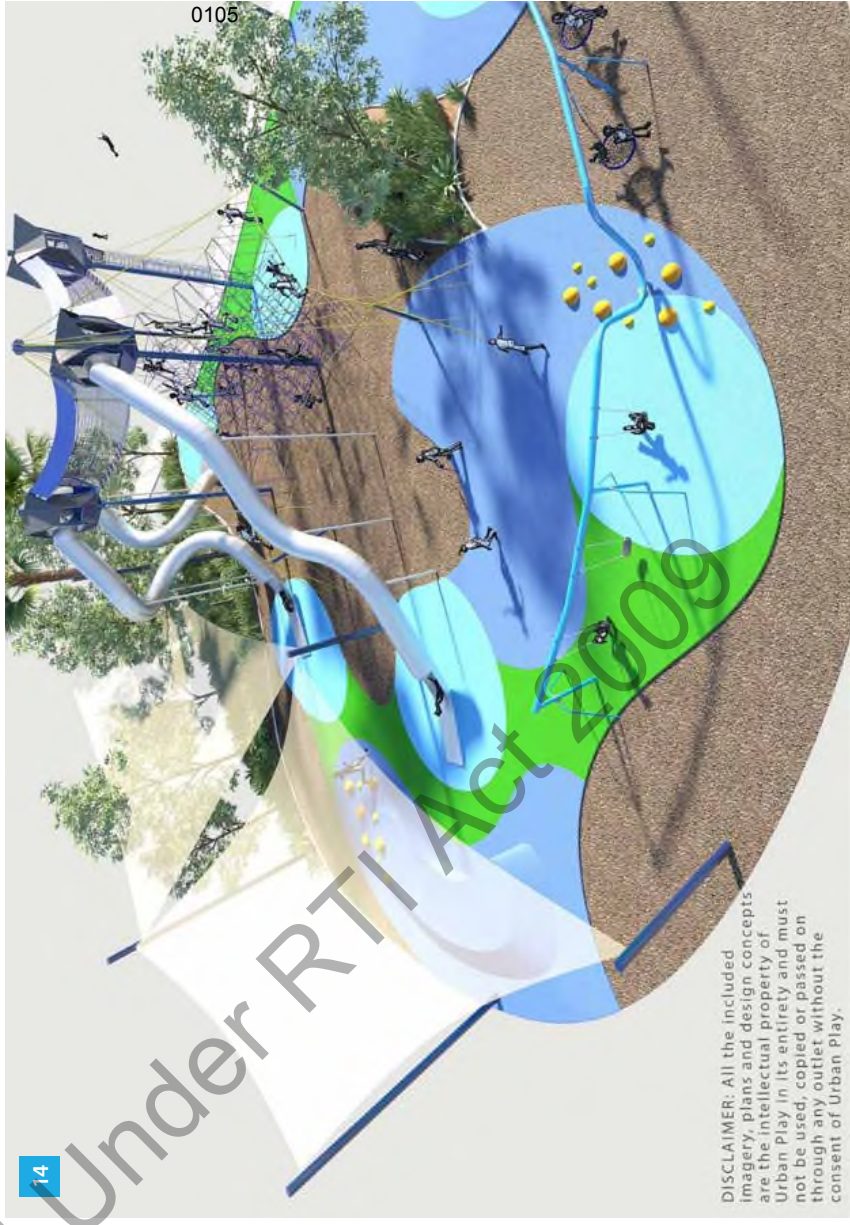


12



13

PLAYGROUND INSPIRATION



14

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0105

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CREATING NEW WORLDS
INSPIRING MINDS, EMPOWERING BODIES, LIGHTING ADVENTURE
AND FOSTERING THE GREAT FUTURE.

3_elevation



IMAGERY CREDITS

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detailed arEas

02 central parking



0107

Trees planTed every 3 carspaces



Ping Pong tables or Parkour Climbing structure

Restore existing basketball half court

Trees to define oval edge

Retention of fig tree

Reinforced turf for food trucks and maintenance and event vehicle access to Seafront Oval

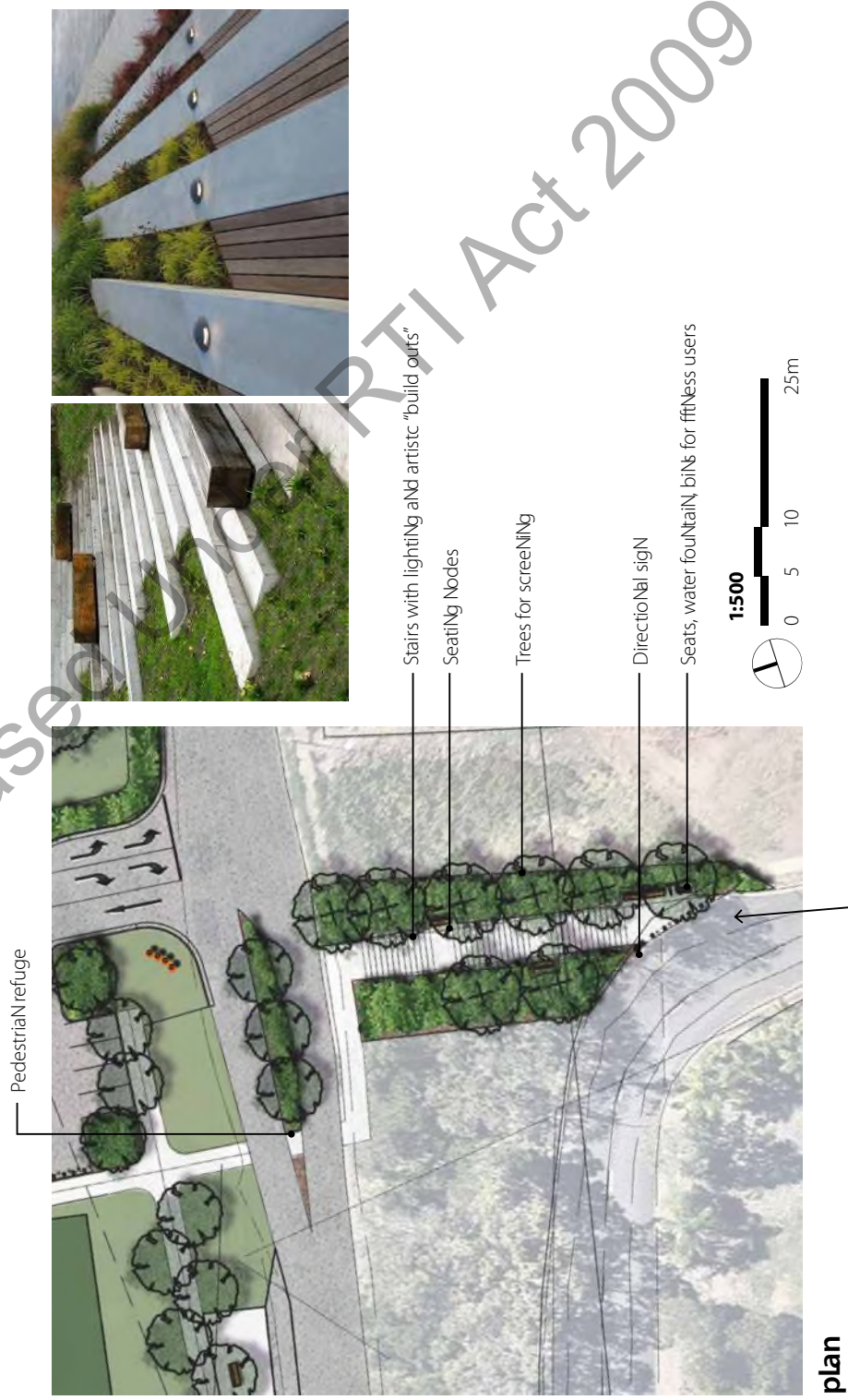
Marshalling area to bus stop with seats and shade trees

Figs with up lighting

plan

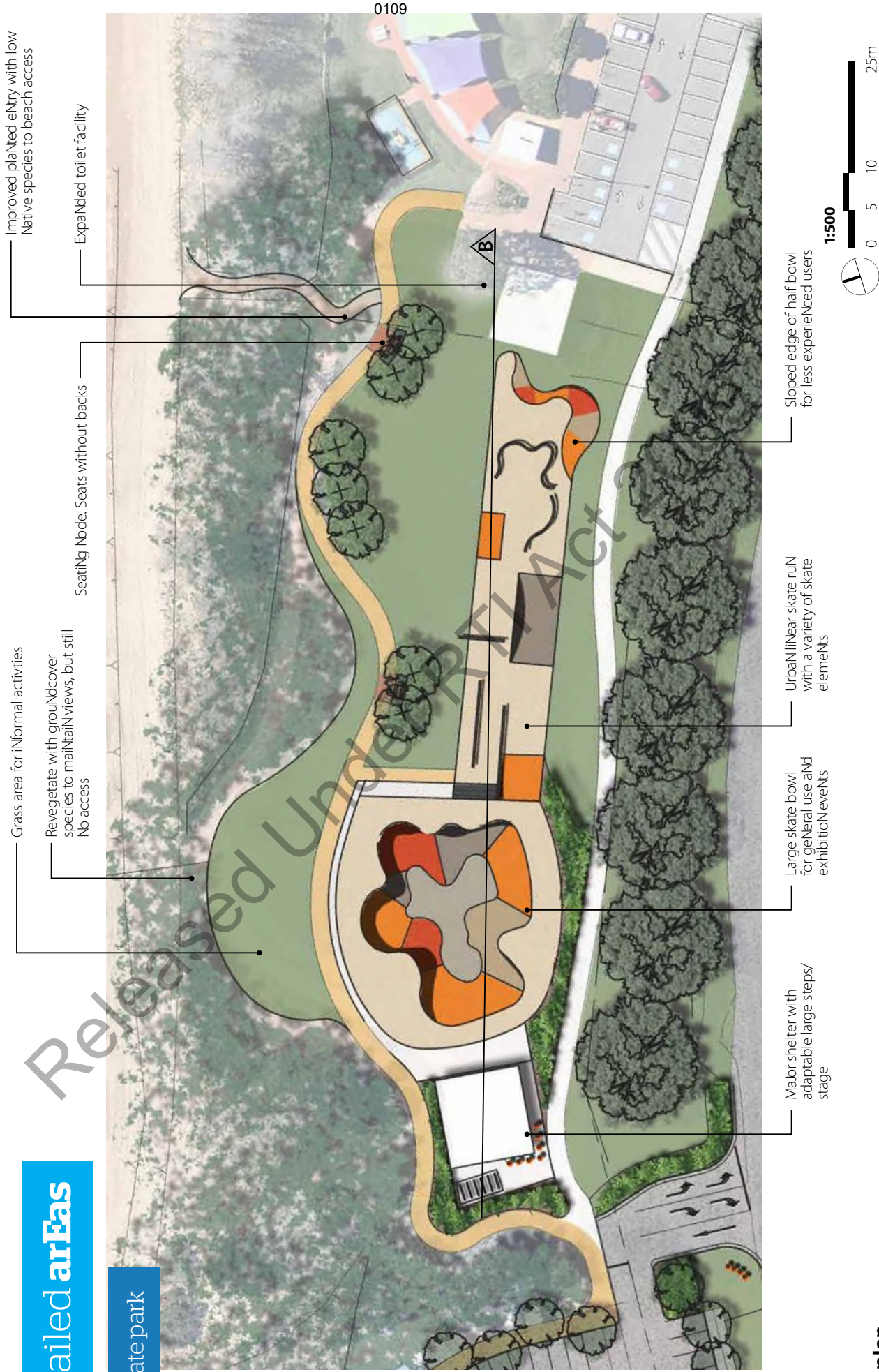
detailed arEas

03 hillyard street connection

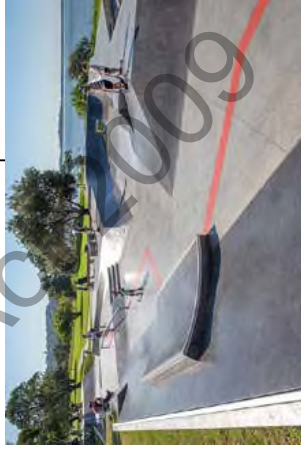


detailed arEas

04 skate park



plan



elevation b

detailed arEas

04 skate park

events and acTiviTies

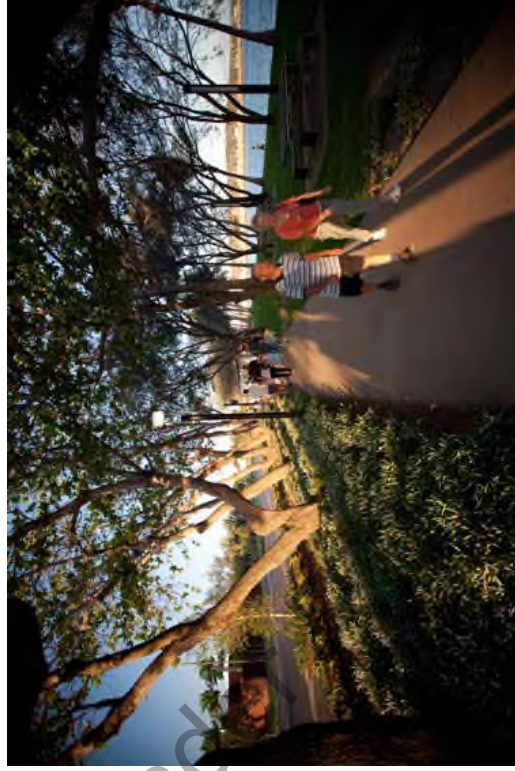


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improved planTed enTry To beach access



shaded paThs



Released Under Project 2009

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Pialba EsPlaNaDEPrEciNcTdetailed master plan

for **FrasEr REgiONaLCoasTCOUNCIL**

Hervey Bay Esplanade Tourist Precinct Master Plan – Pialba Precinct

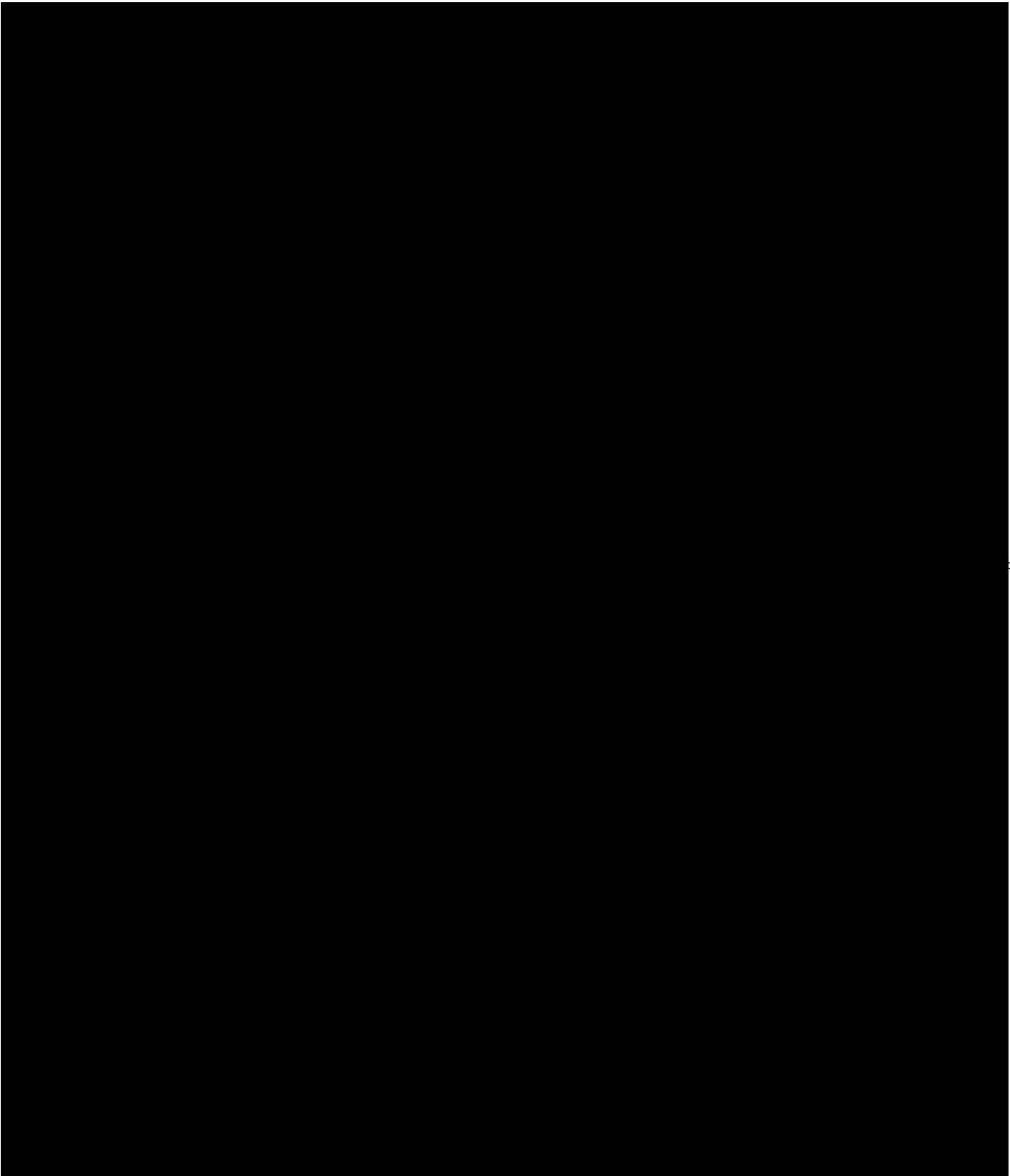
Goals & Objectives

0114

Action/Activity	Sub Actions	Note	Cost Estimate	% Vote	Lead Agency
PHYSICAL IMPROVEMENTS					
1. Enhancements to the stage with improved finishes, colour and lighting	Refurbish and repurpose the stage including large LED movie screen	Allowance	\$700,000	37.6%	
2. Upgrade of the skate park facility to provide a larger State-of-the-art facility similar to that provided in Cairns, Australia		Allowance	\$1,000,000	31.2%	
3. A new youth adventure park with ropes courses, a flying fox and climbing activities		Allowance	\$850,000	43.2%	
4. Enhance the Water Park with a water slide and other attractions		Allowance	\$700,000	44.8%	
5. Rockpool	Prepare a desk top feasibility study for Rockpool along Foreshore.		Within existing resources	40%	
6. Lighting of Popp's Figs	Undertake lighting of Popp's Figs	Allowance	\$35,000	36.%	
Helicopter Pad	Removal of Helicopter Pad from the Precinct however investigate alternative foreshore area for Scenic Flights		Within existing resources		
ACCESS AND PARKING					

Action/Activity	Sub Actions	Note	Cost Estimate	% Vote	Lead Agency
<ul style="list-style-type: none"> Status Quo – reduced speed limits 	Implement reduced speed limit within the Precinct	Allowance for signs	\$5,000	28.7%	FCRC
7. Road improvements to enhance pedestrian connections	Construct new pedestrian connection on the western approach to the roundabout	No additional funds required works undertaken during preparation of the Plan - \$250,000		39.2%	
8. Provision of overflow parking in peak seasons only and for special events	Utilise this area for informal overflow parking during events and school holiday period.	Rehabilitation allowance	Within existing budget	34.4%	
9. Potential pedestrian access to connect with bus set down area at Seafront Oval	Investigate pedestrian access and connection to Seafront Oval (across the Esplanade) from Hillyard Street.	Allowance for refuge type crossing and stairs	\$300,000	28%	
CONNECTIVITY					
12. Enhance the existing pathway connections, connecting Wetside to the All Abilities Park (via the skate park and adventure park additions) with interpretative signage that incorporates and improves the setting of the existing Butchulla monument	Review existing pathways and upgrade as required		Within existing capital budget allocations and as part of other works	28%	
ENVIRONMENT AND SETTING					
13. Precinct branding drawing on the dark wood, steel and bright colour theming of Wetside, across the whole precinct		Allocation only	\$50,000	23.2%	

Action/Activity	Sub Actions	Note	Cost Estimate	% Vote	Lead Agency
14. Signage for the Seafront Oval, Skate Park and Adventure Park consistent with Wetside	Refer to item above				
15. Tree enhancement and lighting along the Esplanade frontage of Seafront Oval	<ul style="list-style-type: none"> Undertake uplighting of Fig Trees along frontage of Seafront Oval. Replace existing Cocos Palms with suitable species. 	<p>No additional funds required. Lighting undertaken at a cost of \$76,000</p> <p>\$20,000 for Tree Planting</p>	\$20,000	45.6%	
LANDSCAPE MANAGEMENT					
16. Seaviews - These areas are a key focus for passive recreation. Quality vegetation planting and management is designed to facilitate seaviews and to enhance visual amenity and community safety	Review of Foreshore Enhancement Action Plans to reflect this strategy.		Within existing budget		
17. Filtered Seaviews - These areas are designed to predominately retain a semi-natural setting. Within these areas trimming, thinning and crownlifting of trees and weed management will occur to improve filtered seaviews, amenity and passive surveillance	Review of Foreshore Enhancement Action Plans to reflect this strategy.		Within existing budget		
	Contingency Allowance		\$340,000		
	Total		\$4,000,000		



d be

0118
FRASER COAST REGIONAL COUNCIL
CONCEPTUAL ESTIMATE
SEA FRONT OVAL
ESPLANADE
CAR PARK
ADOPTED CONCEPT

Account: _____
Plan No's: 2145-C07-01
Date: 14-October-2016
Est: JSS
Chk'd: CWB
DOCS # _____

Item	Task Code	Description	Unit	Qty	Rate	Amount	Provisional
QUALITY CONTROL REQUIREMENTS							
QCP1	003	Quality Verification and Control	LS	1	\$ 5,000	\$ 5,000	
GENERAL							
101(b)	009	Supply Digital As Constructed Information	LS	1	\$ 3,000	\$ 3,000	
CONTROL OF TRAFFIC							
201(a)	006	Control of Traffic	LS	1	\$ 15,000	\$ 15,000	
CONTROL OF EROSION AND SEDIMENTATION							
211(a)	007	Temporary Erosion and Sediment Control	LS	1	\$ 5,000	\$ 5,000	
CLEARING AND GRUBBING							
212(a)	008	Clearing and Grubbing	LS	1	\$ 40,000	\$ 40,000	
EARTHWORKS							
213(b)	010	General Earthworks - Cut to Fill	m3	750	\$ 30	\$ 22,500	
213(b)	010	General Earthworks - Cut to Spoil	m3	900	\$ 35	\$ 31,500	
213(c)	010	Remove & Replace Unsuitable Material - with Type 2.5 Material (PROVISIONAL)	m3	270	\$ 100	\$ 27,000	\$ 27,000
213(g)	011	Supply and Placement of Geofabric	m2	3000	\$ 7	\$ 21,000	
DRAINAGE PIPES							
221(a)	012	375mm dia Class 3 RCP	m	35	\$ 300	\$ 10,500	
221(a)	012	450mm dia Class 3 RCP	m	180	\$ 350	\$ 63,000	
DRAINAGE STRUCTURES							
223(c)	017	900 x 900 Field Inlet with Grate and Surround	each	7	\$ 4,000	\$ 28,000	
223(c)	019	Break Into existing Field Inlet & Connect new 450 RCP	each	1	\$ 1,000	\$ 1,000	
OPEN DRAINS INCLUDING KERB & CHANNEL							
224(h)	043	Kerb and Channel - Type A - Barrier Kerb & Channel	m	100	\$ 70	\$ 7,000	
224(h)	043	Kerb and Channel - Type E - Barrier Kerb	m	380	\$ 60	\$ 22,800	
FLEXIBLE PAVEMENTS							
242(a)(i)	030	Supply, Spread and Compact Subbase Course - Type 2.3 (120mm Thick)	m3	360	\$ 100	\$ 36,000	
242(b)	030	Supply, Spread and Compact Base Course - Type 2.1 (120mm Thick)	m3	340	\$ 110	\$ 37,400	
242(g)	030	Preparation of Subgrade	m2	3000	\$ 4	\$ 12,000	
SPRAYED BITUMINOUS SURFACING							
244(b)	035	Supply and Spray Binder - Class 170 Bitumen (Incl. Adhesion Agent) [1.2 l/m2]	litre	3390	\$ 3.11	\$ 10,543	
244(d)	035	Supply, Incorporate and Spray Cutter Oil in Primer, Primerbinder or Binder [3%]	litre	105	\$ 1.19	\$ 125	
244(f)(iii)	035	Supply, Precoat and Apply Aggregate - 10mm Aggregate (Precoated) [130 m2/m3]	m3	22	\$ 248.00	\$ 5,456	
ASPHALTIC CONCRETE							
245(c)(i)	036	Dense Graded Asphalt - Wearing Course (DG10 40mm thick)	m2	2820	\$ 17.05	\$ 48,081	
PAVEMENT MARKING							
261(a)	038	All Line Types	LS	1	\$ 3,000	\$ 3,000	
SIGNPOSTING							
262(m)	047	Supply, Delivery & Erection of Signs	each	5	\$ 250	\$ 1,250	
262(n)	047	Supply, Delivery & Erection of Sign Support Structures	each	5	\$ 150	\$ 750	
MINOR CONCRETE WORKS							
271(b)(i)	050	Footpaths - 100mm reinforced SL62 - Plain Concrete	m2	500	\$ 120	\$ 60,000	
271(b)(ii)	050	Footpaths - 100mm reinforced SL62 - Exposed Aggregate	m2	610	\$ 120	\$ 73,200	
SERVICE CONDUITS							
303(a)	071	Supply and Lay uPVC Electrical Conduit (1 x 40mm Dia Orange HD)	m	400	\$ 65	\$ 26,000	
303(b)	075	Junction Pits (Type 4 Electrical Pit with Lid)	each	10	\$ 500	\$ 5,000	
303(c)	073	Concrete Footing for Streetlighting Columns (2.3m Deep Slip Base)	each	10	\$ 1,600	\$ 16,000	
ROAD LIGHTING							
		Supply & Installation of 10m High Road Light	each	10	\$ 4,000	\$ 40,000	
		Supply of underground road lighting cable, 16mm	m	440	\$ 25	\$ 11,000	
		Supply of underground road lighting cable, 2.5mm	m	160	\$ 20	\$ 3,200	
		Installation of mains connection including mains connection cable	each	1	\$ 3,500	\$ 3,500	
MISCELLANEOUS							
902(a)		Lighting Design	LS	1	\$ 5,000	\$ 5,000	
FCRC TREE POLICY							
		Offset costs for tree removal	each	50	\$ 600	\$ 30,000	
SUB TOTAL						\$ 702,805	\$ 27,000
	001	Service Locations and Soil Tests		1.5%		\$ 10,542	
	009	Survey		1.5%		\$ 10,542	
	002	Design		5.0%		\$ 35,140	
	002	Design Administration		1.0%		\$ 7,028	
	005	Supervision		6.0%		\$ 42,168	
		Contingencies		20.0%		\$ 140,561	
TOTAL PROJECT ESTIMATE						\$ 975,787	

NOTES:

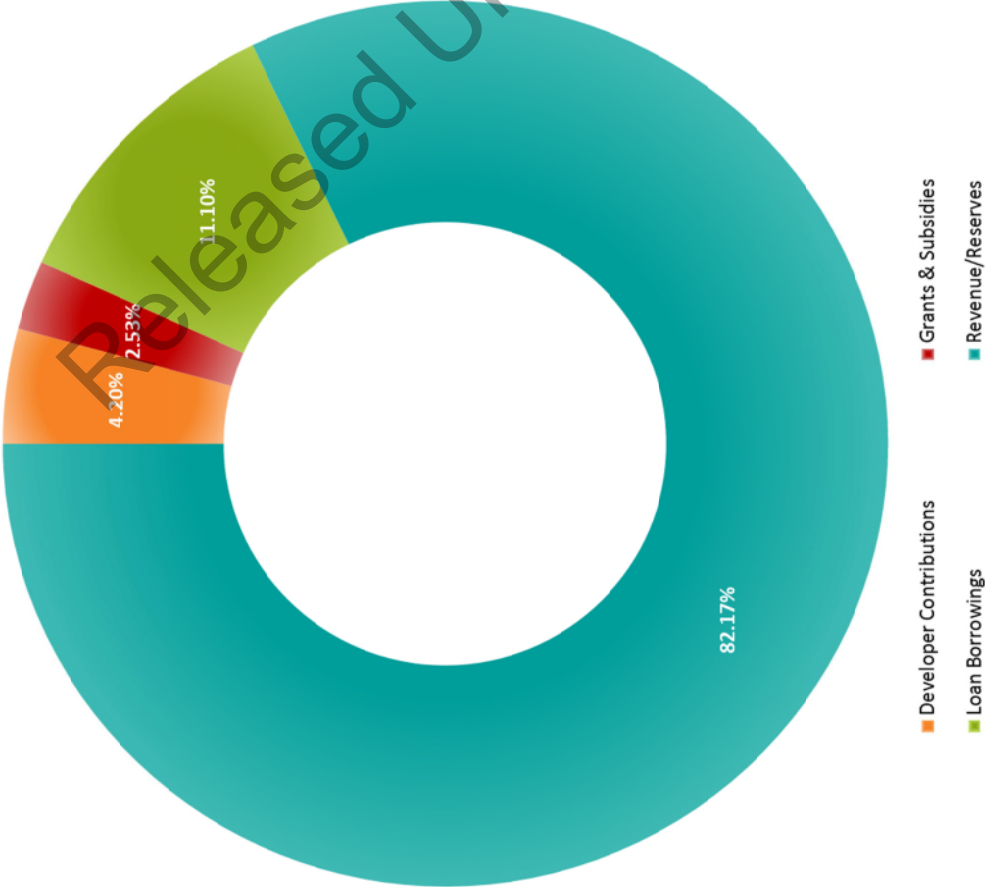
1. The TOTAL PROJECT ESTIMATE includes all overhead costs plus the cost of all *Provisional Items*. The SUB TOTAL is the cost of works without overhead costs and *Provisional Items*.

Capital Budget 2017/18

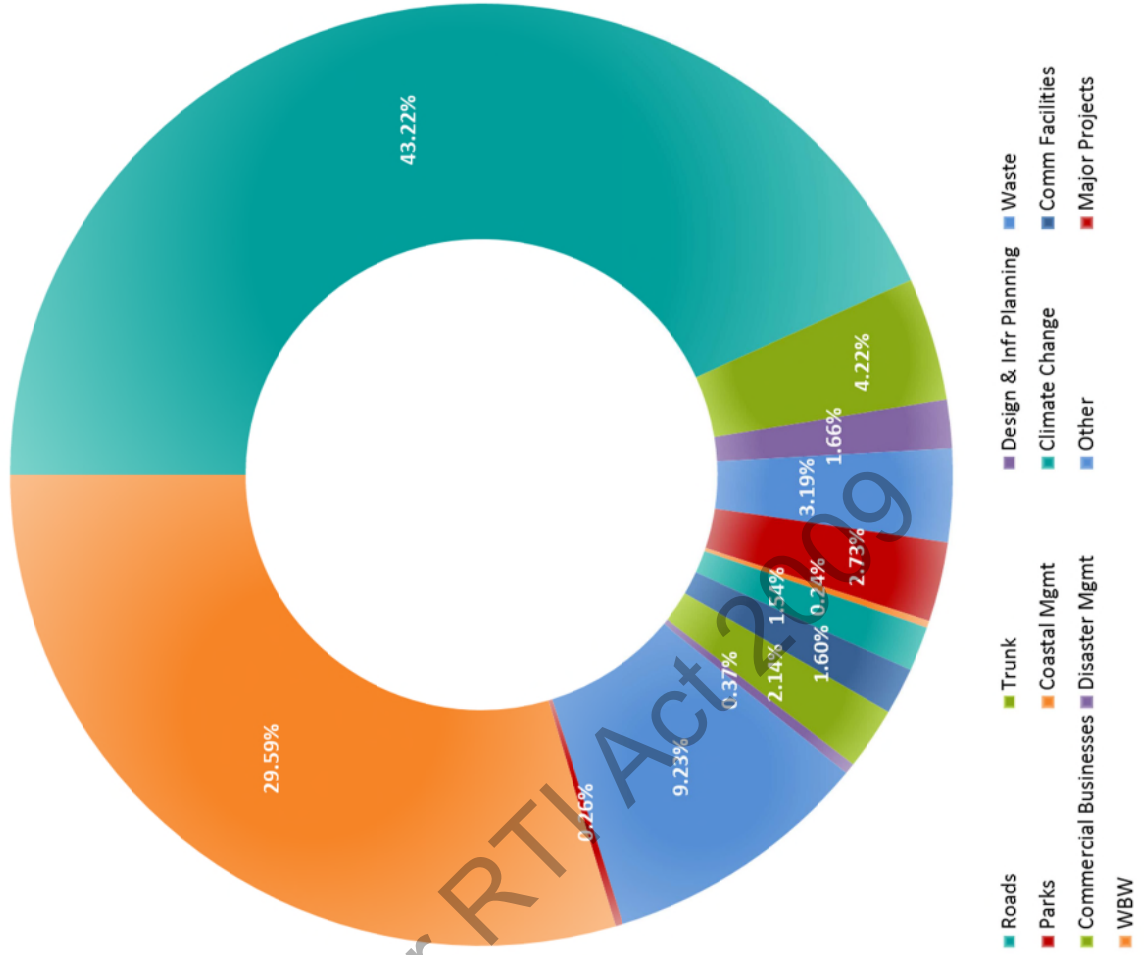
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Average capital funding sources



Capital expenditure by program



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Capital Program	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Aquatic Centre	489,500	153,000	122,000	79,000	27,000	267,000	20,000	57,000	101,000	141,000
Cemeteries	225,000	230,000	110,000	70,000	-	120,000	-	60,000	-	110,000
Community & Recreational Facilities	1,000,000	1,000,000	500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Cultural Services	279,000	214,000	214,000	214,000	214,000	214,000	214,000	214,000	214,000	214,000
Health & Environment	94,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Library Services	604,000	576,000	593,500	626,500	601,500	589,500	592,500	606,500	636,500	612,700
Parks - Landscaping & Upgrades	375,500	213,274	418,300	613,200	379,274	335,100	508,100	144,700	118,700	-
Parks - Public Amenities	275,000	160,000	290,000	675,000	135,000	340,000	135,000	135,000	135,000	135,000
Parks - Structures & Facilities	2,760,662	1,229,956	2,265,060	1,905,347	1,932,124	1,777,506	1,740,372	1,296,867	994,145	846,000
Showgrounds	174,000	158,000	92,000	92,000	164,000	114,000	95,000	175,000	115,000	95,000
Strategic Planning	-	-	-	-	230,000	230,000	-	-	-	-
Community & Development	6,276,662	3,969,230	4,639,860	4,460,047	3,867,898	4,172,106	3,489,972	2,874,067	2,499,345	2,338,700
Asset Management	800,000	900,000	1,000,000	1,000,000	1,000,000	1,100,000	1,100,000	1,100,000	1,200,000	1,200,000
Climate Change & Environmental Sustainability	900,000	630,000	2,364,000	-	2,122,000	-	2,177,000	100,000	2,034,500	2,196,000
Coastal Boat Ramps & Carparks	100,000	630,000	-	-	-	-	-	-	-	-
Coastal Jetties, Boardwalks & Piers	300,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Depot Operations	93,000	70,000	150,000	-	-	-	-	-	-	-
Drainage Construction	2,266,785	4,028,720	4,473,720	3,495,720	2,668,720	3,736,079	4,119,671	2,215,287	6,353,346	6,231,493
LGIP Trunk	2,925,403	2,700,000	4,755,155	6,100,000	3,950,318	2,822,551	2,311,657	3,900,000	3,000,000	2,000,000
Roads - Bridges	80,000	1,100,000	1,415,000	-	750,000	-	800,000	50,000	850,000	-
Roads - Construction & Additional Investment - Northern District	2,715,000	7,780,000	8,715,000	9,625,000	10,300,000	9,175,000	9,351,920	11,450,000	11,390,606	10,200,000
Roads - Construction & Additional Investment - Southern District	1,838,000	5,263,000	5,355,086	4,824,960	5,696,056	4,847,685	5,191,202	5,660,116	5,167,388	6,254,822
Roads - Footpaths & Bikeways	2,255,500	2,762,200	2,485,000	1,750,000	1,832,000	2,127,000	2,032,000	2,250,000	2,136,000	2,450,000
Roads - Kerb & Channel	1,630,000	727,000	1,540,000	1,241,000	1,251,007	1,400,511	785,000	1,055,000	475,000	765,000
Roads - Public Transport & Carparking	340,600	160,600	260,100	476,600	412,400	412,400	419,024	425,846	432,874	432,874
Roads - Resurfacing	5,696,883	7,667,964	9,856,000	8,737,000	9,544,000	12,084,758	12,130,841	12,561,180	10,979,000	11,079,000
Roads - Roads to Recovery	3,220,308	3,000,000	-	-	-	-	-	-	-	-
Roads - TIDS	6,919,661	3,541,028	2,026,202	2,281,164	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Roads - Traffic Facilities	145,000	850,000	545,000	510,000	477,200	230,000	155,000	85,000	10,000	110,000
Infrastructure Services	32,226,140	41,910,512	45,040,263	40,141,444	41,103,701	39,035,984	41,673,315	41,952,429	45,128,714	44,019,189
Major Projects	1,657,472	200,000	300,000	-	-	-	-	-	-	-
Office of CEO	1,657,472	200,000	300,000	-	-	-	-	-	-	-
Airport	6,905,000	400,000	100,000	150,000	100,000	1,700,000	100,000	150,000	100,000	150,000
Caravan Parks	1,500,000	850,000	700,000	700,000	600,000	150,000	200,000	250,000	600,000	600,000
Disaster Management (General Fund)	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Disaster Management (Levy)	293,516	287,801	284,886	281,889	278,805	275,637	272,381	269,037	265,603	262,073
Fleet Management	2,825,701	3,024,334	2,338,542	3,265,059	2,852,647	2,217,713	2,566,809	2,452,930	3,227,752	2,960,480
Information Technology	2,788,028	1,161,000	1,401,000	1,636,000	1,656,000	1,301,000	1,501,000	1,156,000	1,521,000	1,441,000
Land Acquisitions	590,000	590,000	590,000	690,000	690,000	690,000	700,000	700,000	700,000	700,000
Organisational Services	54,500	54,500	54,500	54,500	54,500	54,500	54,500	54,500	54,500	54,500
Property Management	939,020	835,600	1,179,000	1,829,550	1,154,200	1,287,750	1,008,000	589,800	1,825,425	961,683
Organisational Services	15,920,765	7,228,235	6,672,928	8,631,998	7,411,152	7,701,600	6,427,690	5,647,267	8,319,280	7,154,736

Summary Capital Budget 2017/18 by Capital Program										
Capital Program	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Admin WBW	1,326,000	774,000	681,000	1,278,000	640,000	714,000	780,000	593,000	1,192,000	655,000
Asset Management	660,000	268,200	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000
Effluent Reuse	28,000	86,000	543,000	111,000	8,221,000	7,524,000	1,836,000	1,836,000	1,396,000	6,511,000
Fleet Management	1,199,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000
Sewage Collection – Non Trunk	698,000	670,000	600,000	600,000	1,439,000	600,000	717,000	600,000	600,000	600,000
Sewage Collection – Non Trunk (Ongoing)	500,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Sewage Collection – Trunk	229,000	4,108,000	572,000	1,106,000	11,212,000	-	288,000	1,748,000	3,570,878	2,701,000
Sewage Pumping Stations	2,053,000	2,040,000	595,000	438,000	507,000	450,000	400,000	600,000	675,000	1,596,000
Sewage Treatment Plants	11,081,500	8,305,000	14,250,000	15,092,000	2,692,000	4,030,000	5,185,000	3,940,000	3,323,000	6,867,000
Solid Waste Management	2,952,800	1,238,000	678,750	8,844,500	8,819,000	591,750	373,900	1,244,750	407,000	900,000
Water Collection	61,000	-	-	-	-	-	-	-	-	-
Water Mains – Non Trunk	1,454,000	5,565,000	5,106,000	1,311,000	1,126,000	1,499,000	1,041,000	1,567,000	3,066,000	1,857,913
Water Mains – Non Trunk (Ongoing)	2,710,000	2,225,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000
Water Mains – Trunk	2,434,000	685,000	1,610,800	2,850,000	10,000	1,158,000	1,674,000	1,401,000	1,004,000	2,487,000
Water Pumping Stations	2,199,000	518,000	150,000	350,000	1,825,000	250,000	250,000	250,000	350,000	722,000
Water Reservoirs	1,188,000	1,055,000	961,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Water Treatment Plants	1,259,000	350,000	200,000	3,415,659	300,000	300,000	1,300,000	1,300,000	320,000	300,000
Water Treatment - Distribution	325,000	472,000	436,000	-	-	-	-	-	-	-
Wetside	-	-	167,210	-	37,600	-	348,950	167,210	-	-
Wide Bay Water & Waste Services	32,357,300	30,059,200	30,635,760	39,501,159	40,933,600	21,221,750	18,298,850	19,351,960	20,008,878	29,301,913
Grand Total	88,438,339	83,367,177	87,288,811	92,734,648	93,316,351	72,131,440	69,889,827	69,825,723	75,956,217	82,814,538

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Directorate: Office of CEO

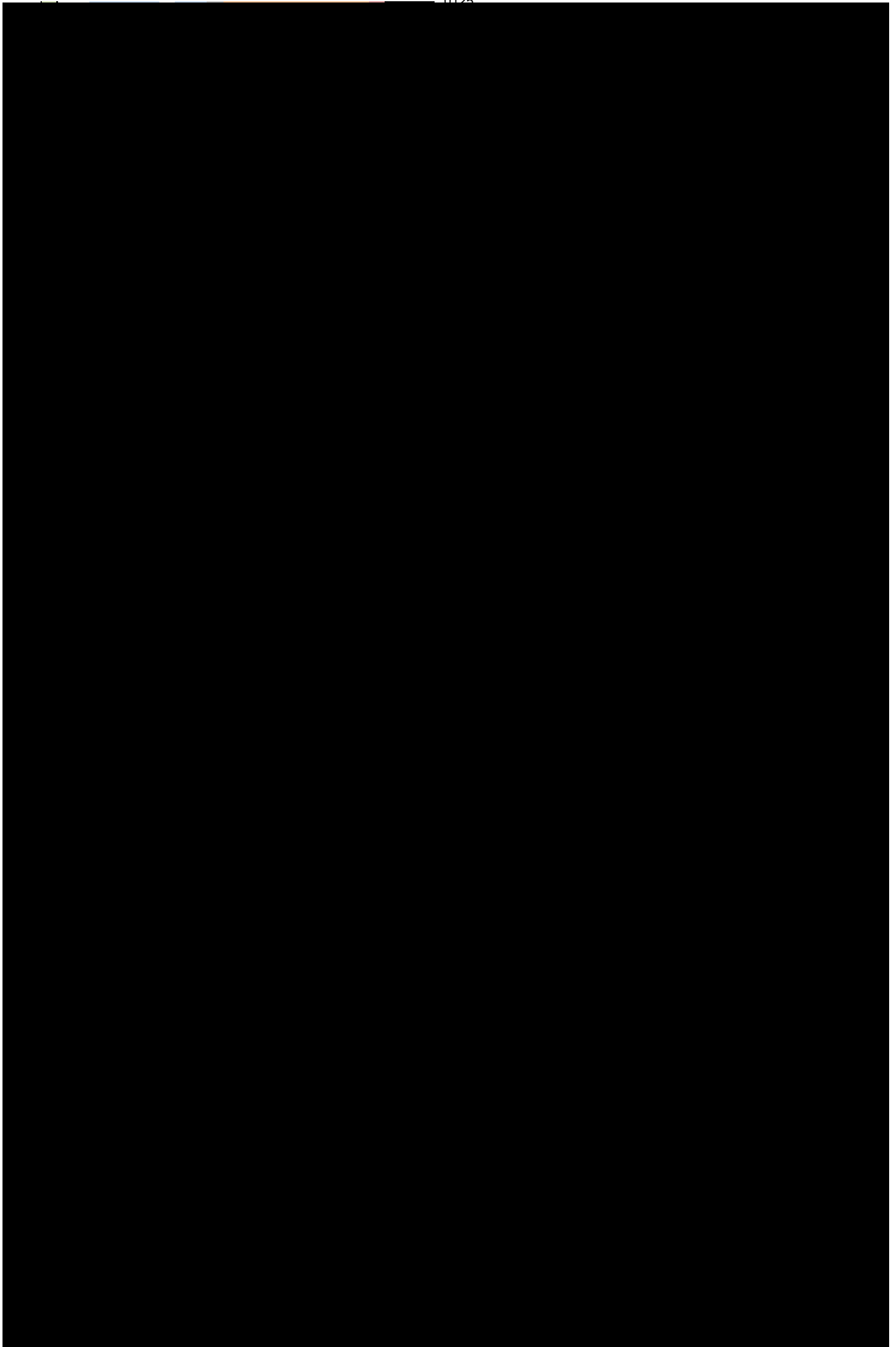
Major Projects

Fund: General

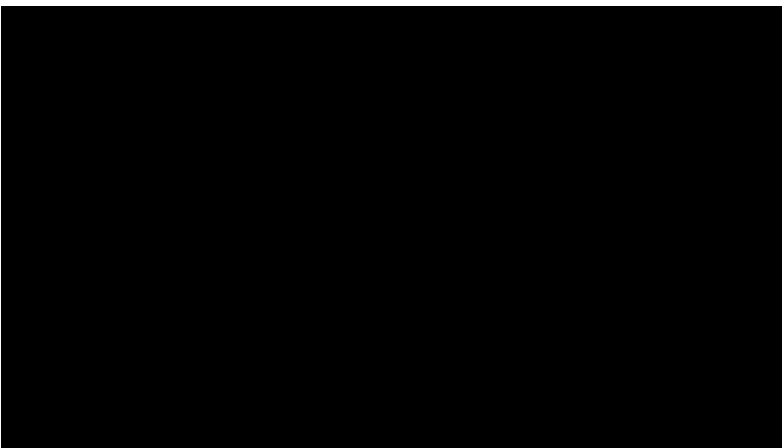
Strategic Direction:

Budget No	Project ID No	Project Description	%Ext.Fund	Estimated Project Value (\$)												
				2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27			
0017	9094	Enhancements to Original Maryborough Site Heritage Precincts and Parklands		50,000	150,000	300,000										
0068	9071	Esplanade Precinct - Placemaking & Lighting		50,000	50,000											
0016	9095	Fraser Coast Precinct Event Bunting Project		20,000												
0015	9096	Maryborough CBD Placemaking Project		30,000												
0069	9093	Palalpa Youth Precinct		1,317,472												
2477	9073	Portside Cultural Precinct		190,000												
		Total \$		1,657,472	200,000	300,000										0124

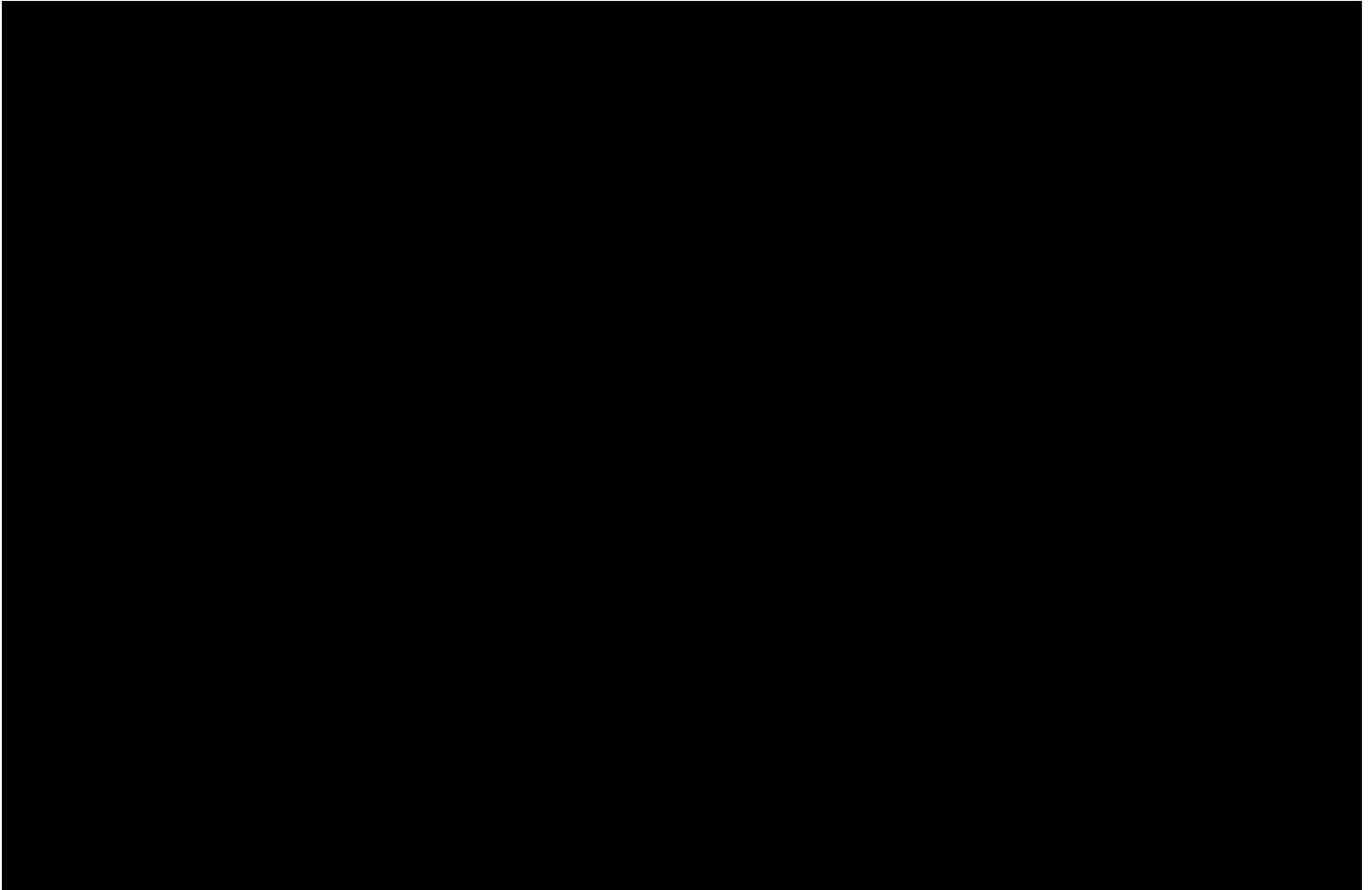
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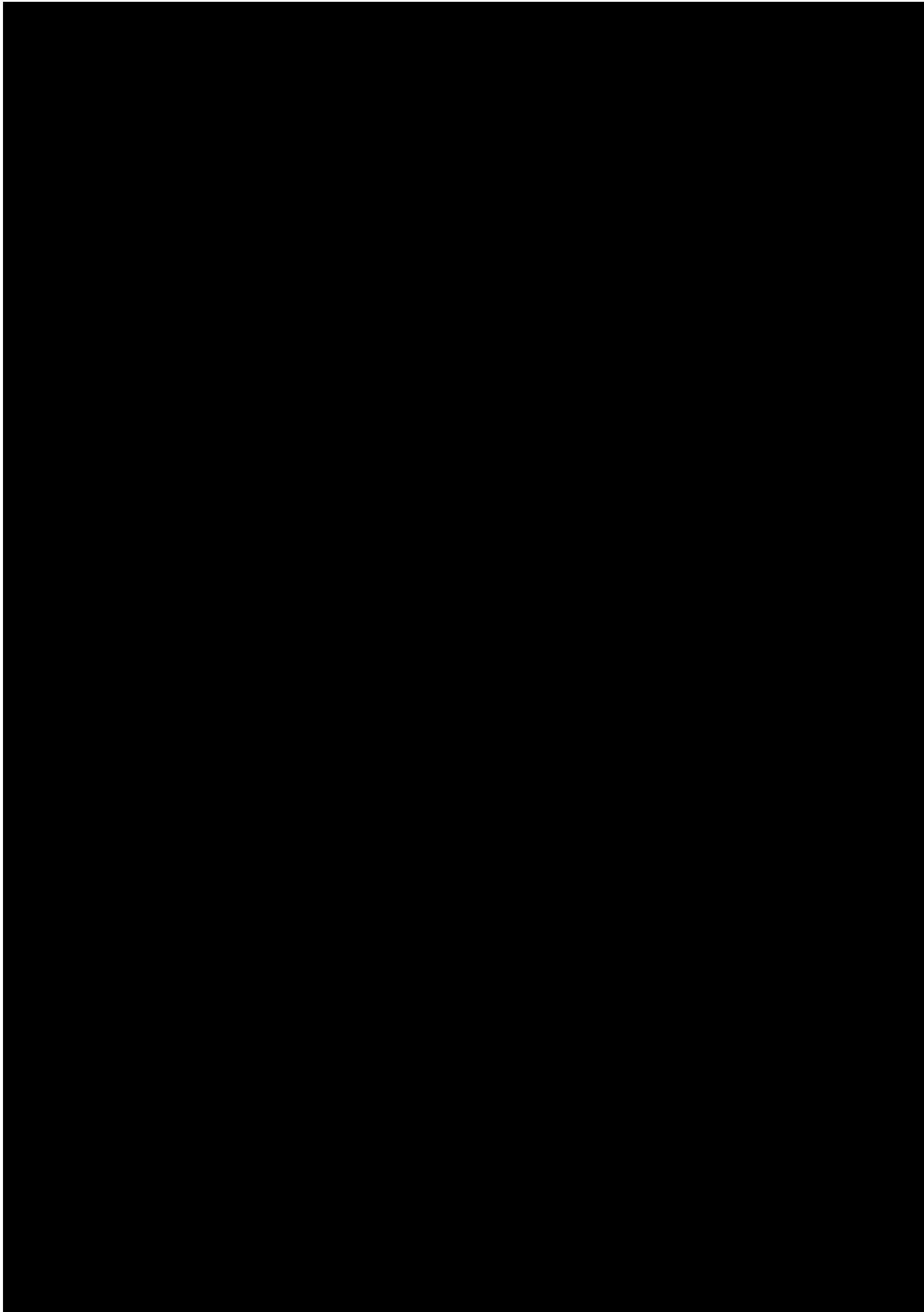


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the 1990s, the number of people in the UK who are employed in the public sector has increased from 10.5 million to 12.5 million, and the number of people in the public sector who are employed in the health sector has increased from 2.5 million to 3.5 million (Department of Health 2000).

There are a number of reasons why the public sector has become an important part of the UK economy. One of the main reasons is that the public sector provides a wide range of services that are essential for the well-being of the population. These services include education, health care, social care, and housing. The public sector also provides a number of other services that are important for the economy, such as transport, energy, and water supply.

Another reason why the public sector has become an important part of the UK economy is that it provides a source of employment for a large number of people. In 2000, the public sector employed 12.5 million people, which is 25% of the total UK workforce. This is a significant proportion of the workforce, and it shows that the public sector is an important source of employment for many people in the UK.

There are a number of challenges that the public sector faces in the future. One of the main challenges is that the population is ageing, and this is leading to an increase in the number of people who need social care and health care. This is putting a significant strain on the public sector, and it is likely to continue to do so in the future. Another challenge is that the public sector is facing a number of budget cuts, which is leading to a reduction in the number of services that it can provide.

Despite these challenges, the public sector remains an important part of the UK economy. It provides a wide range of essential services that are important for the well-being of the population. It also provides a source of employment for a large number of people. As the population continues to age and the public sector faces budget cuts, it will be important to find ways to ensure that it can continue to provide the services that are essential for the well-being of the population.

Journal of Health Politics, Policy and Law, Vol. 31, No. 1, February 2006
DOI 10.1215/03616878-2005-025

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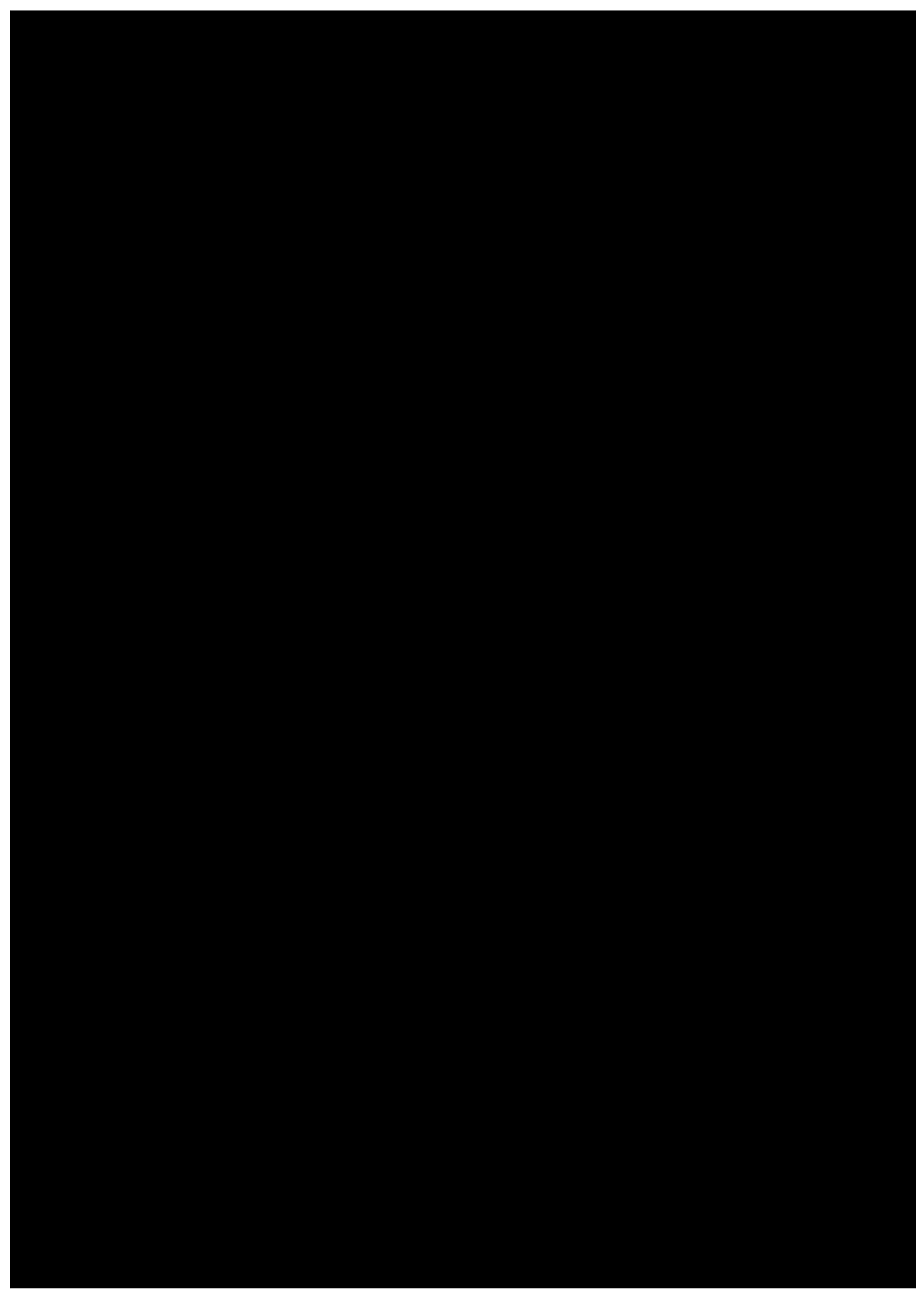
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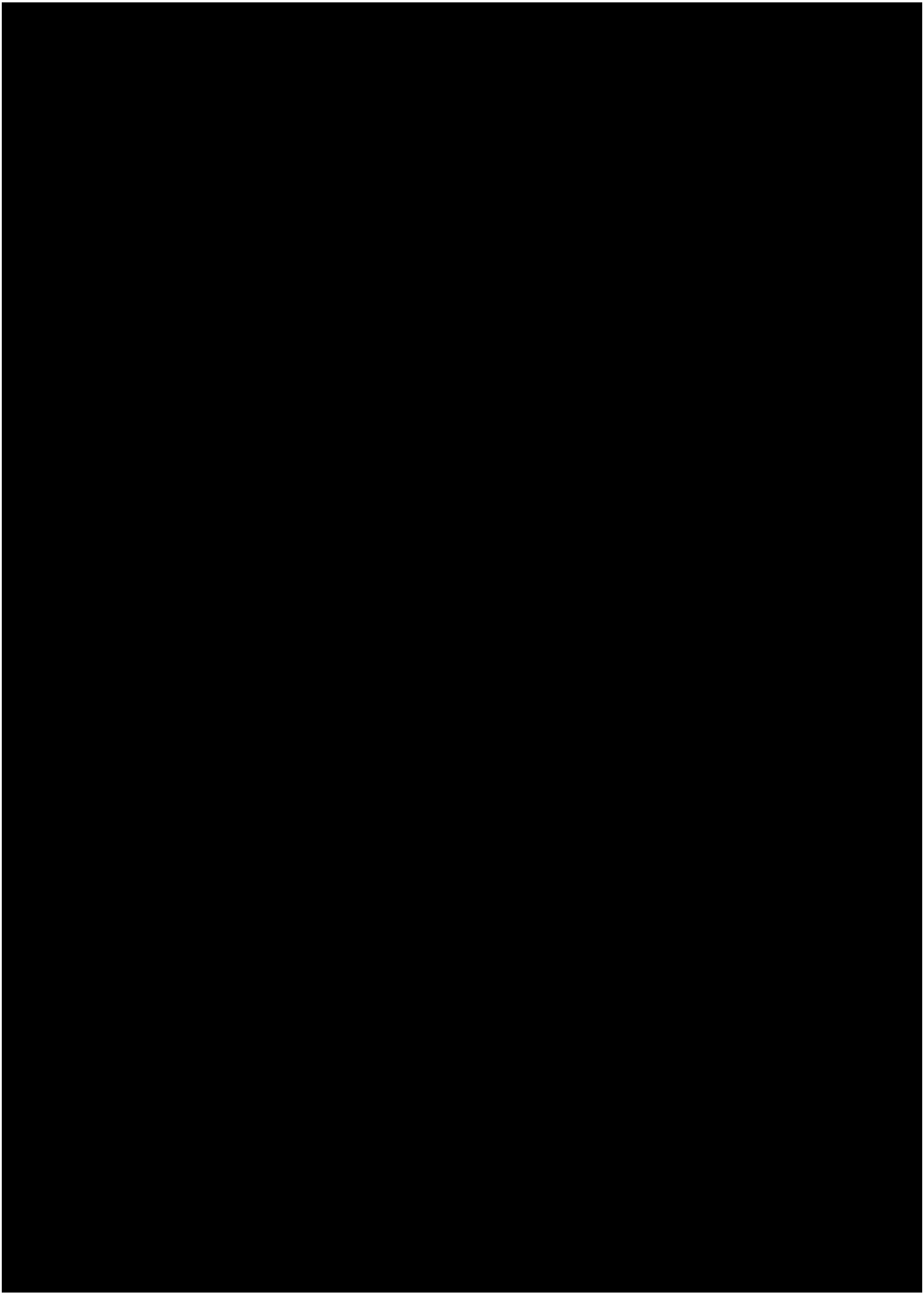
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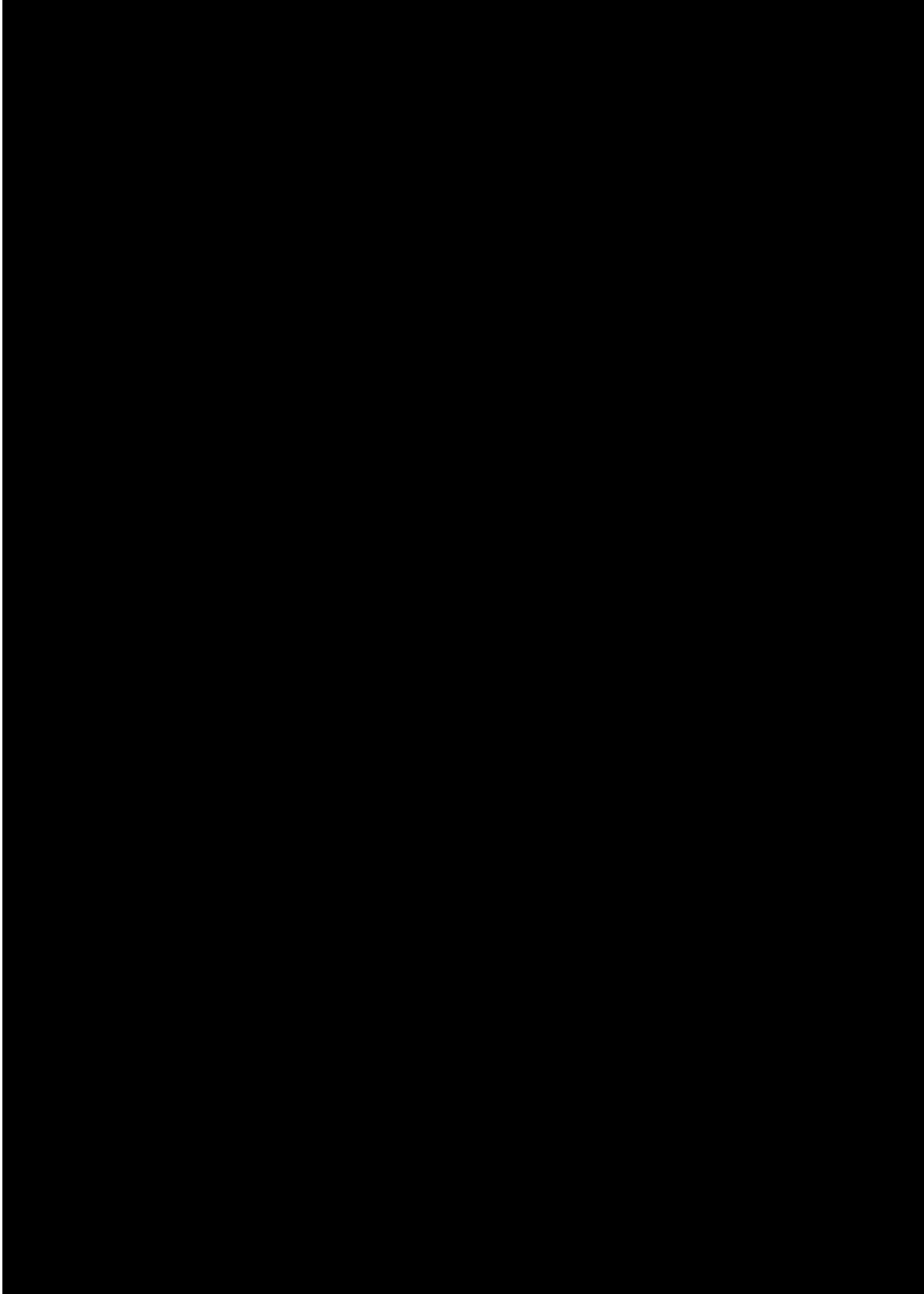
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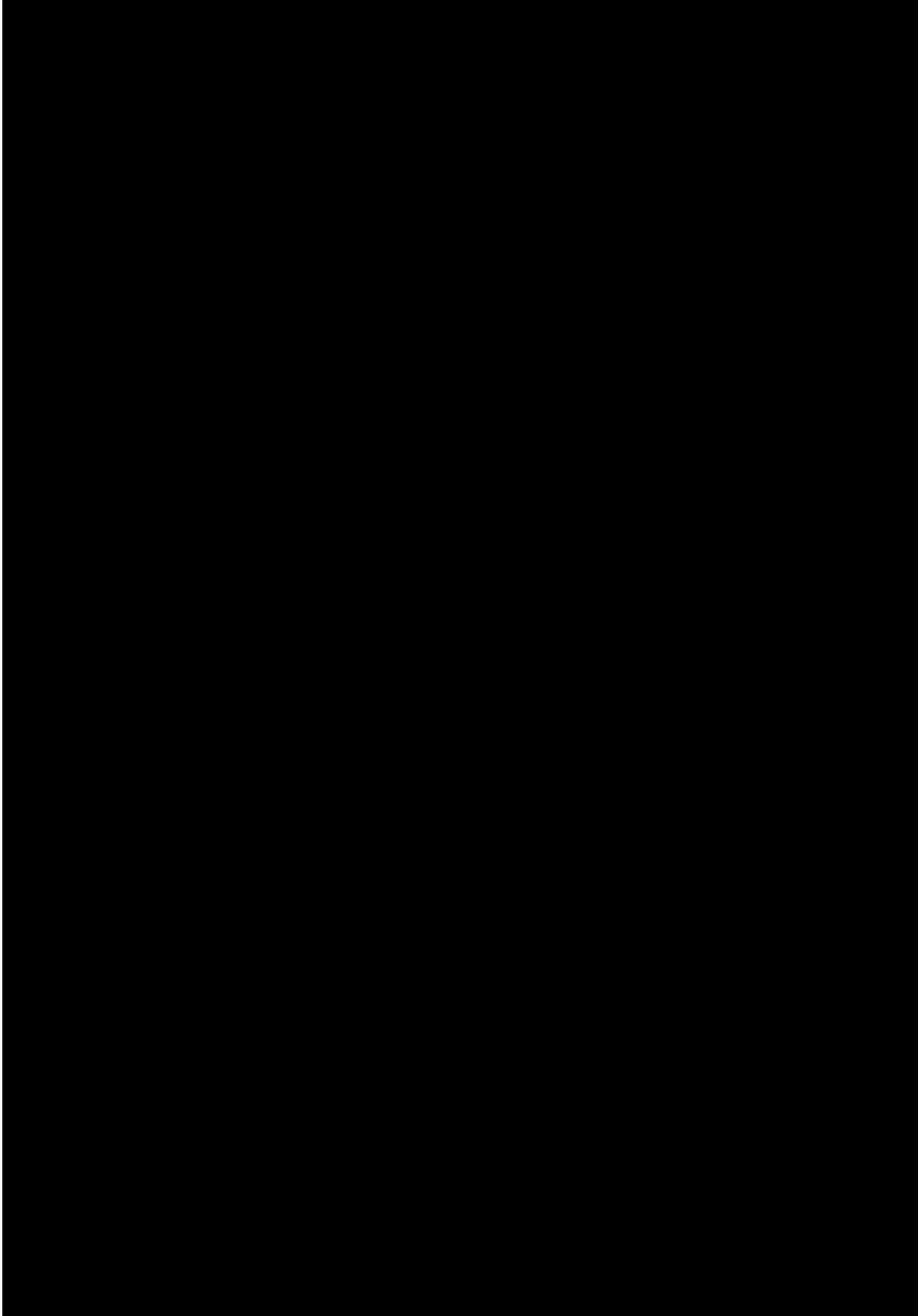
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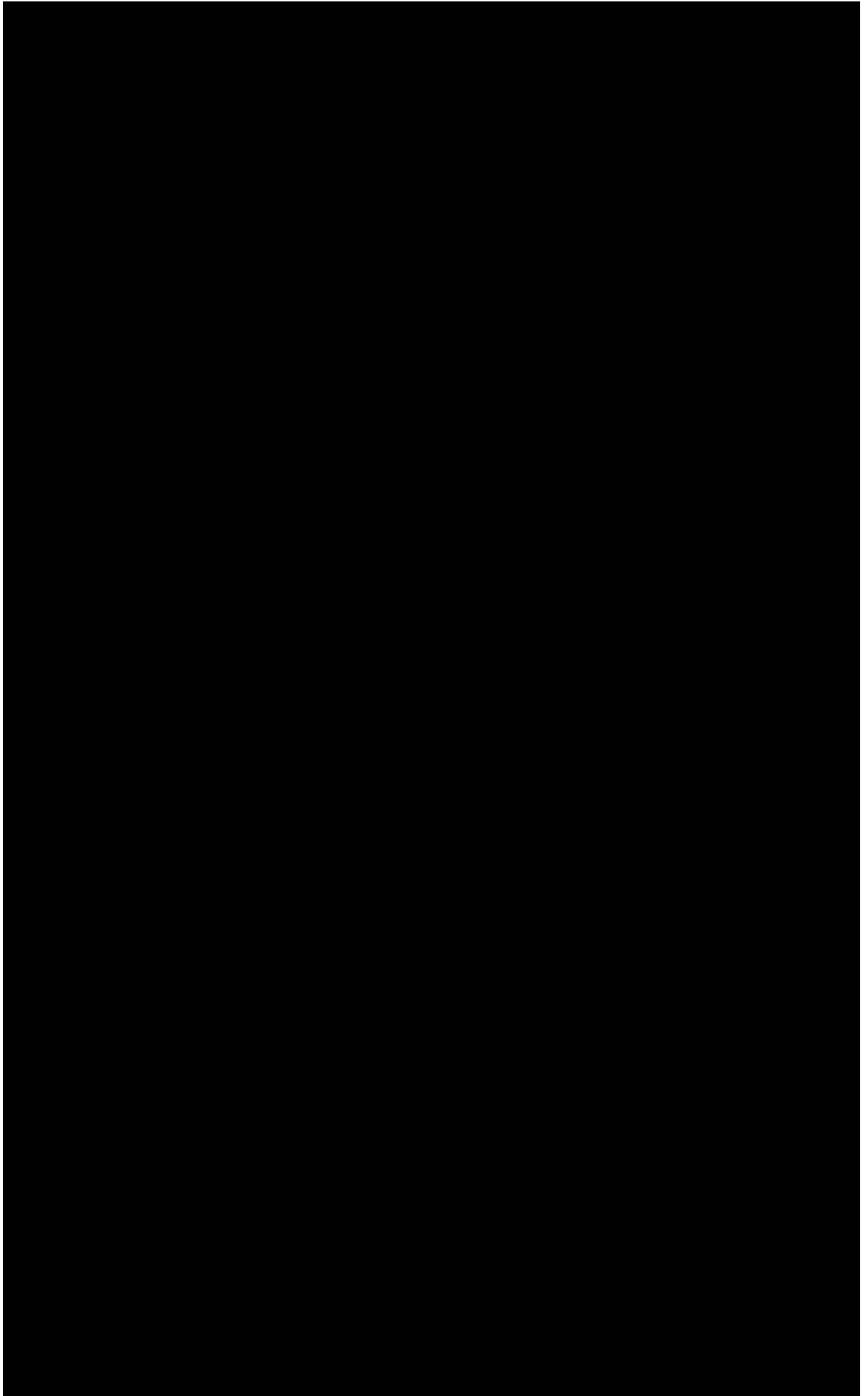
ORD 10.3.9 2017-2019 Local Government Grant and Subsidies Program

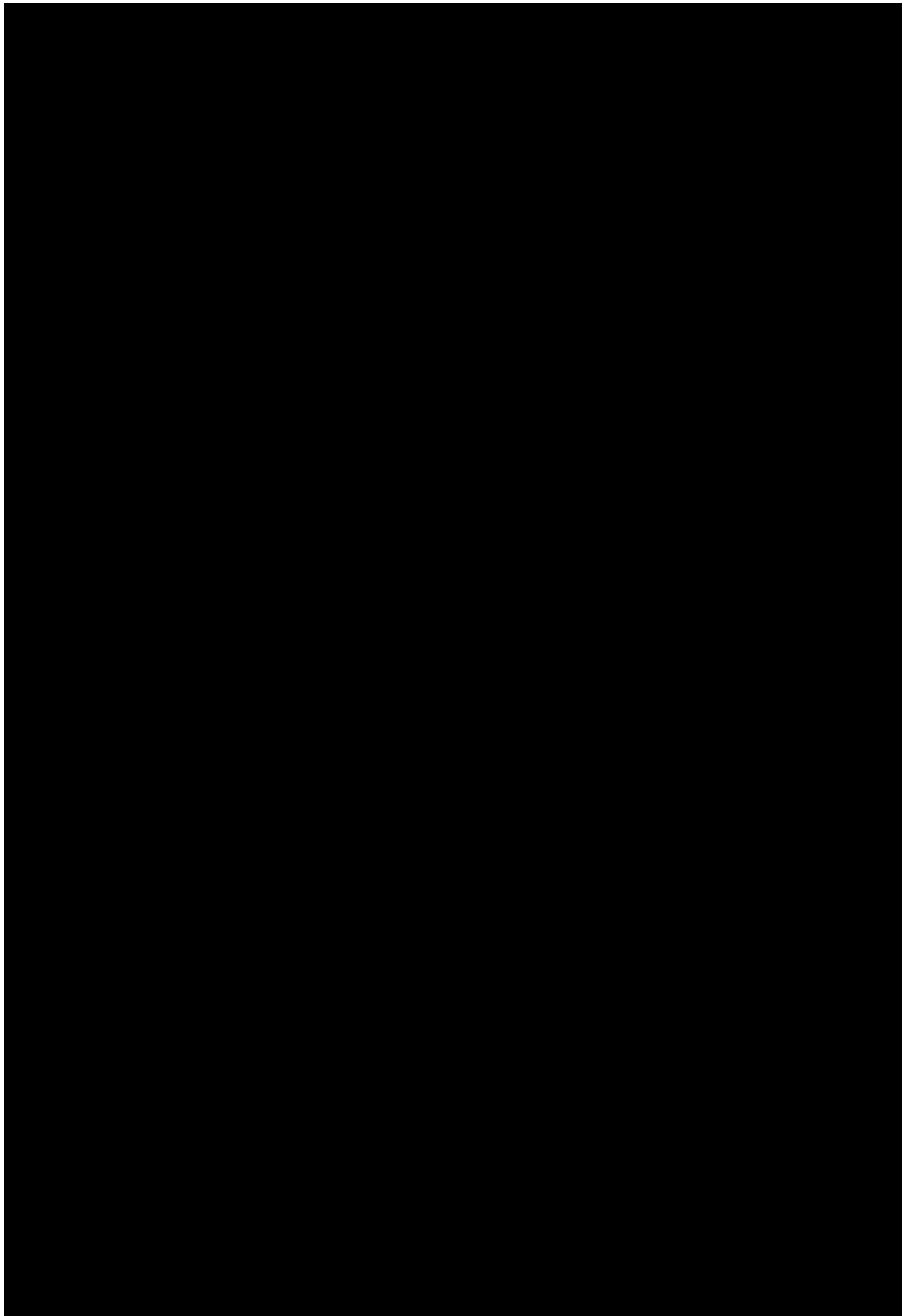
RESOLUTION (Everard/Taylor)

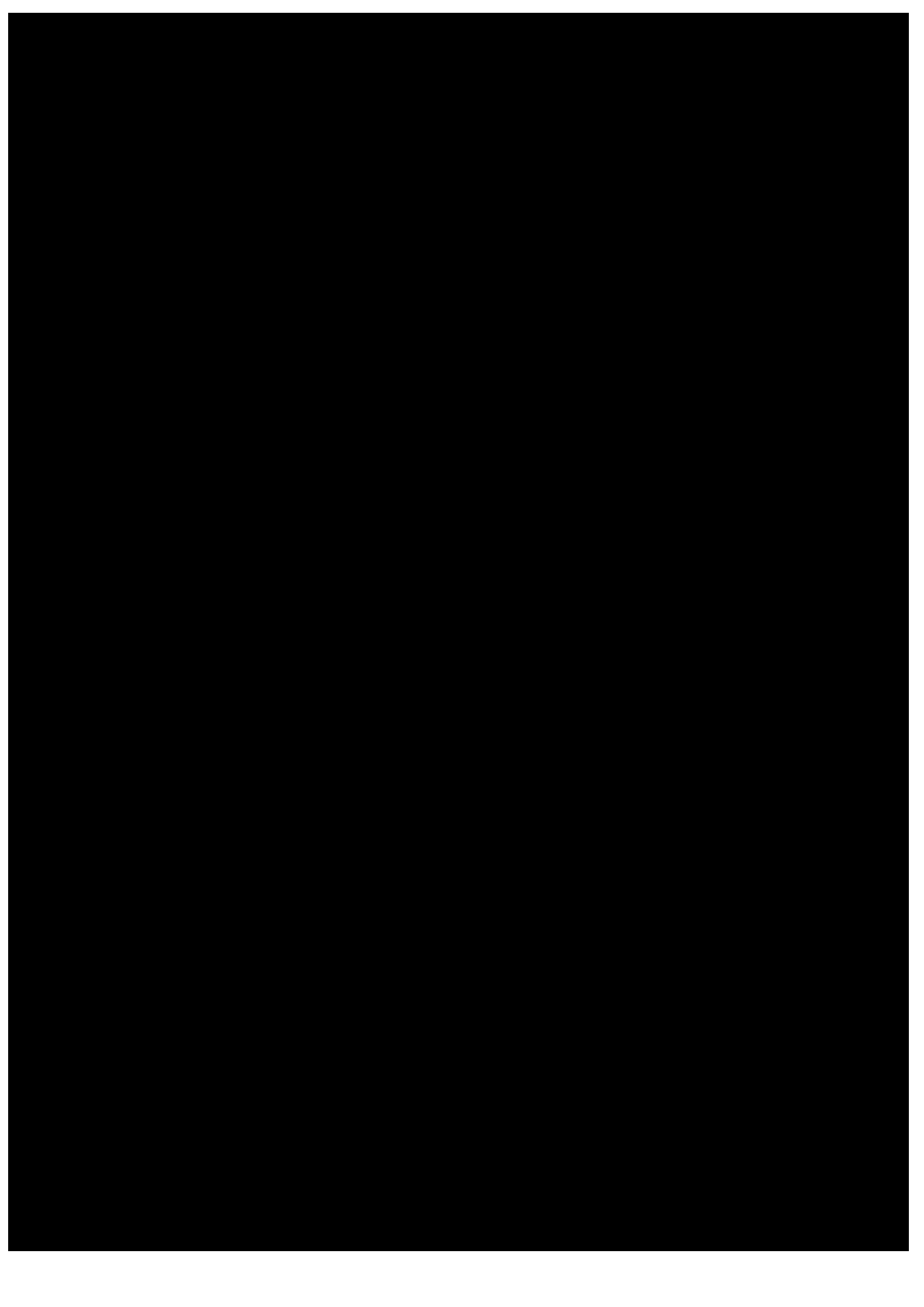
That Council resolves to submit four applications to the 2017-2019 Local Government and Grants Subsidies Program for the following projects:-

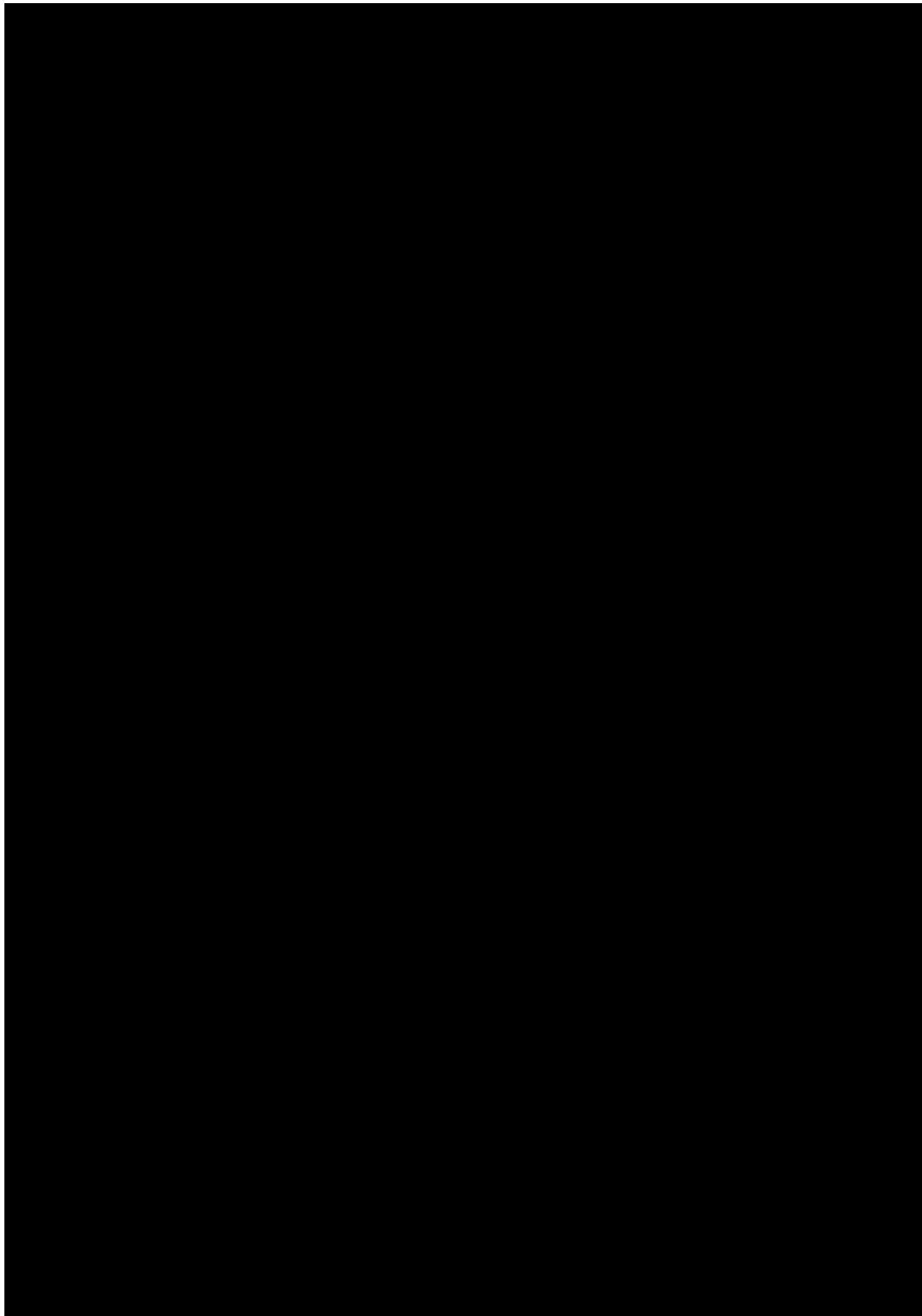
Project Name	Project Scope	Total Project Cost	Council Contribution	Subsidy Requested
Pialba Youth Precinct	New Skate park and Off-street Carparking.	\$2,634,942	\$1,317,471	\$1,317,471
TOTAL		\$6,934,942	\$3,427,471	\$3,507,471

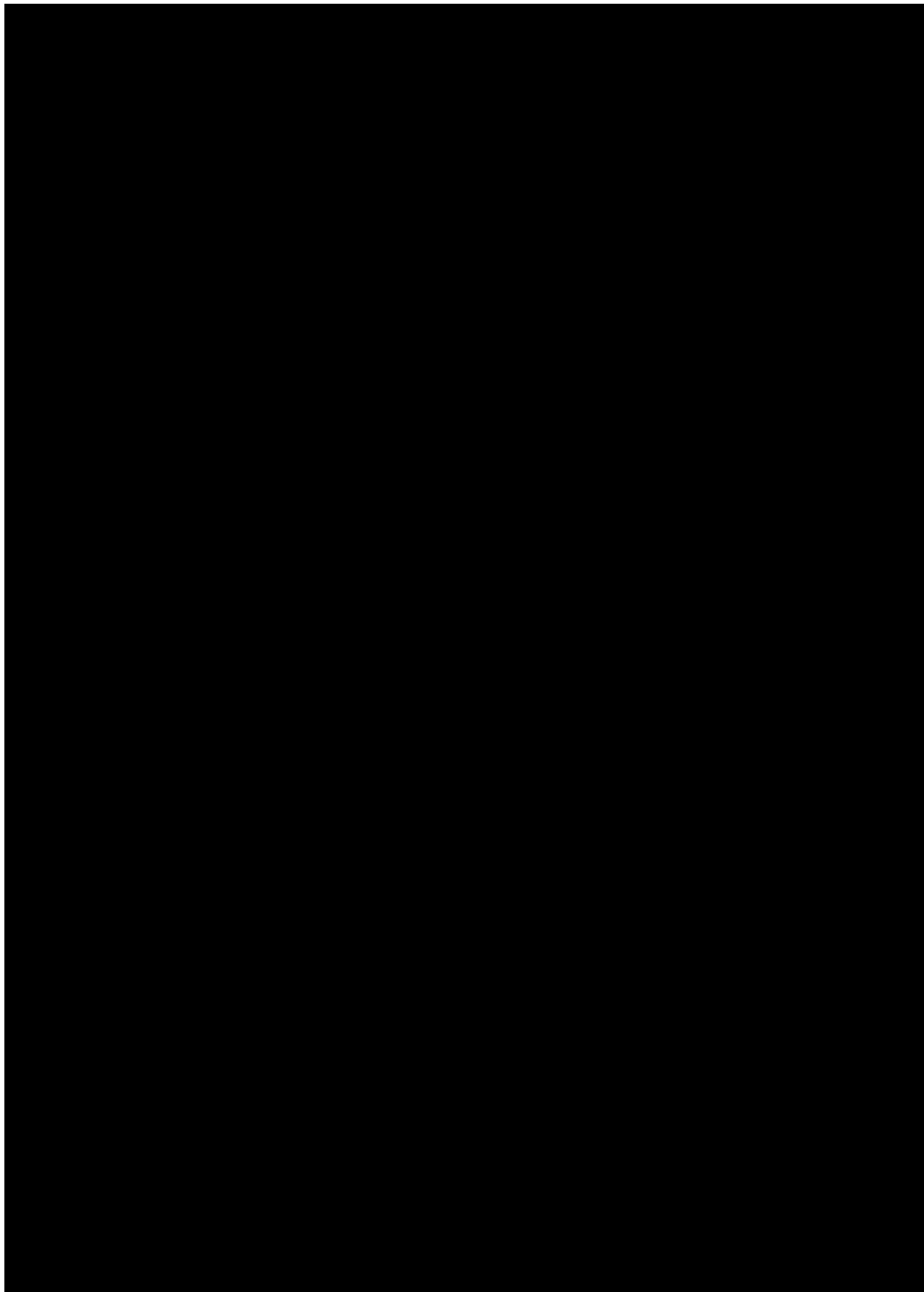
Carried Unanimously

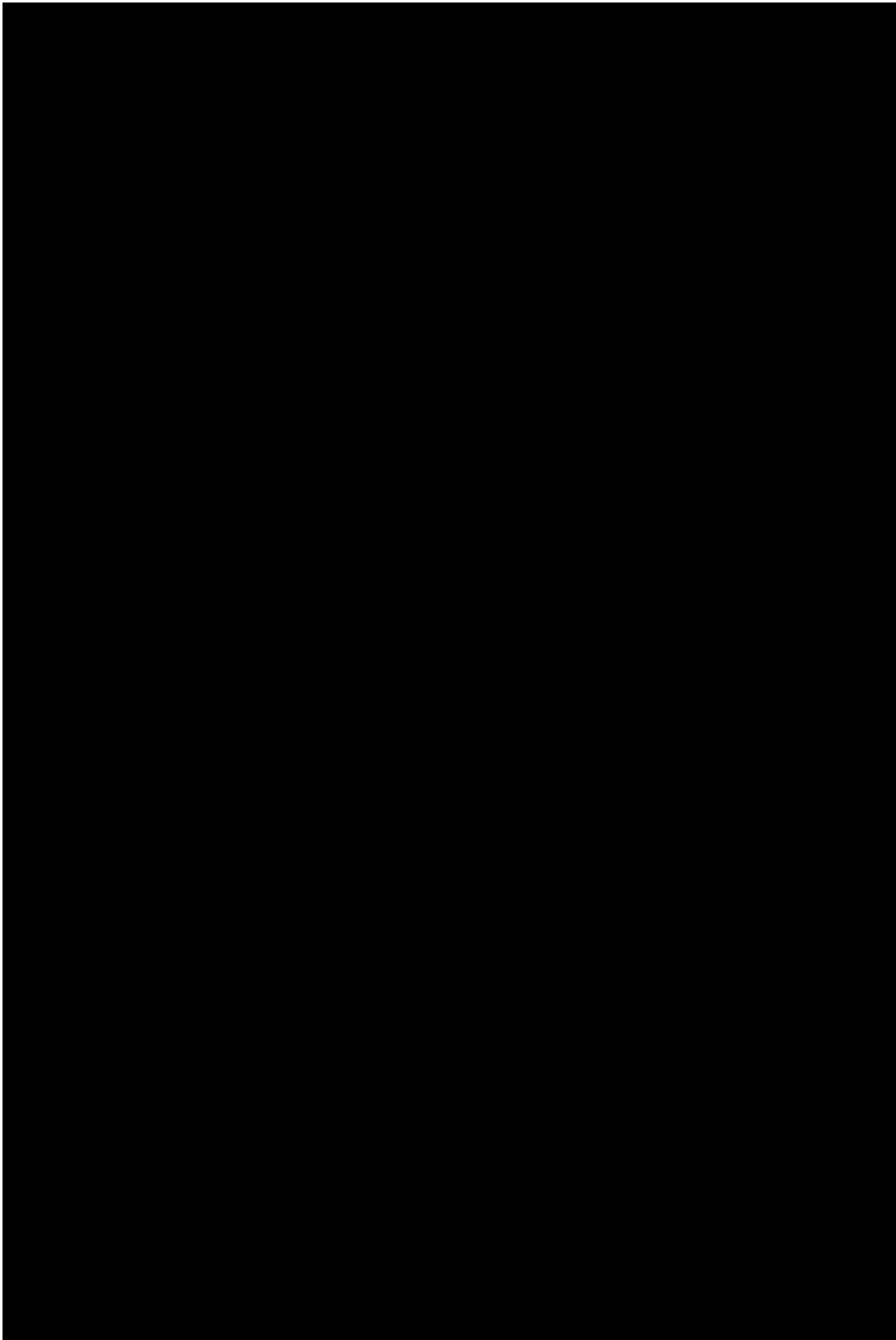


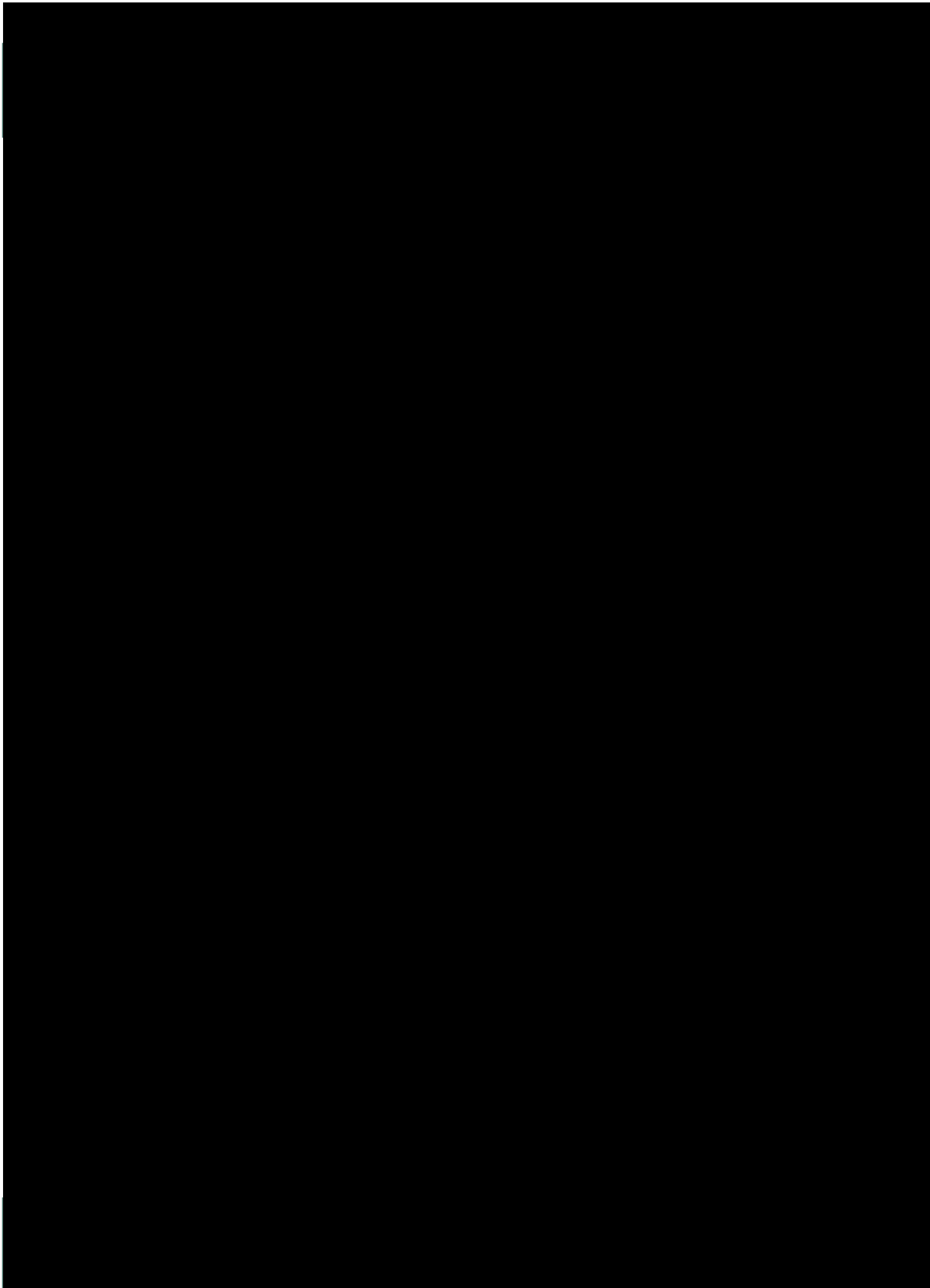


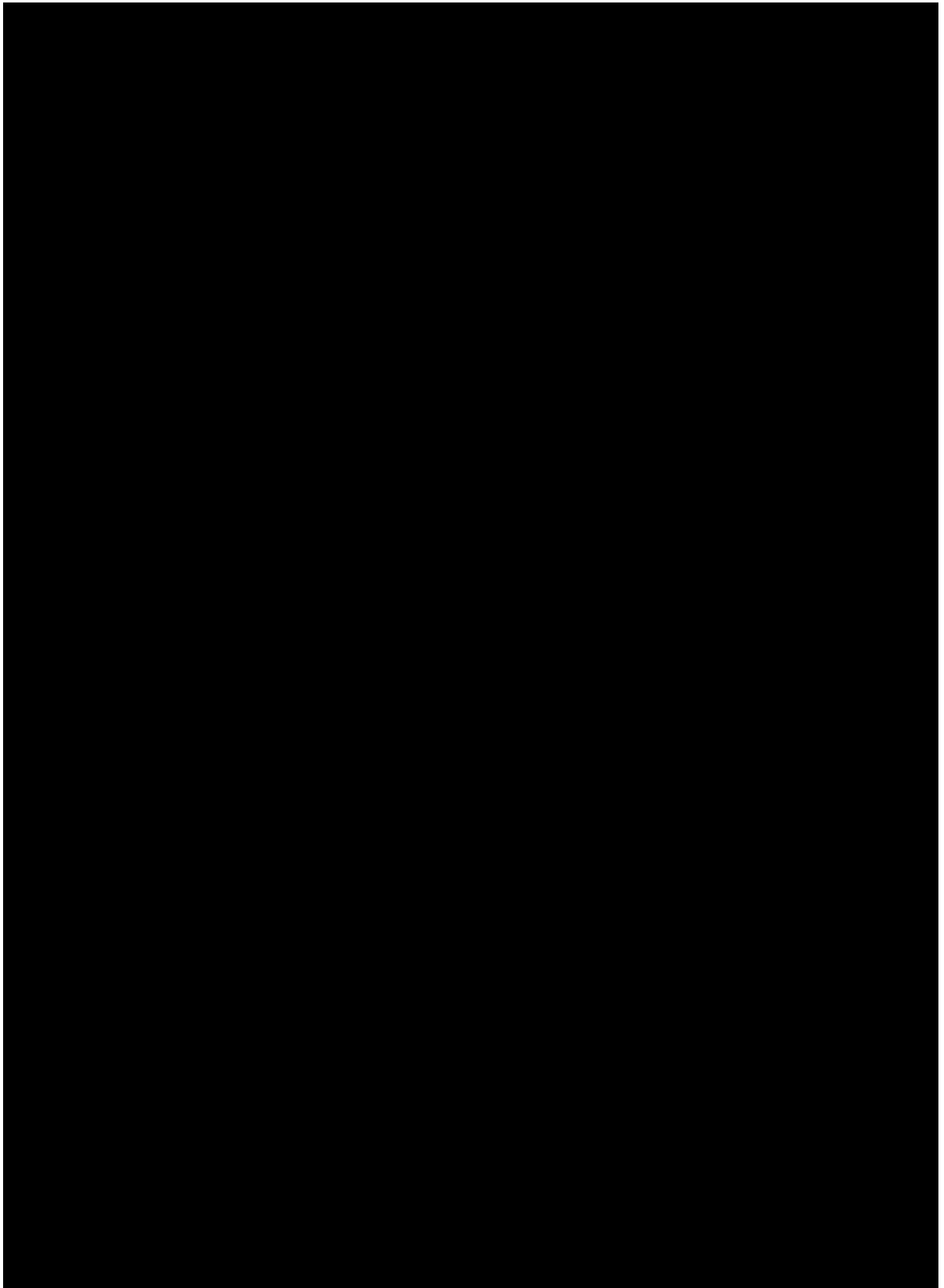


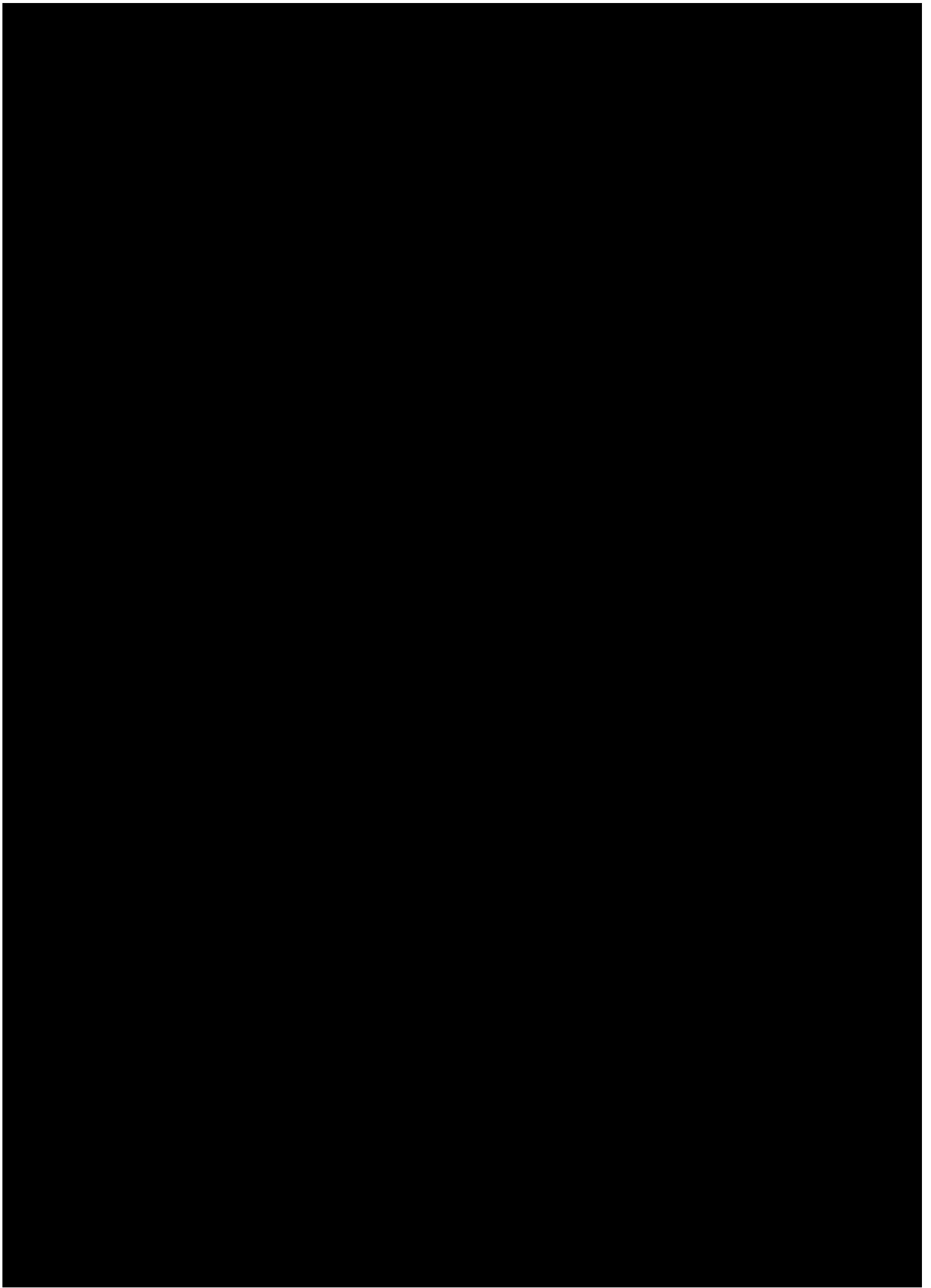


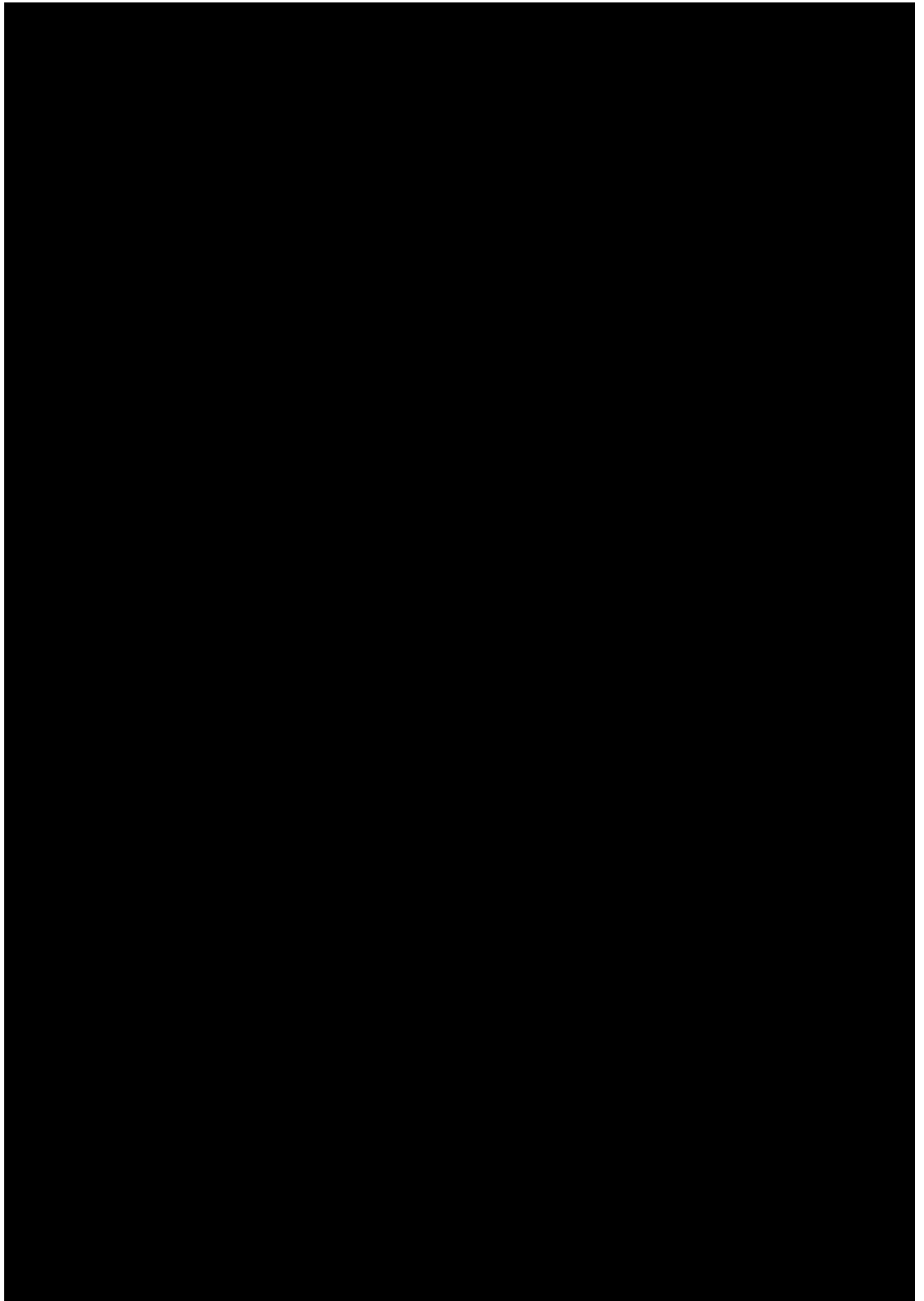


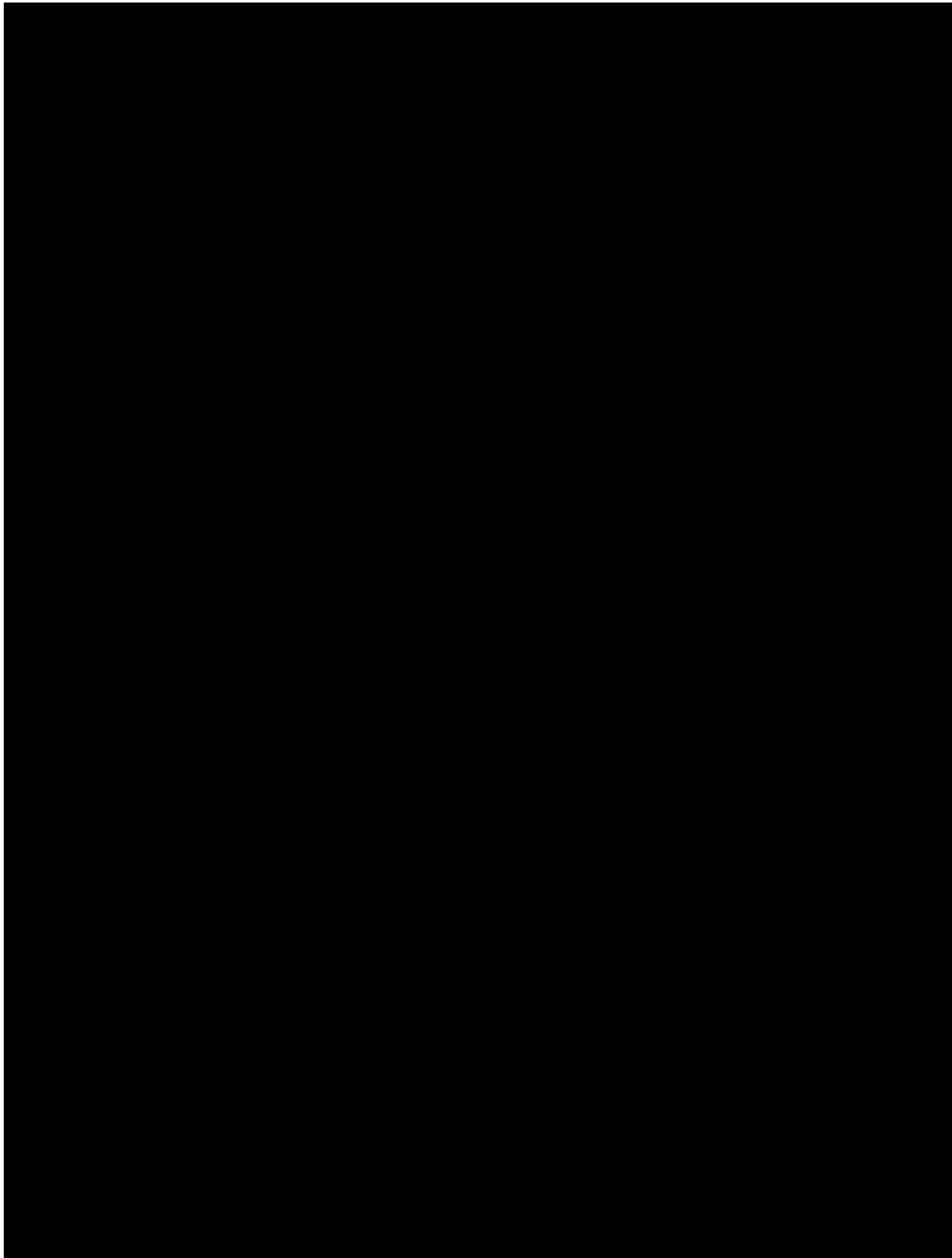


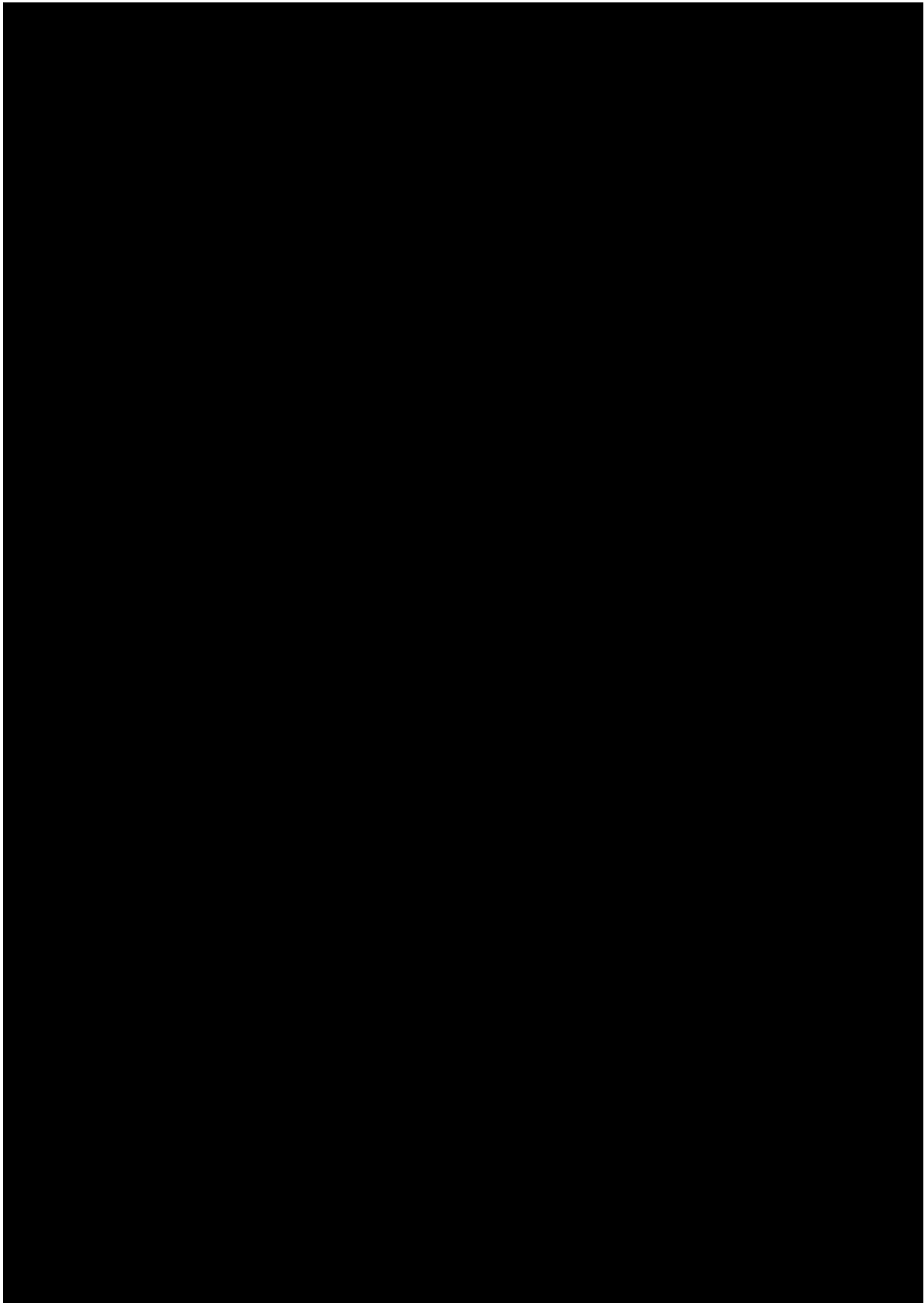


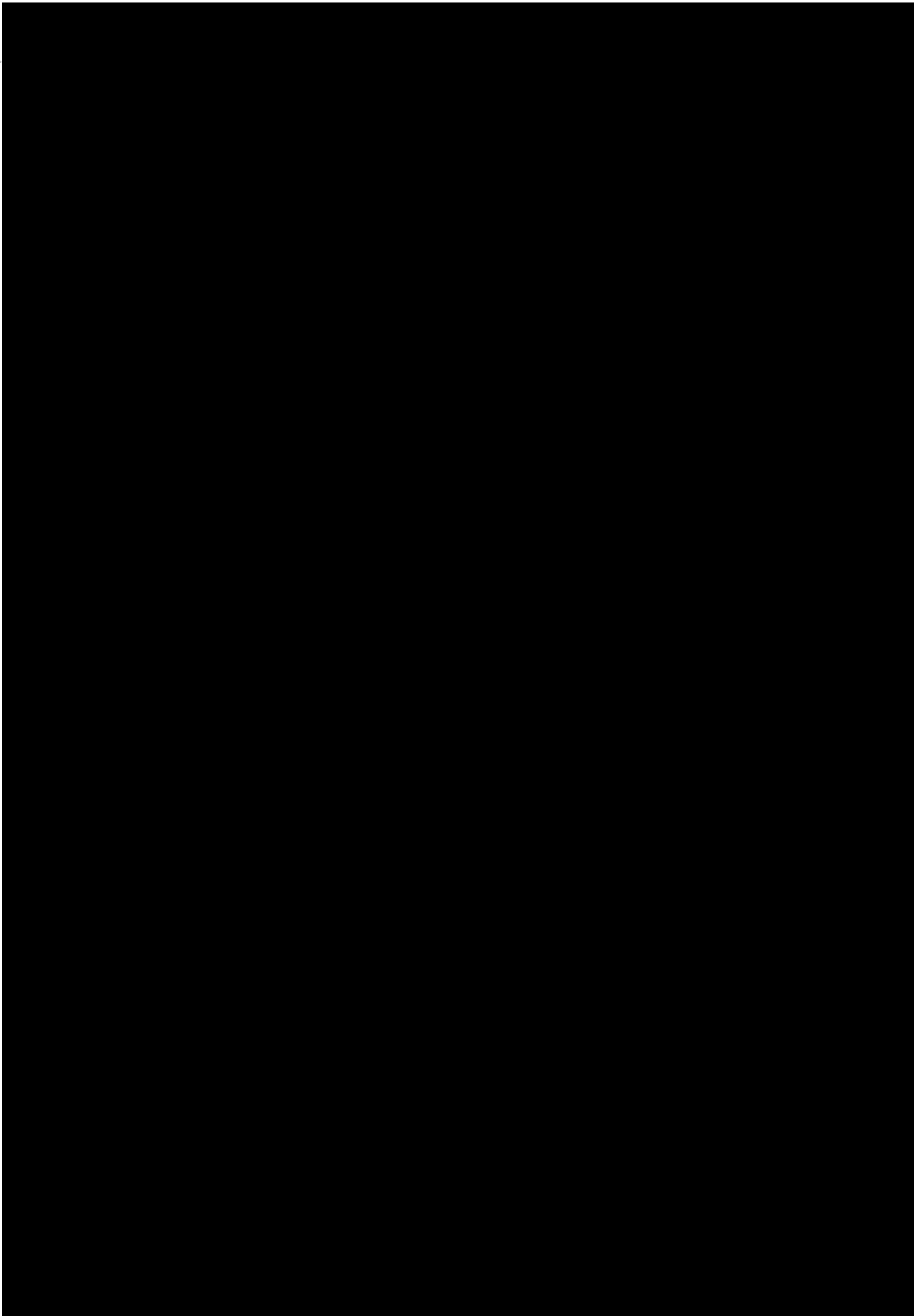


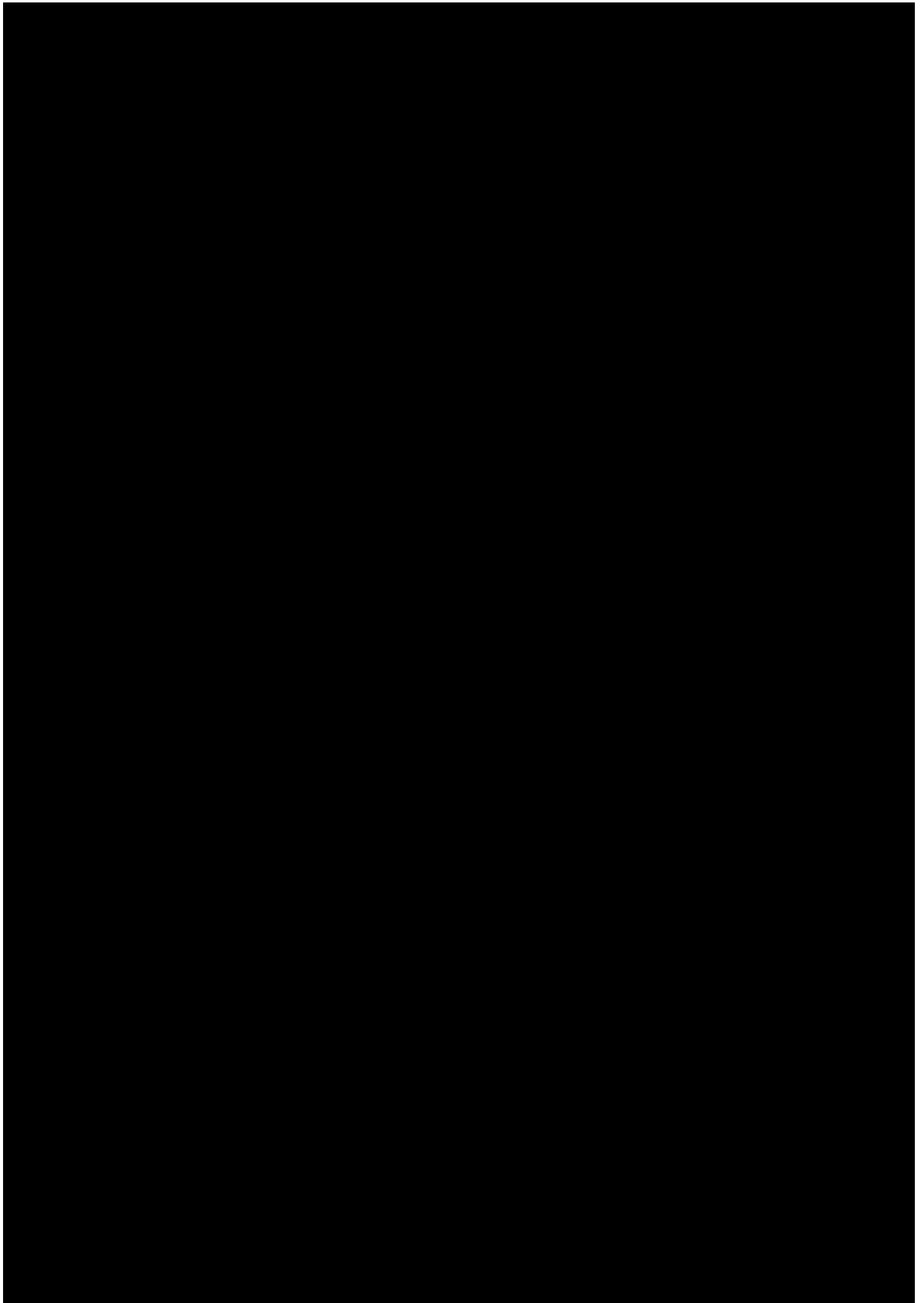


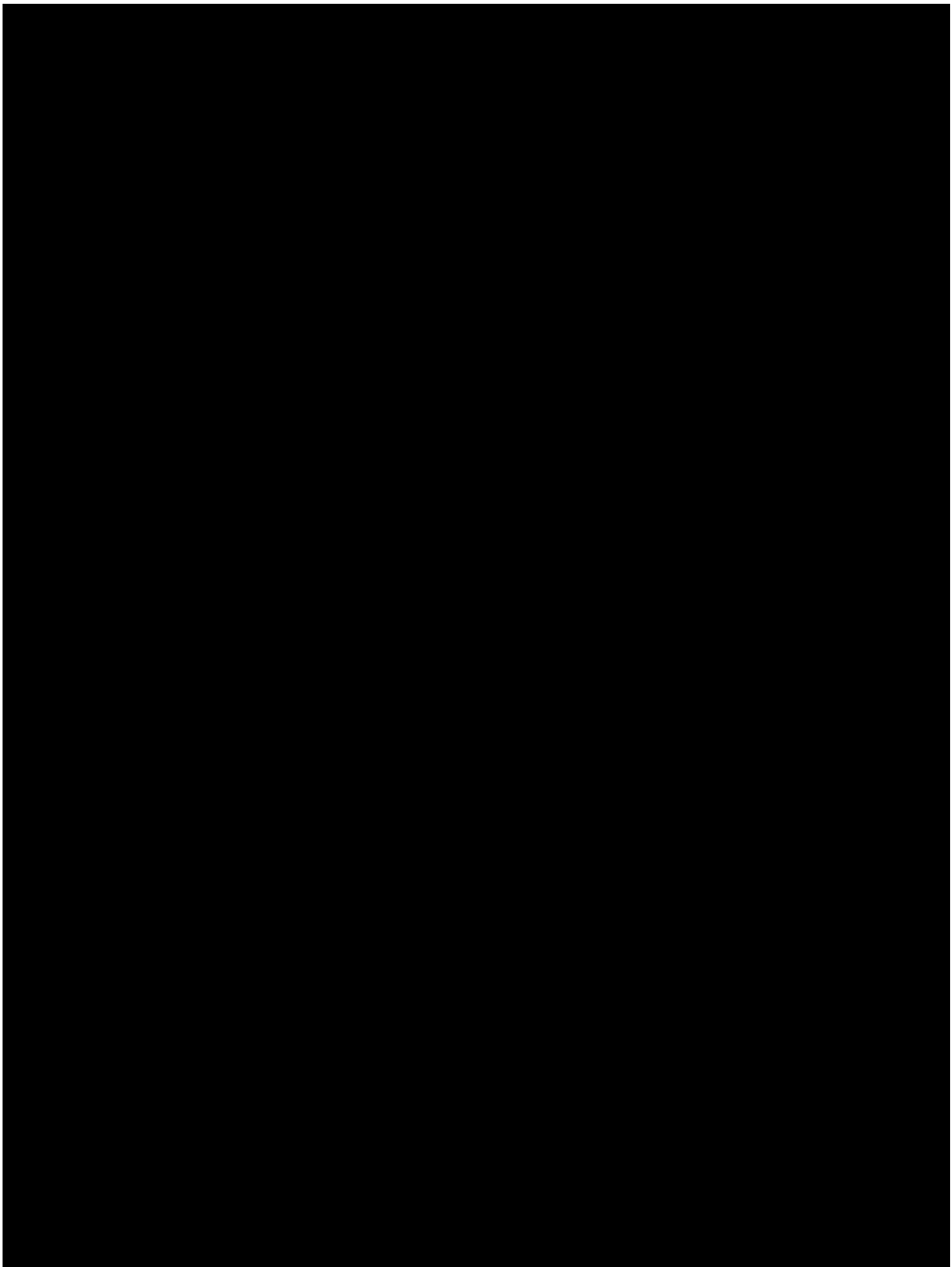


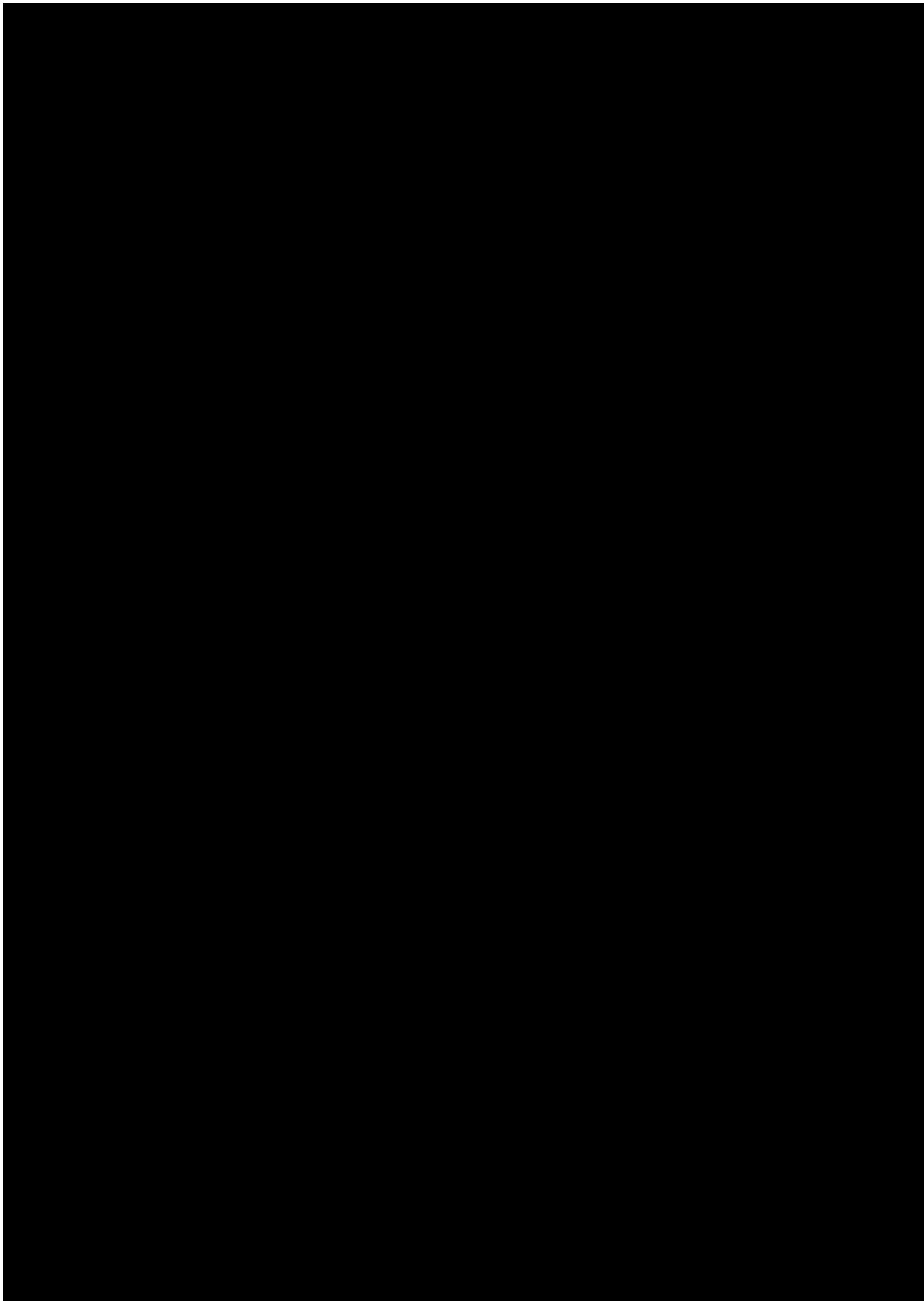


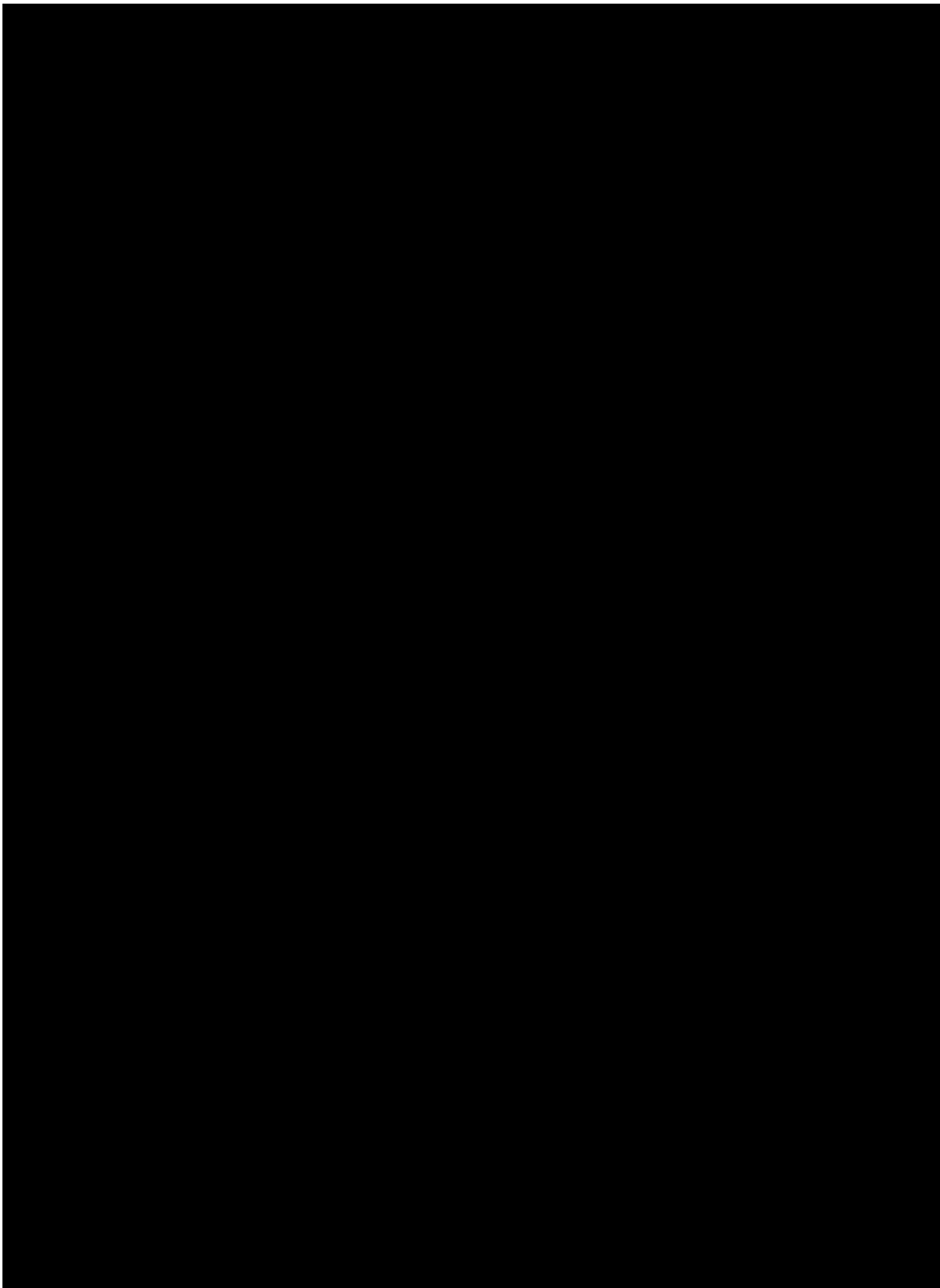


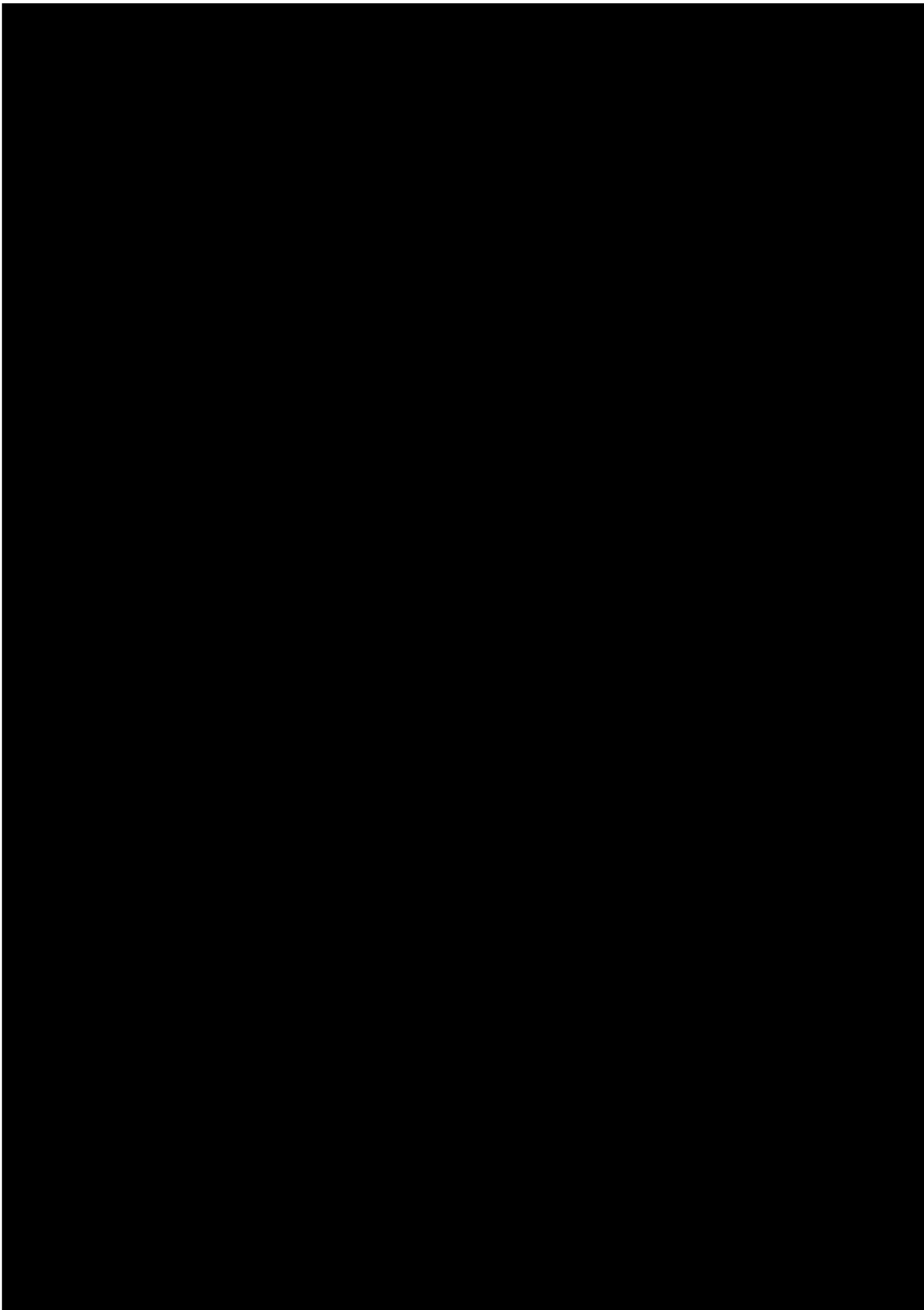


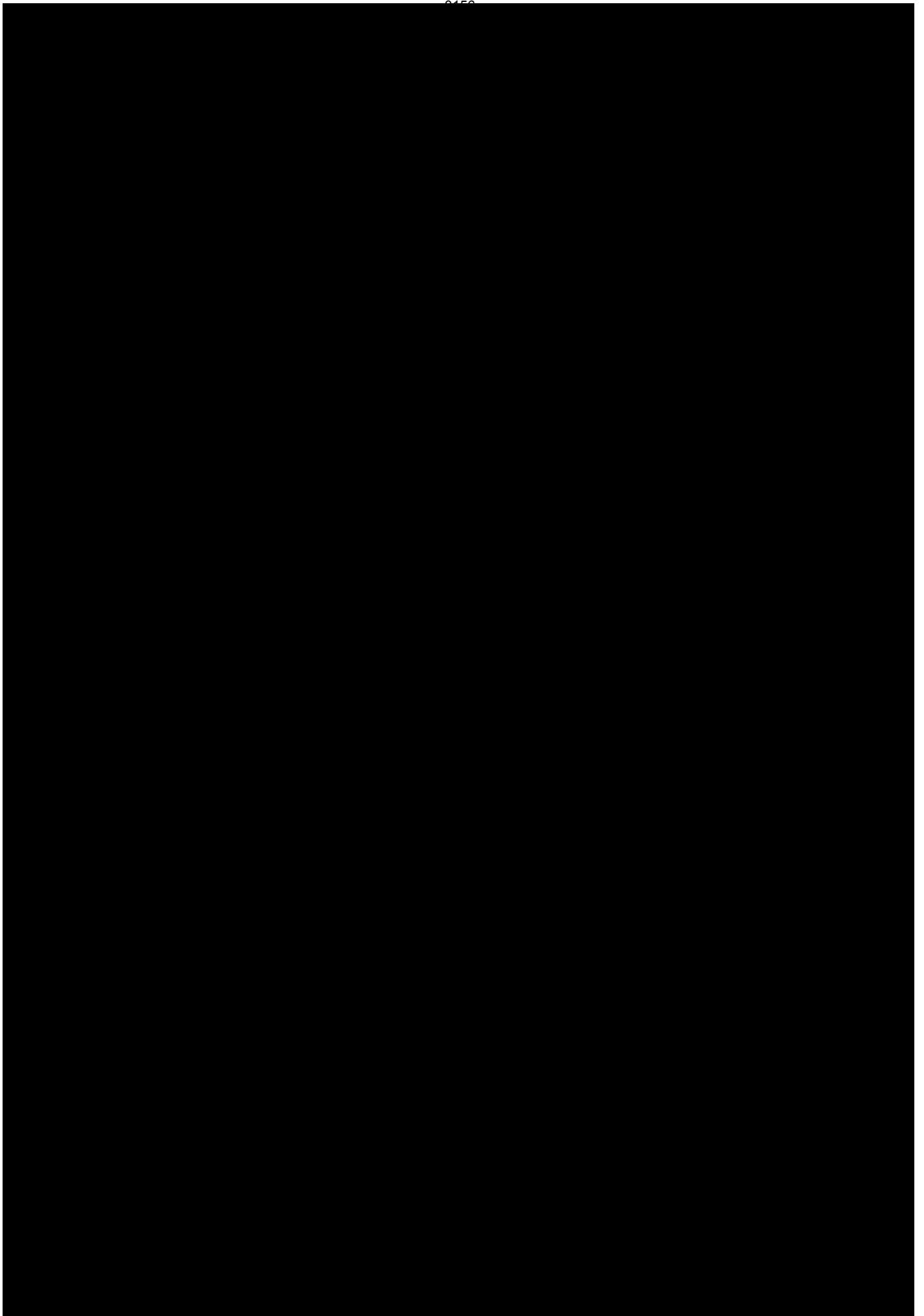


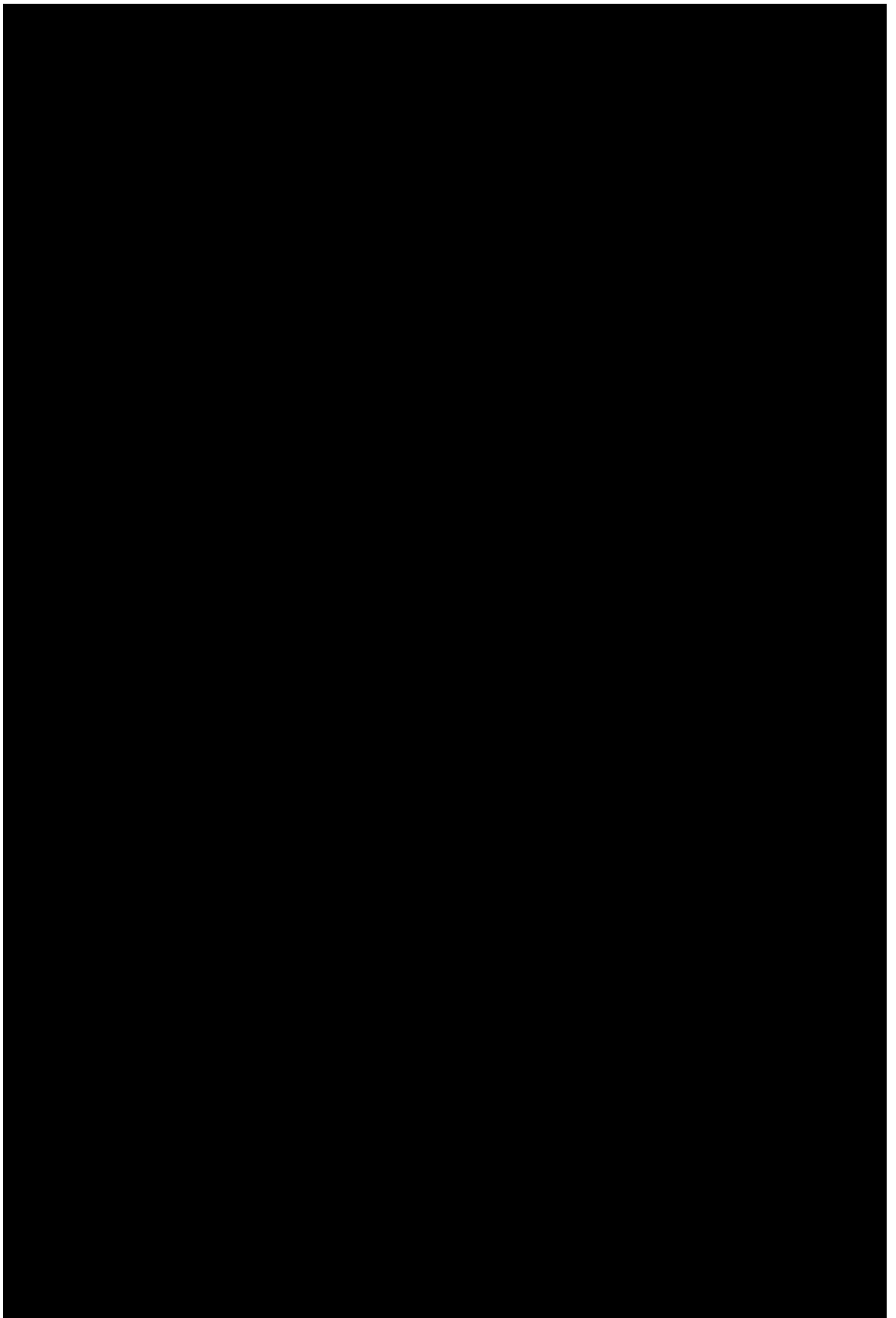


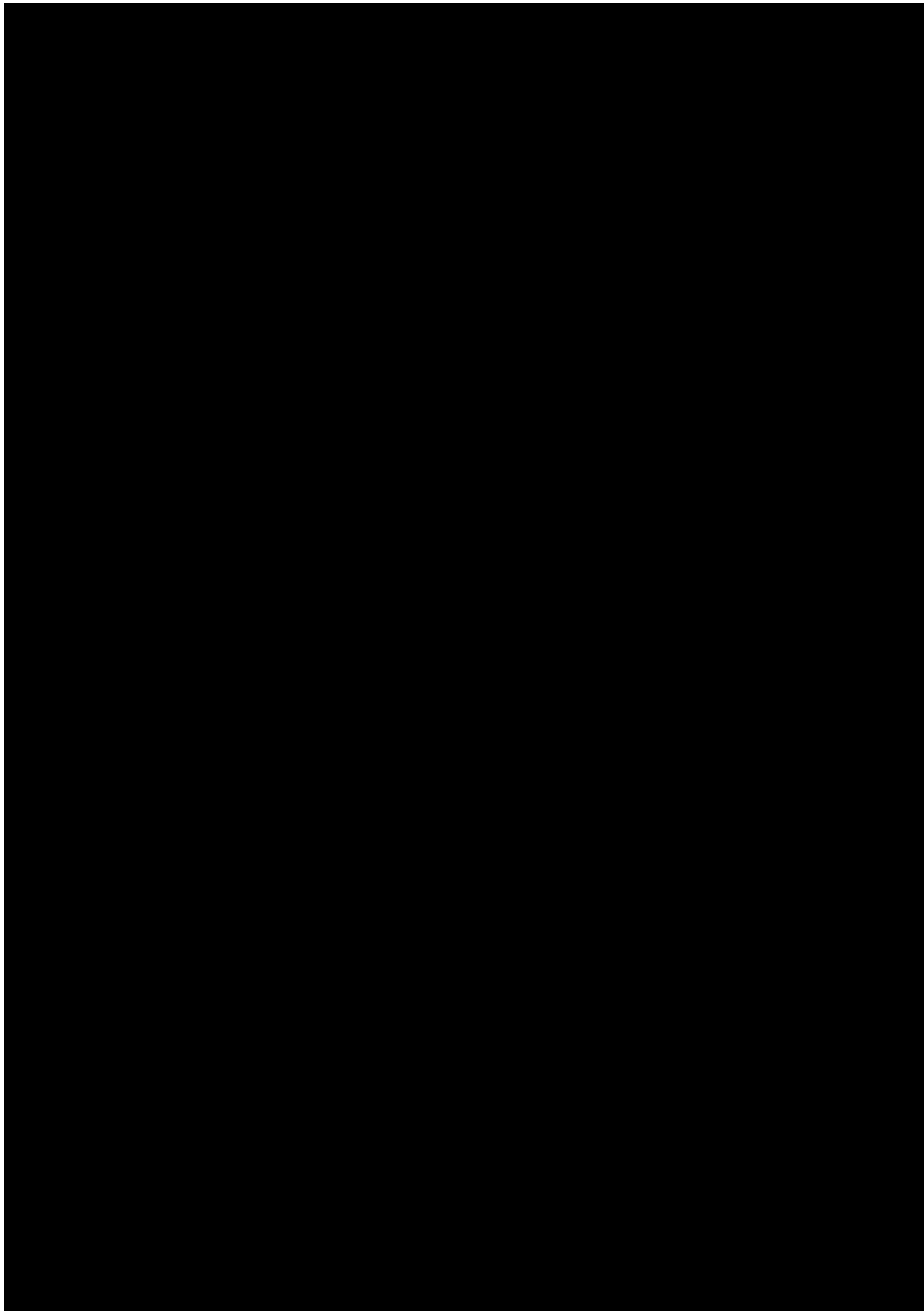


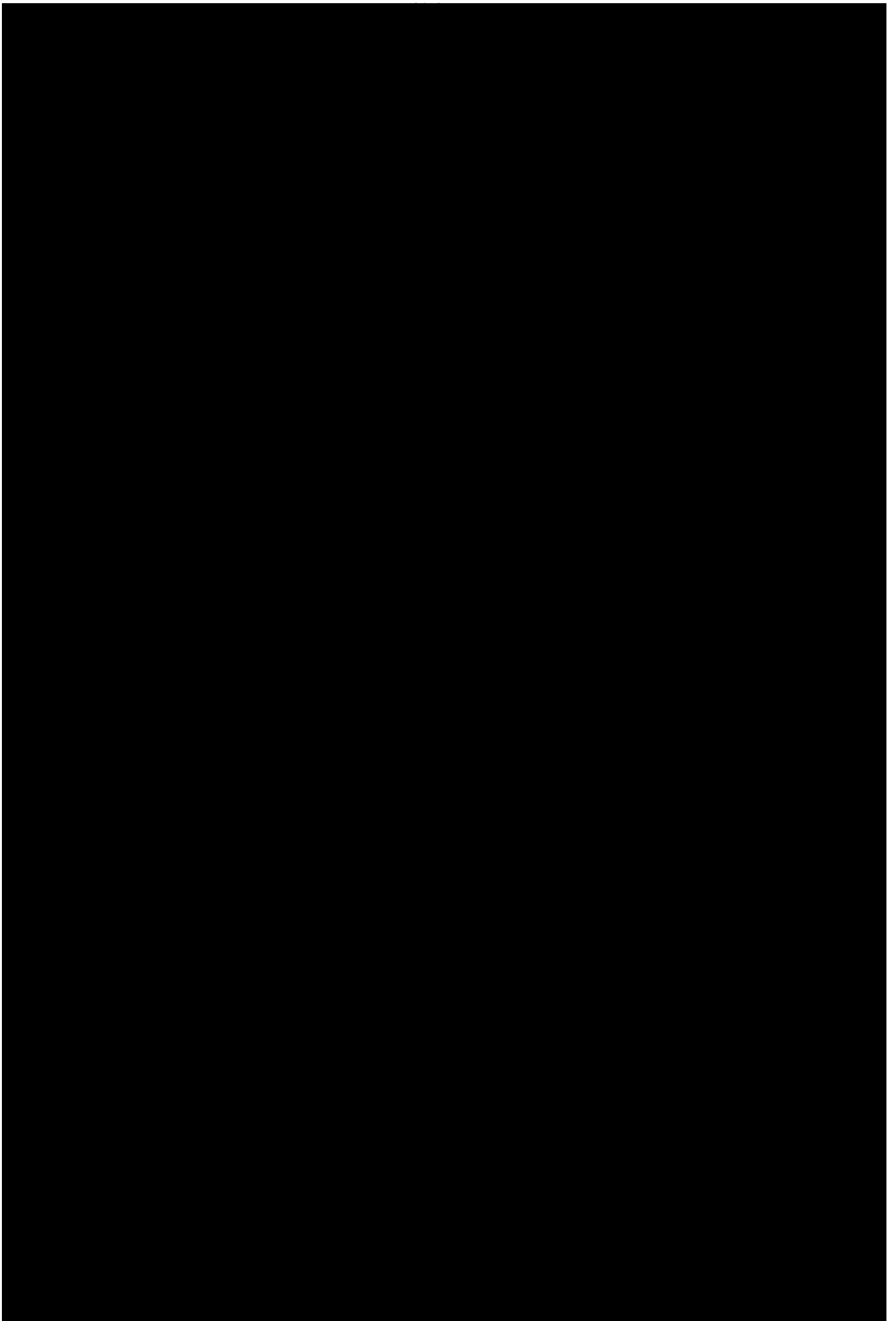


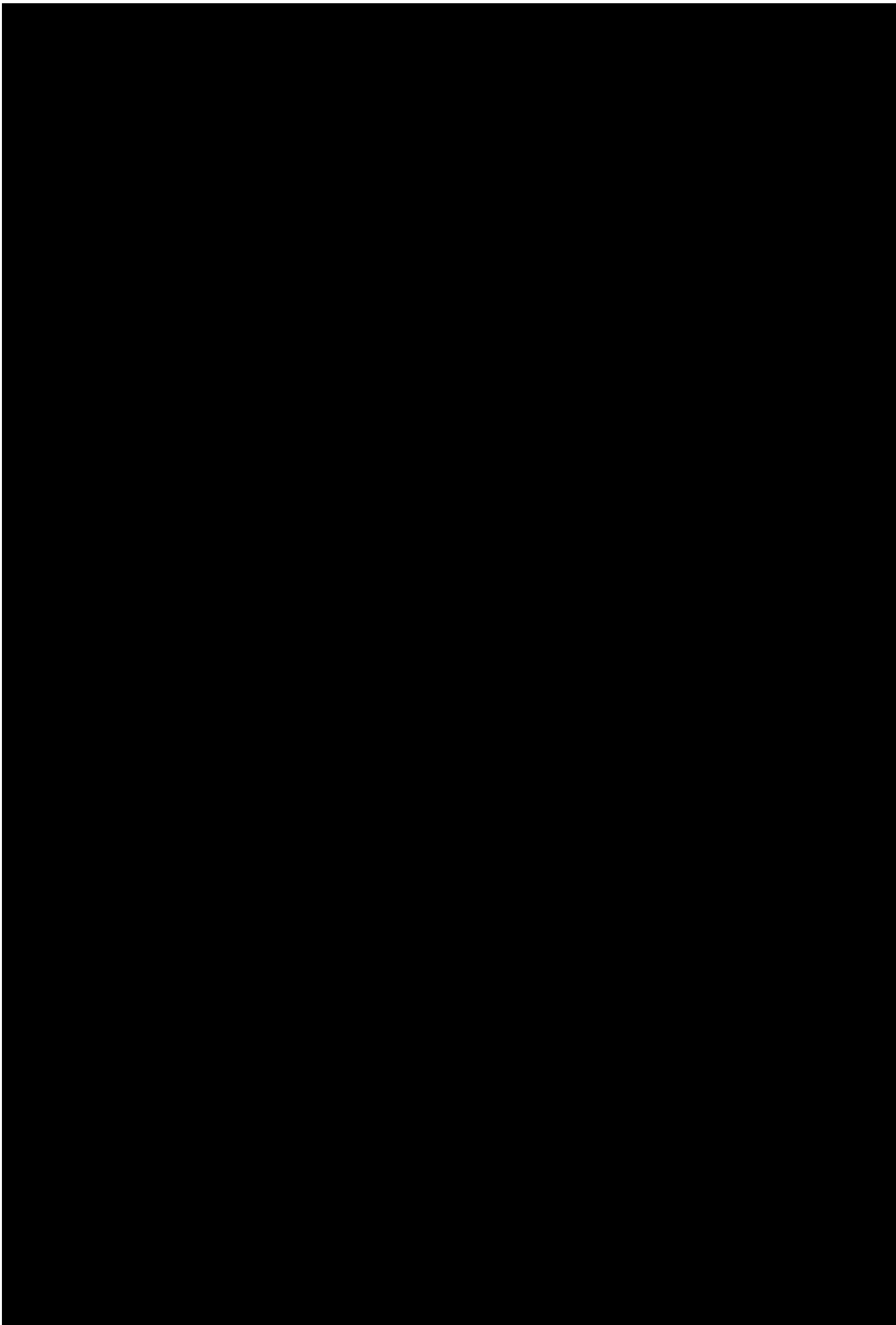


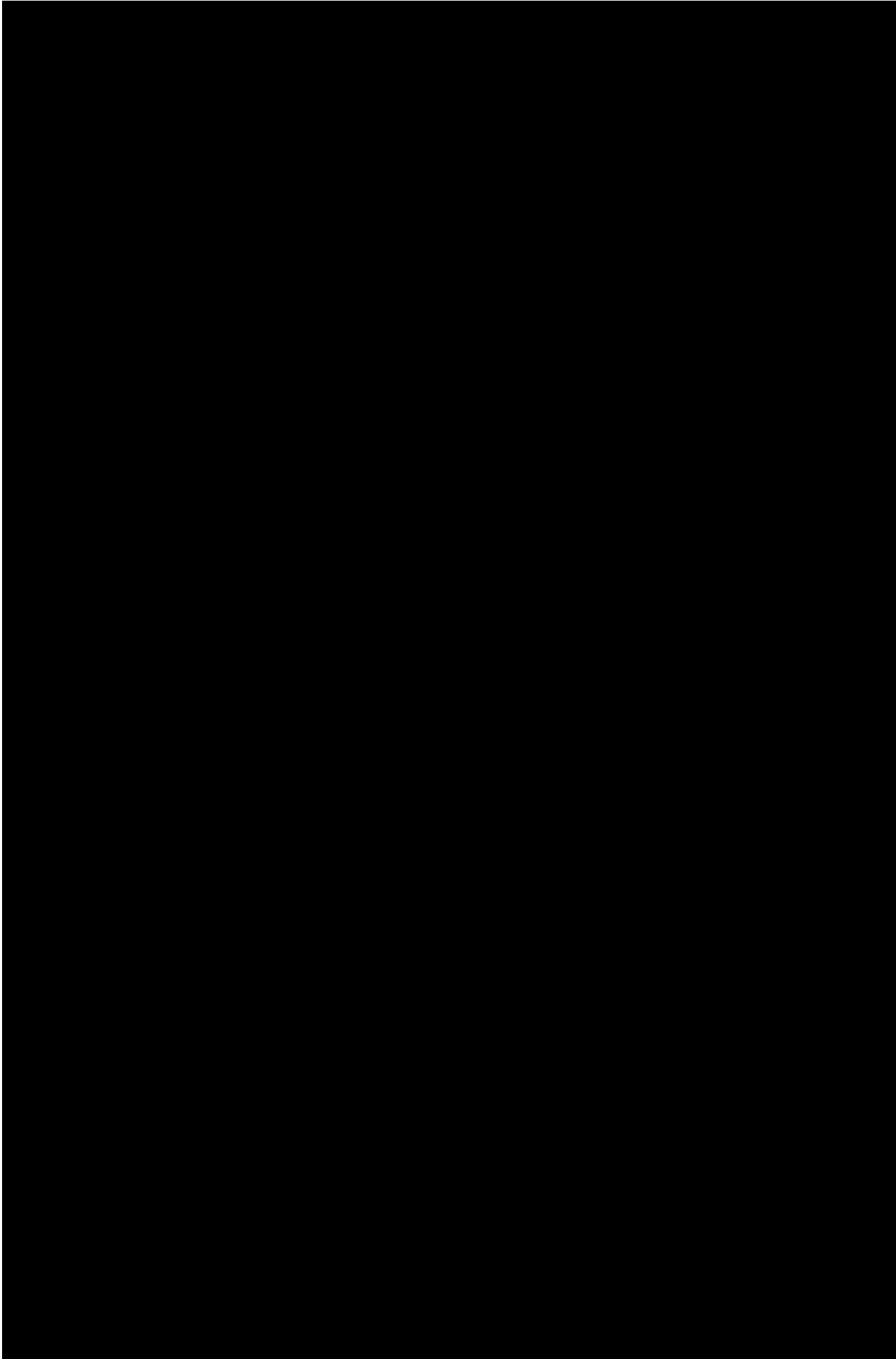


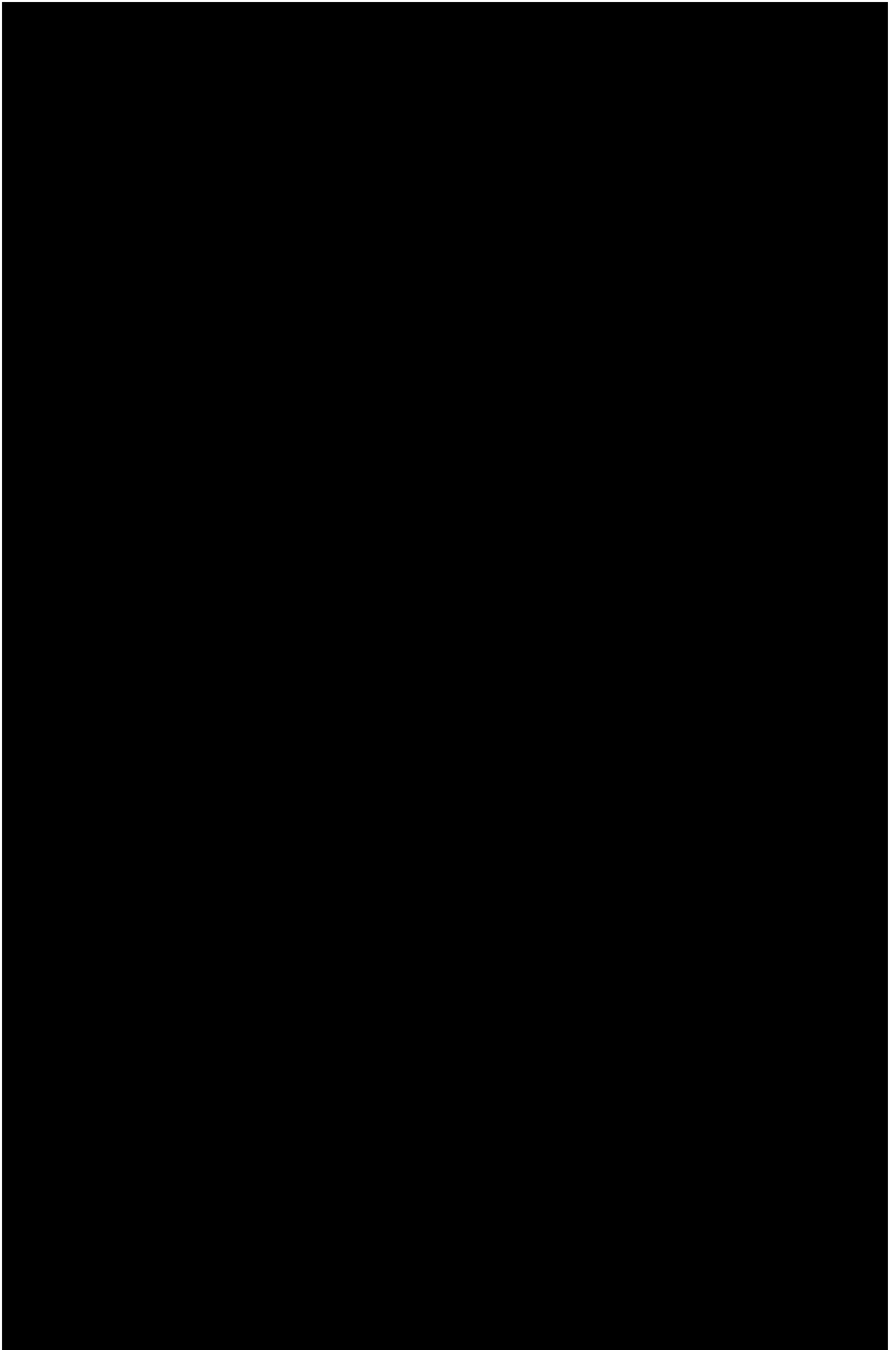


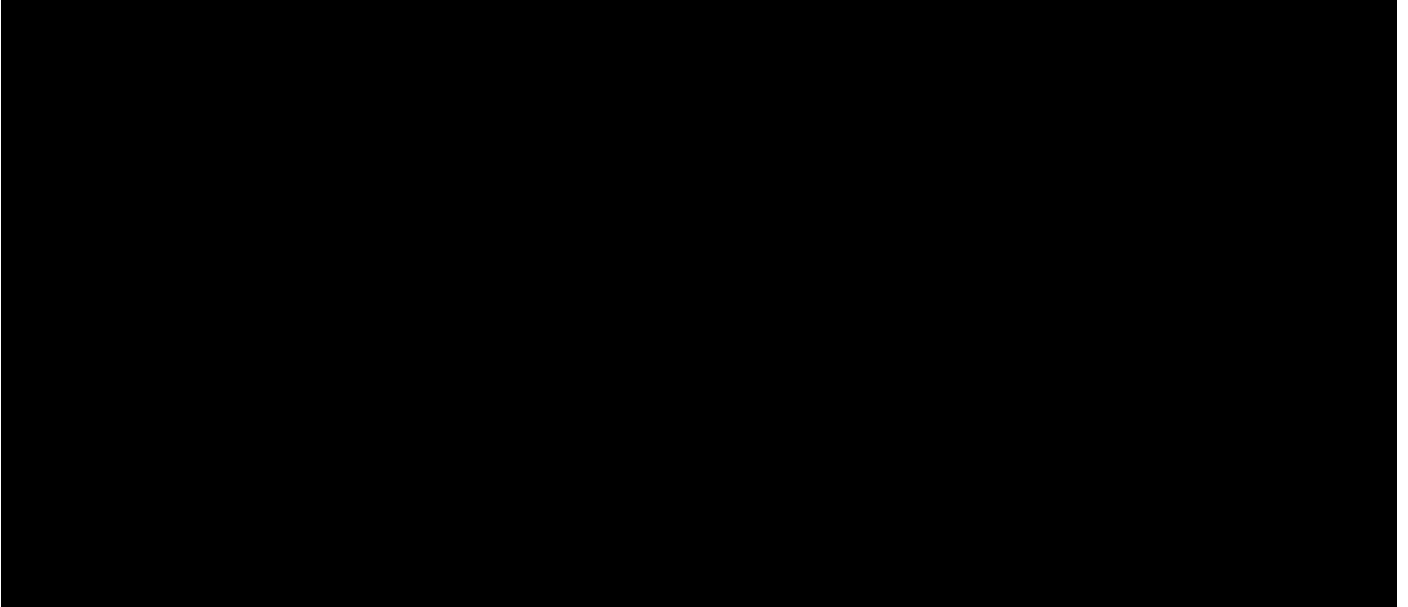


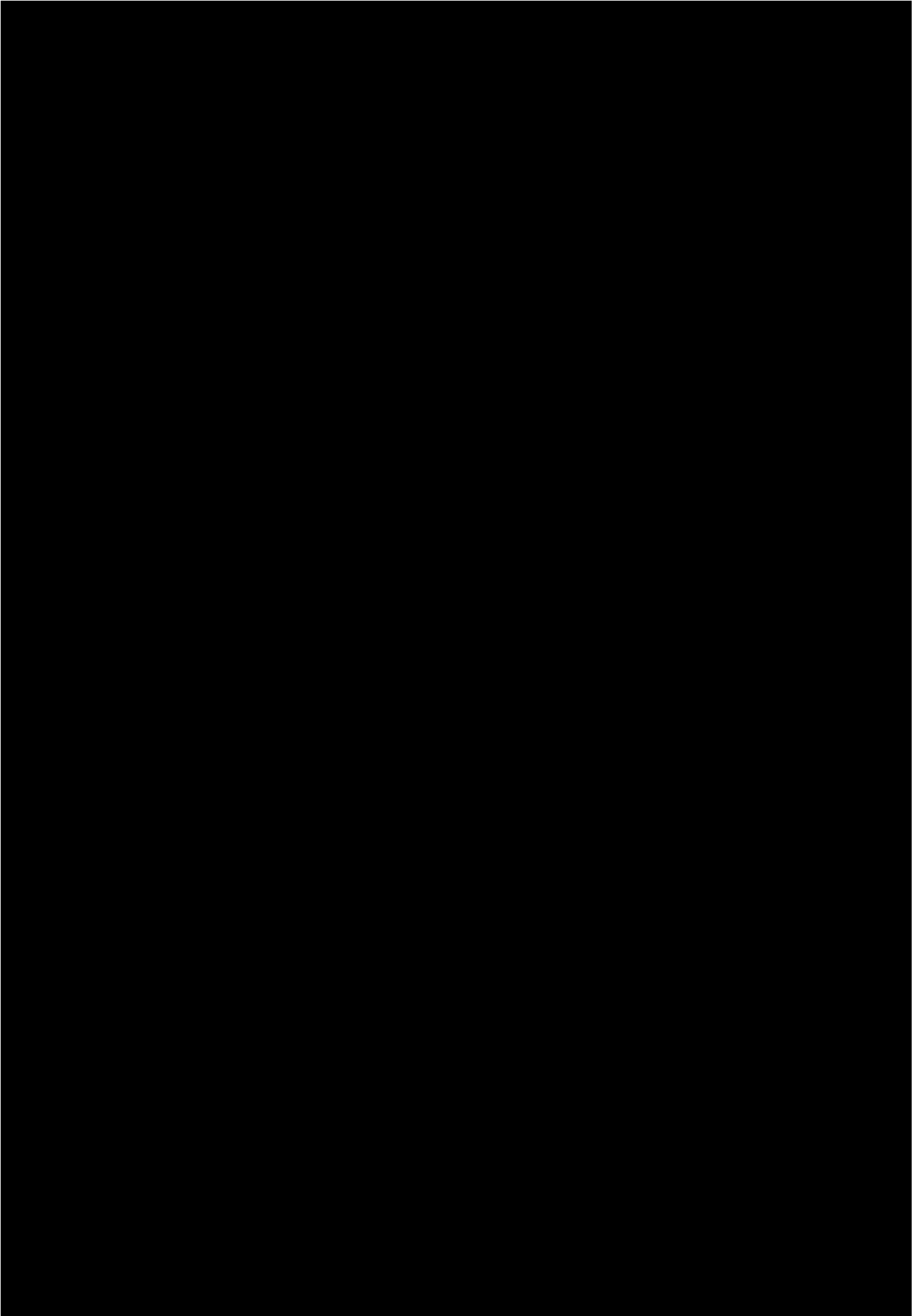


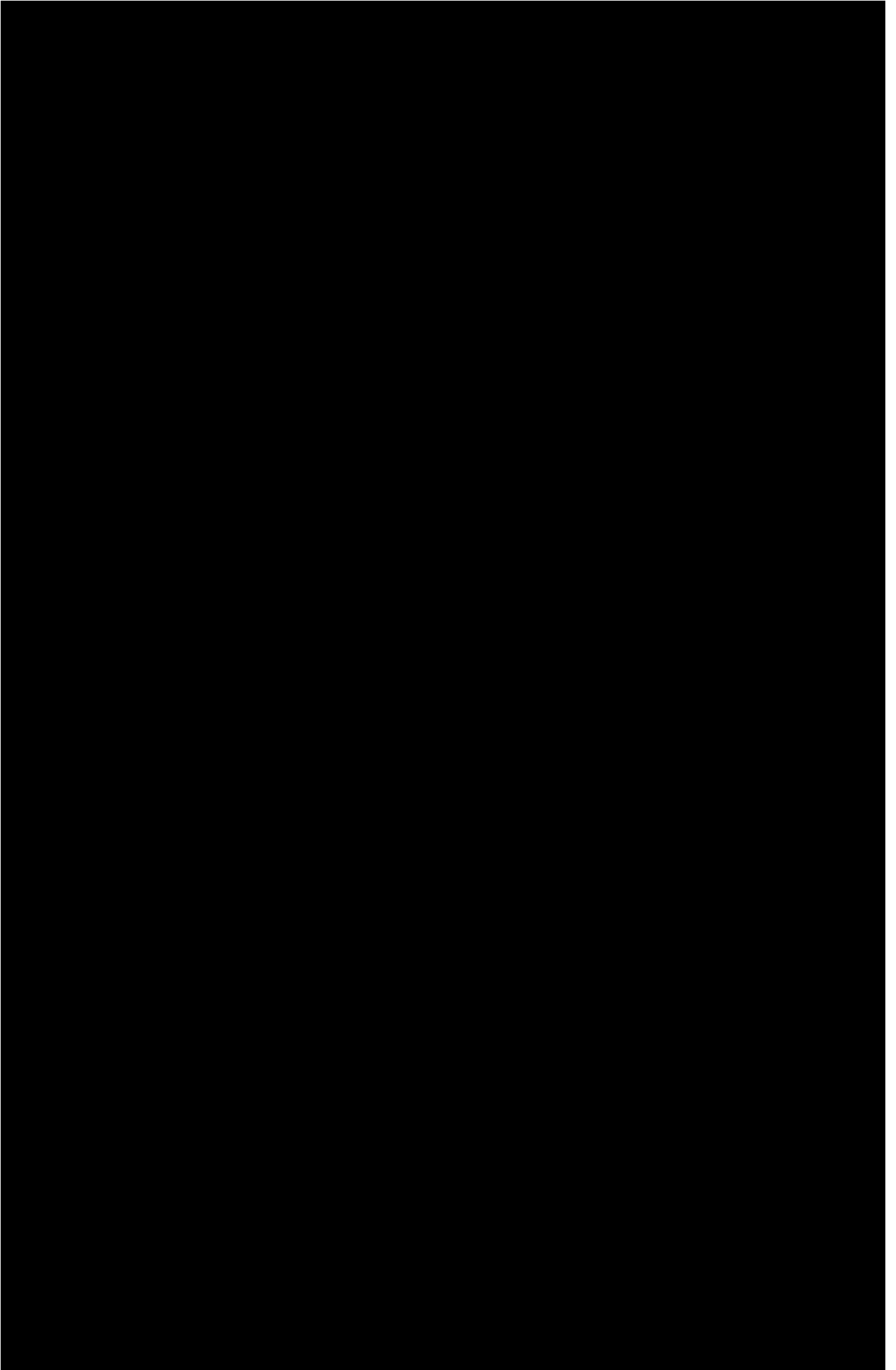


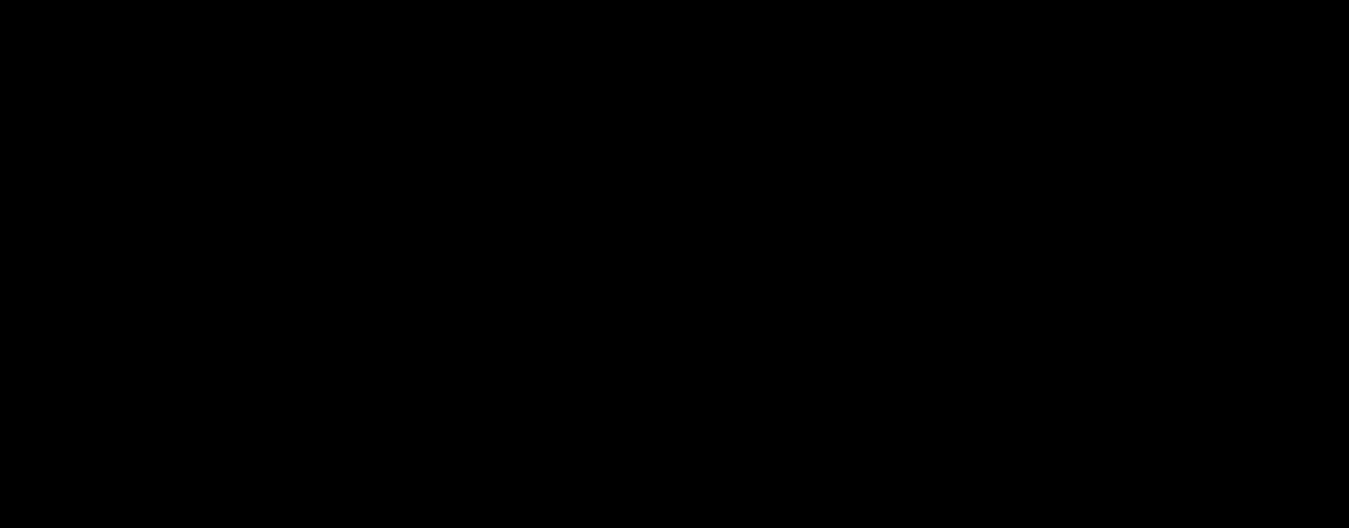




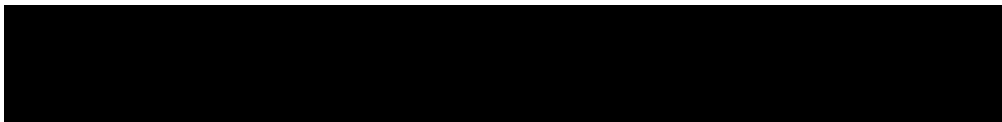


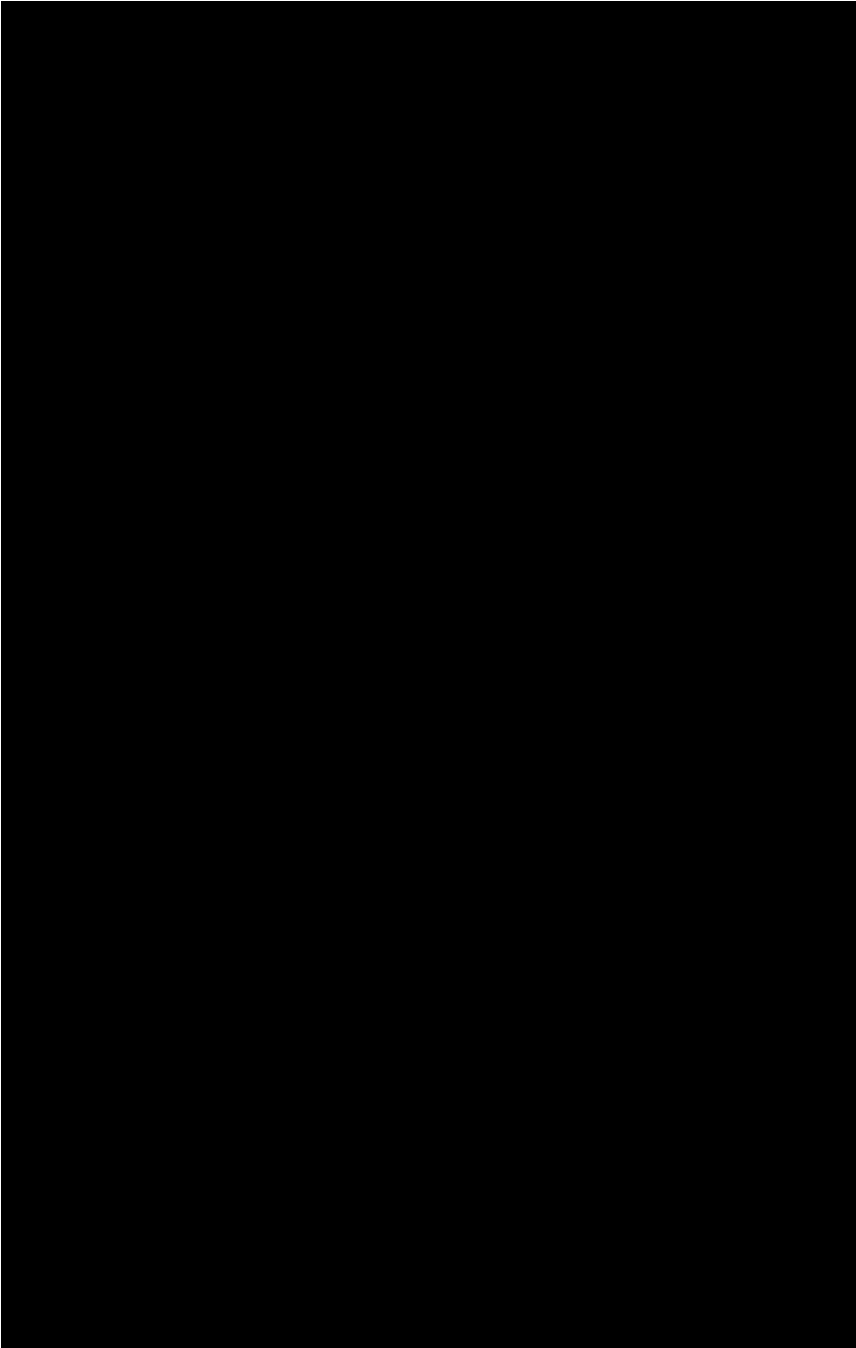






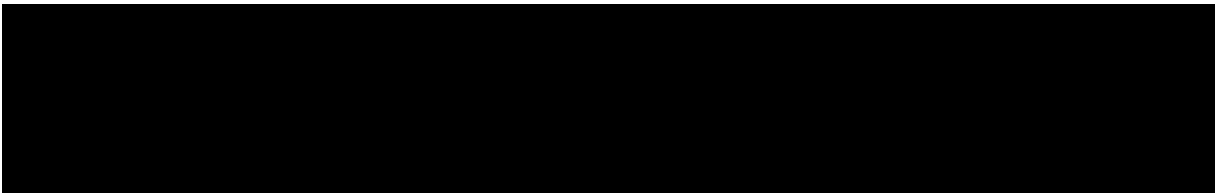
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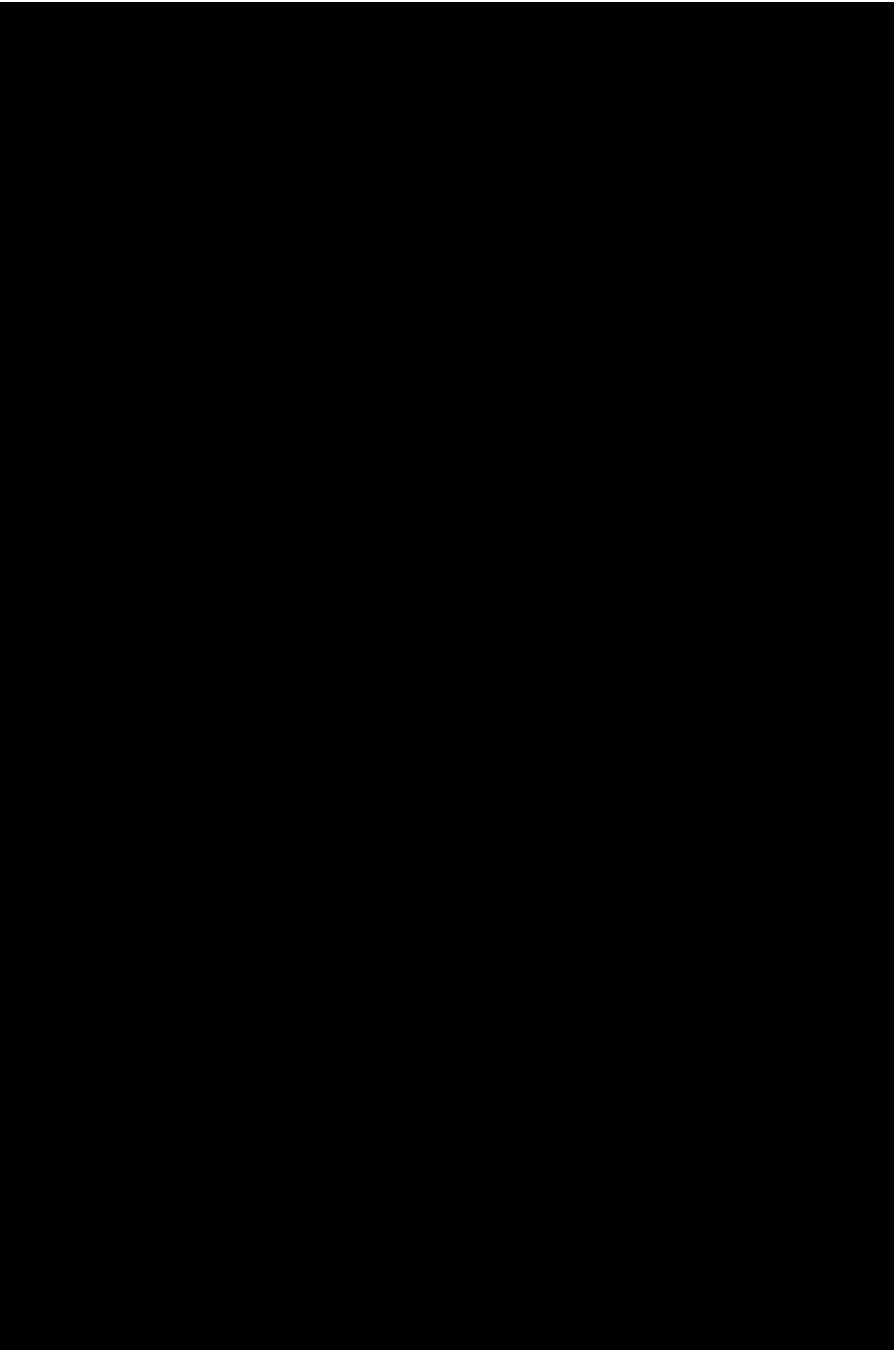


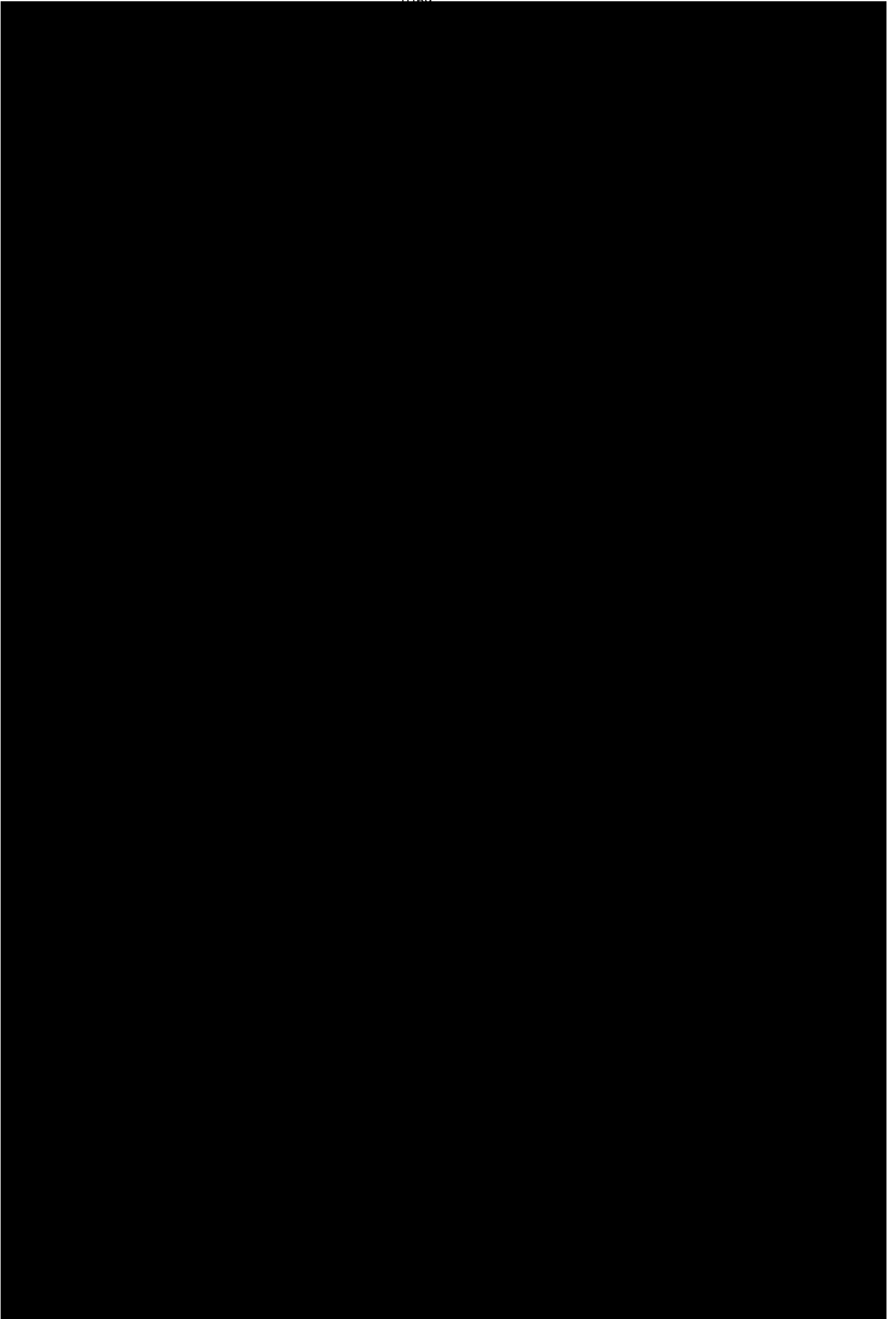


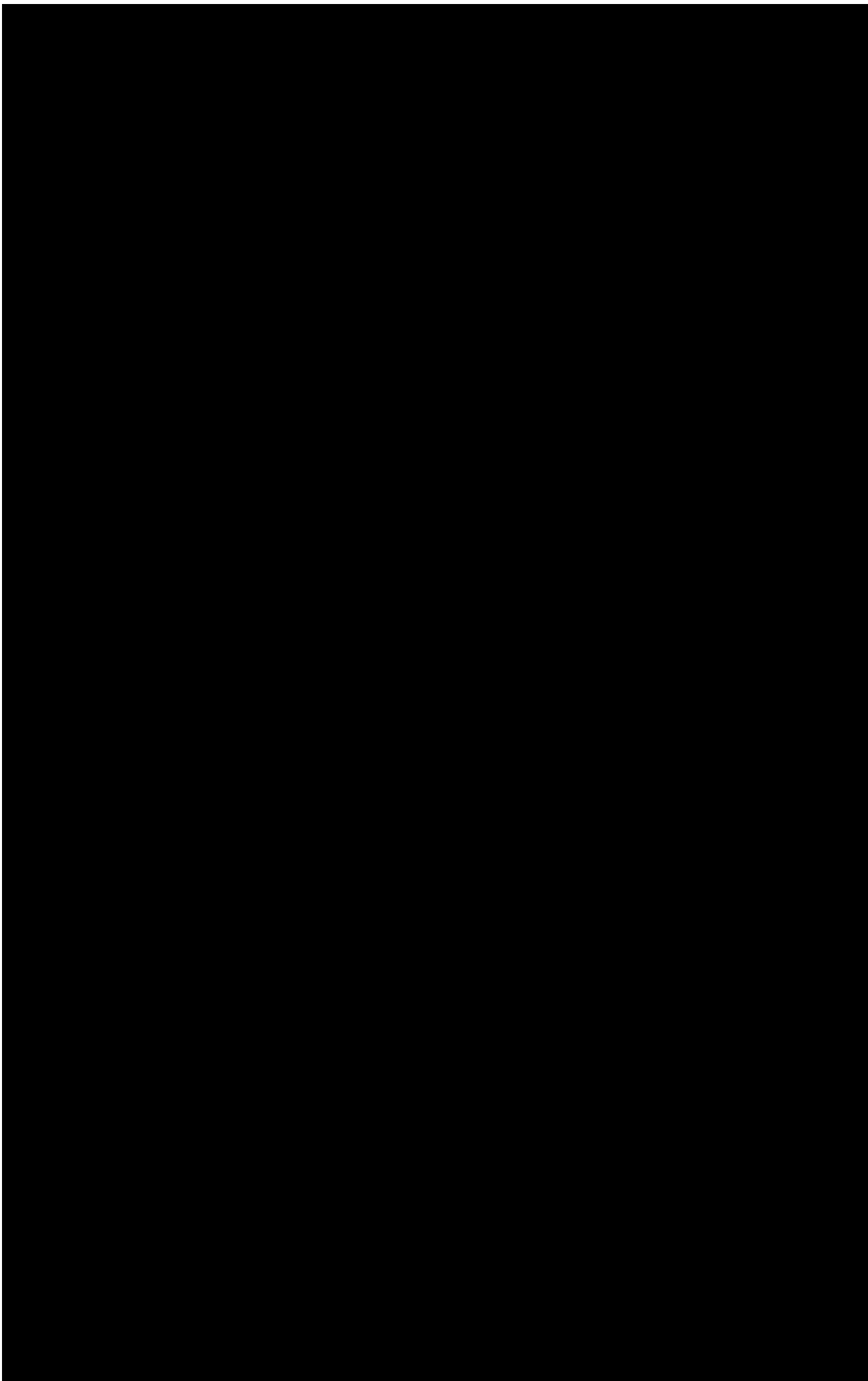
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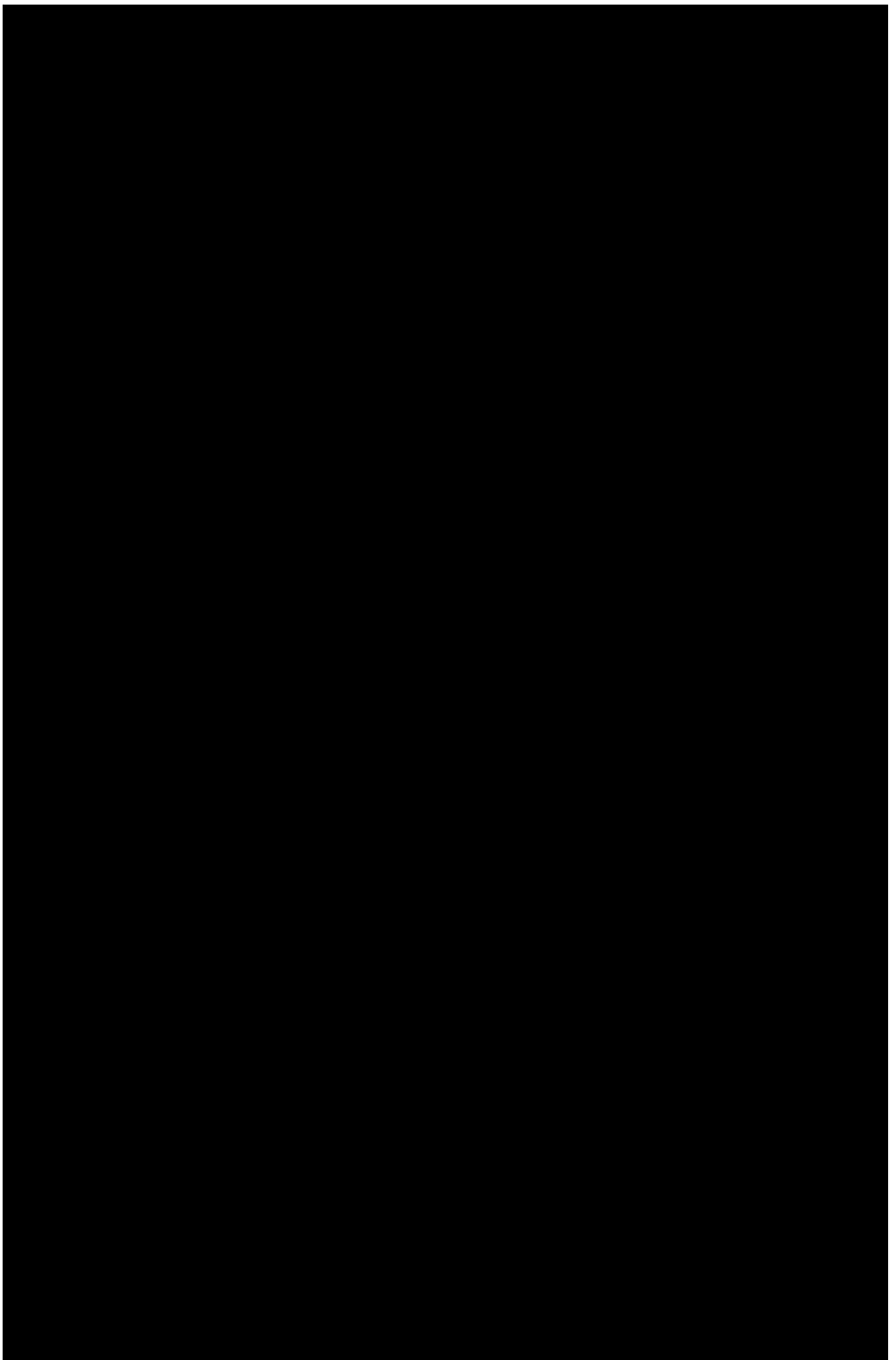
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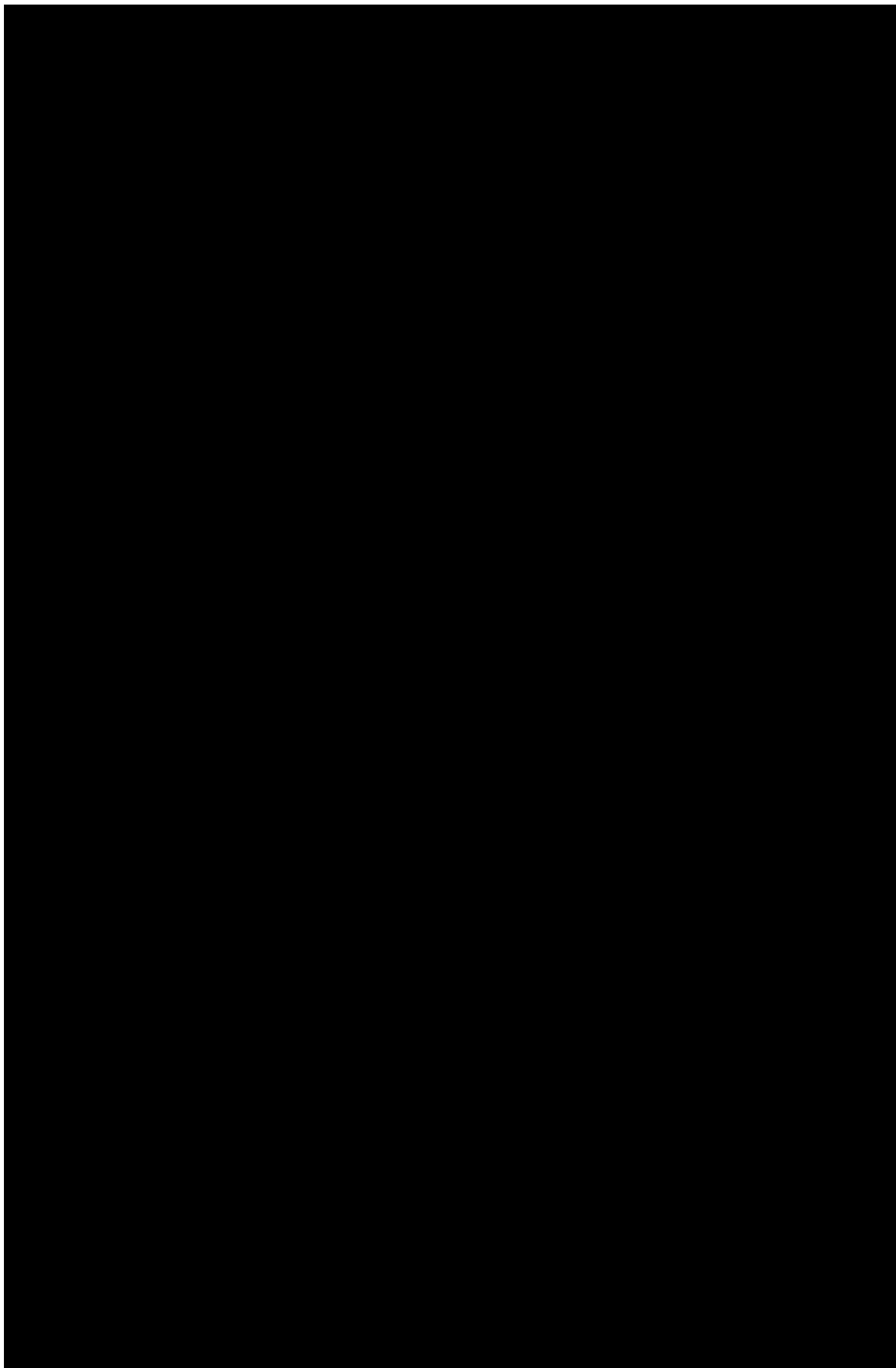


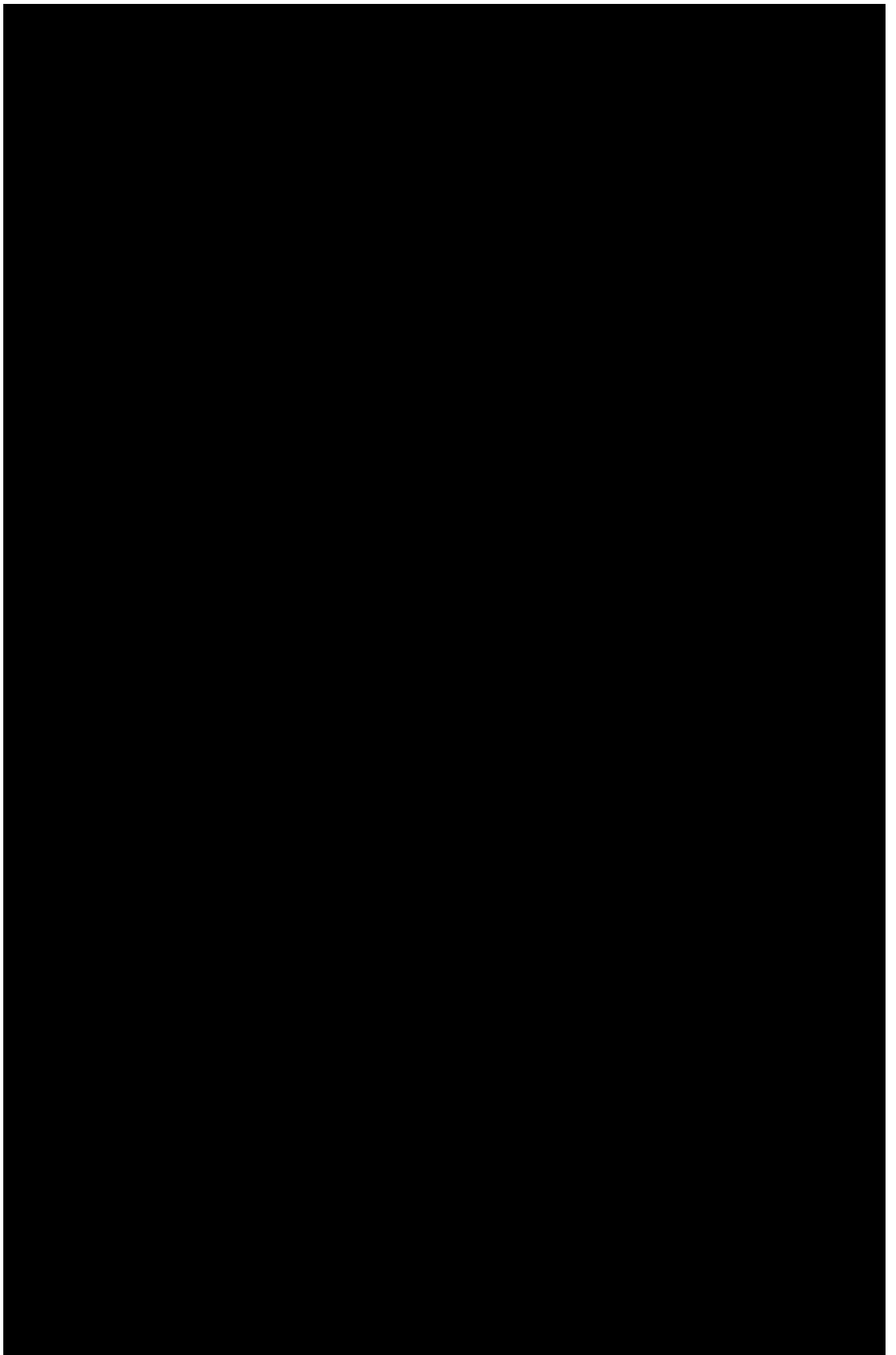


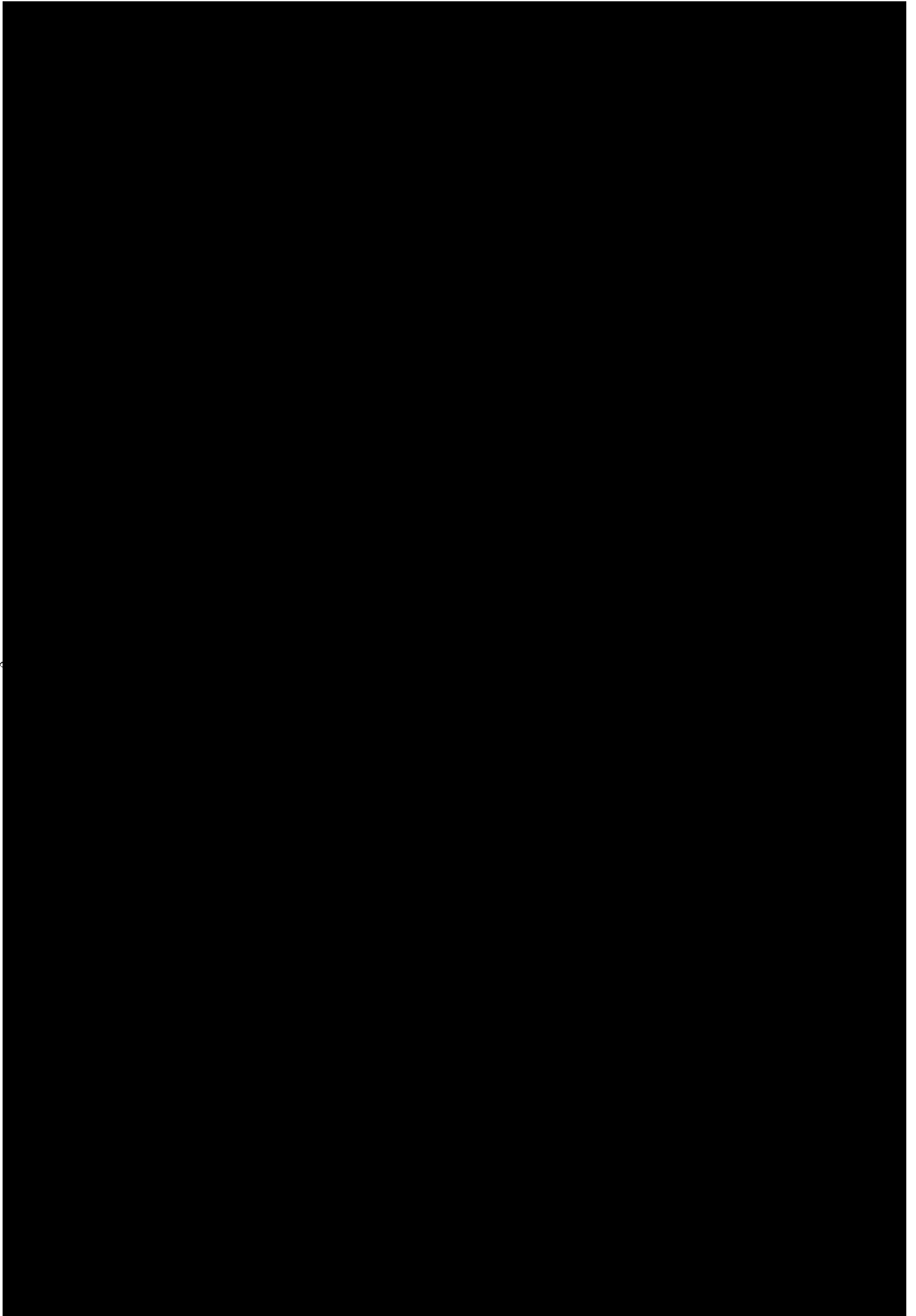


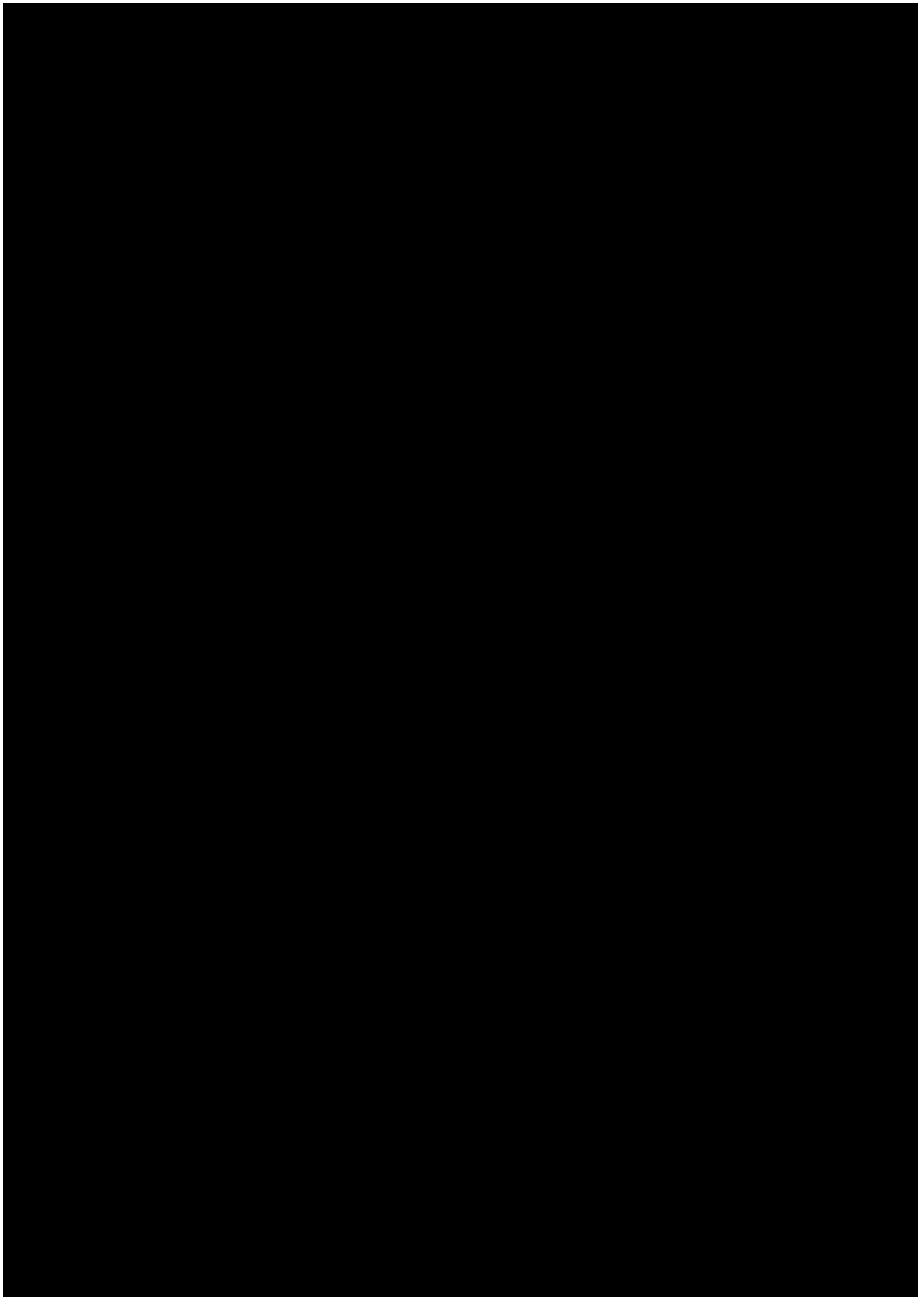


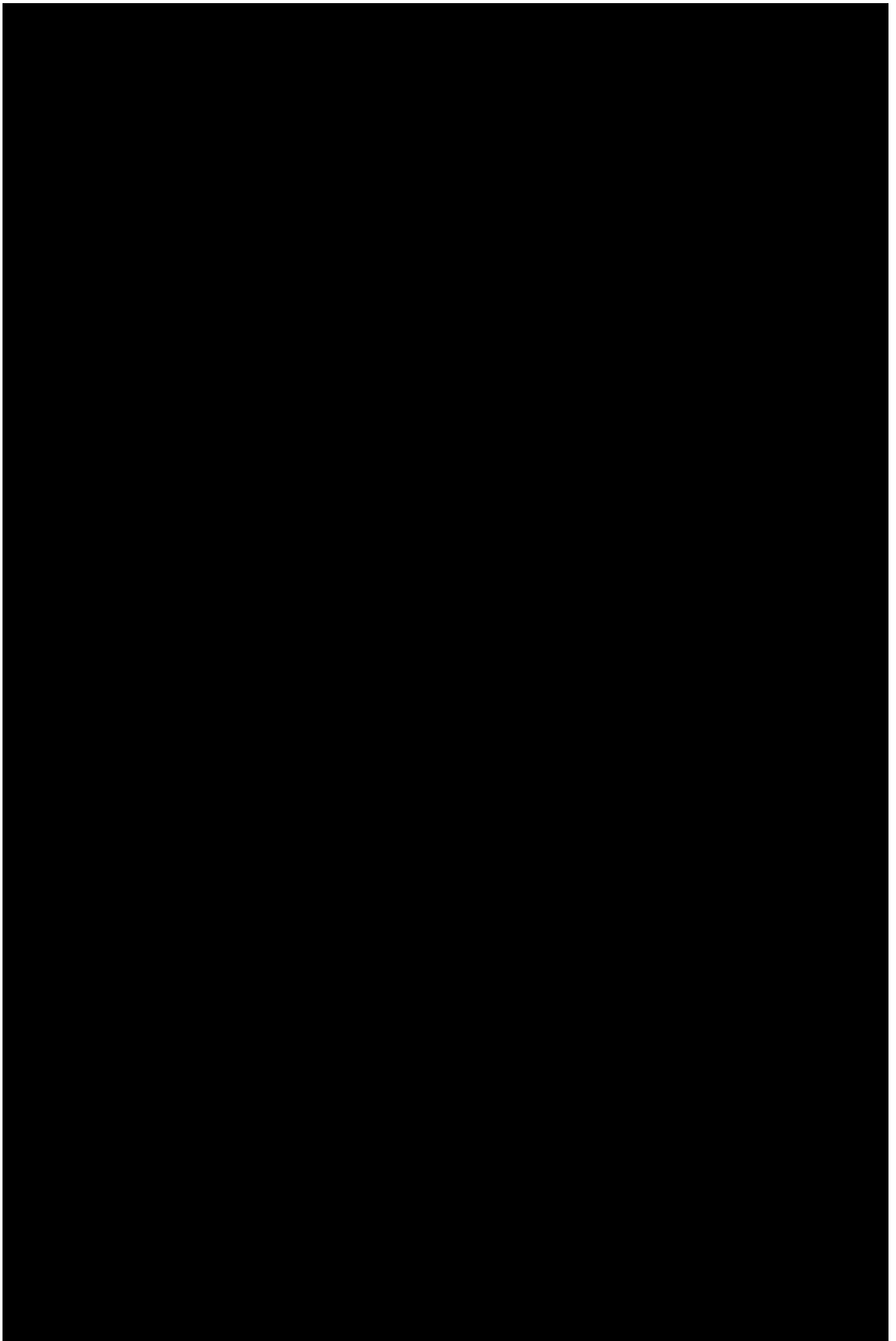


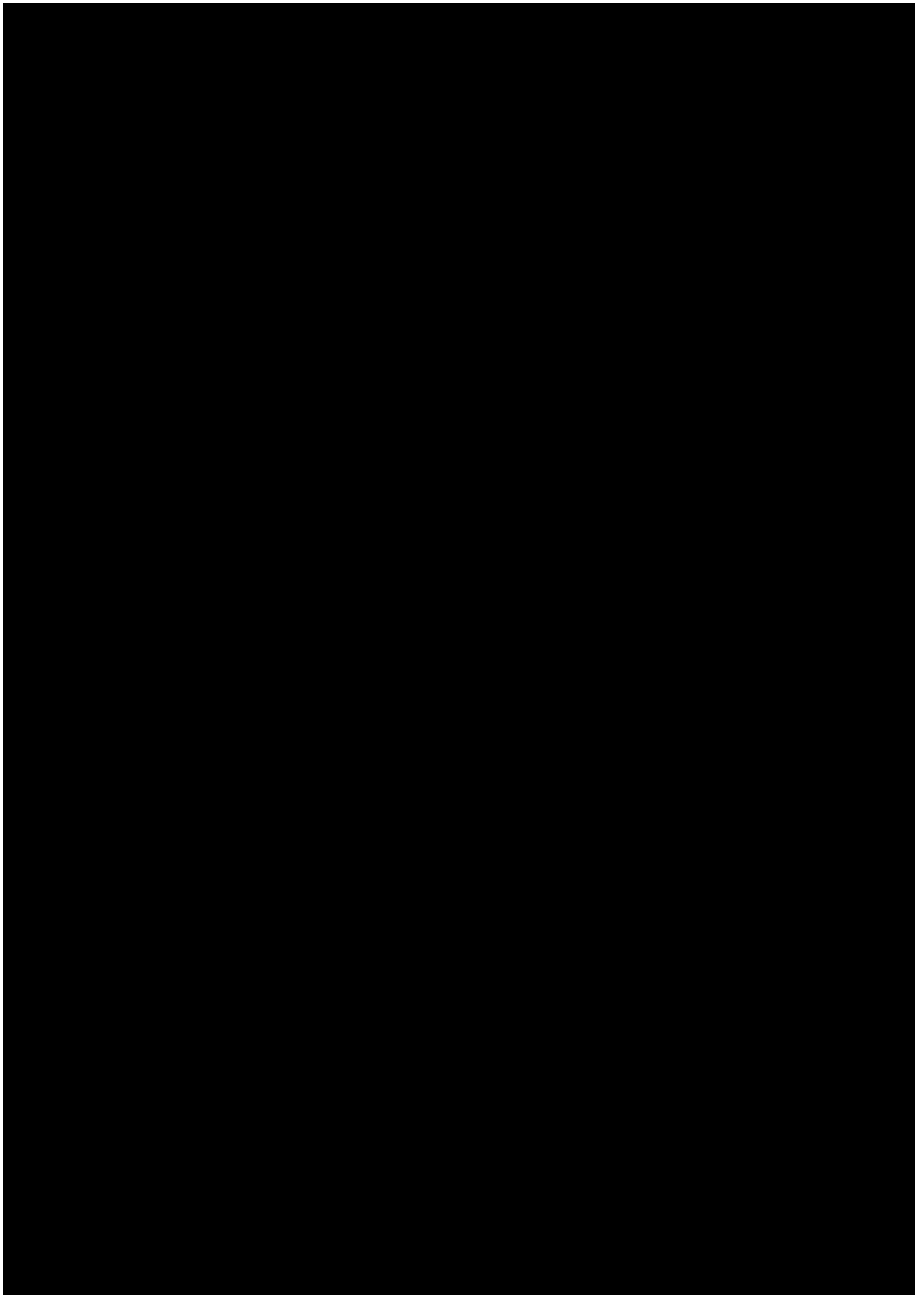


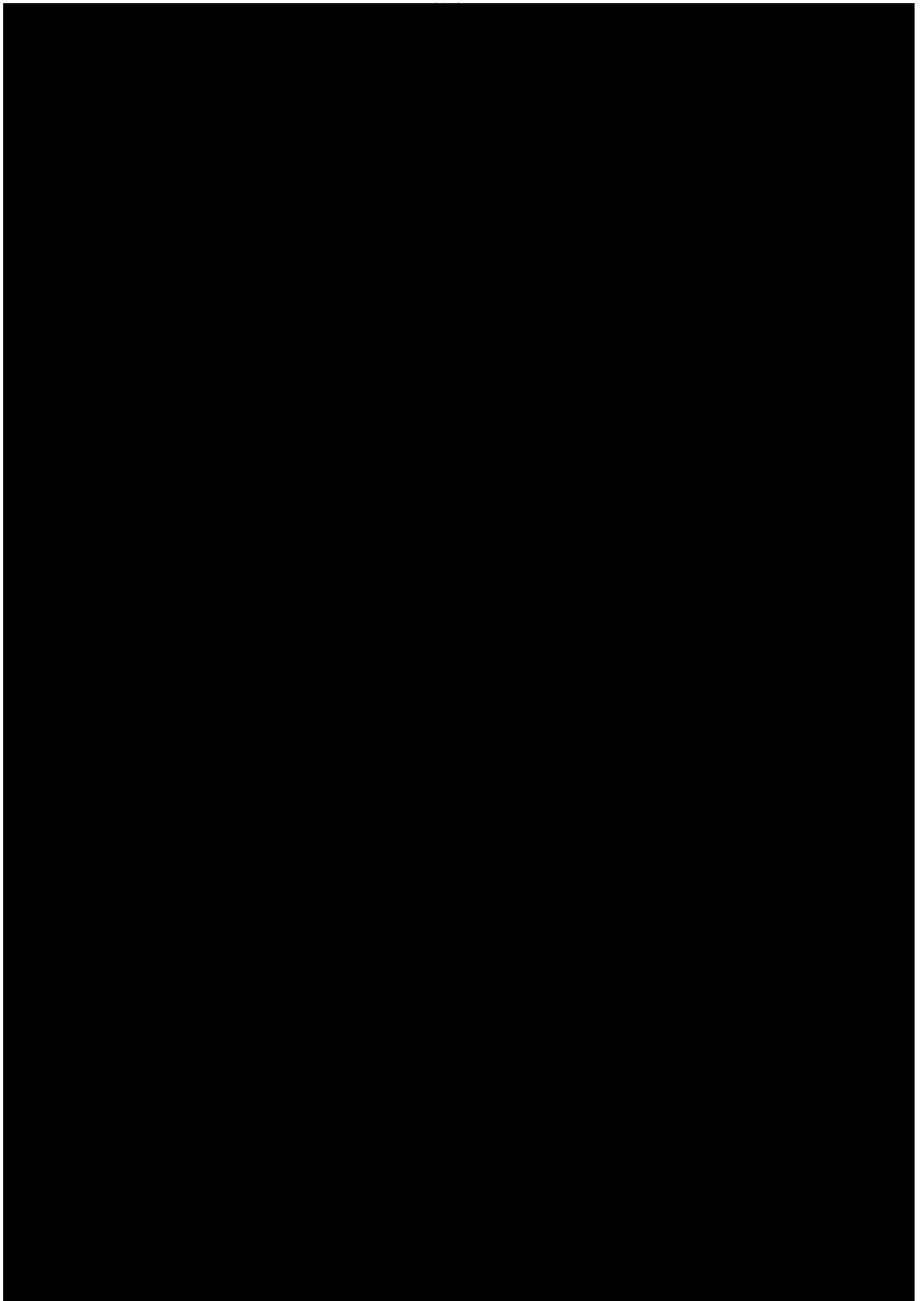


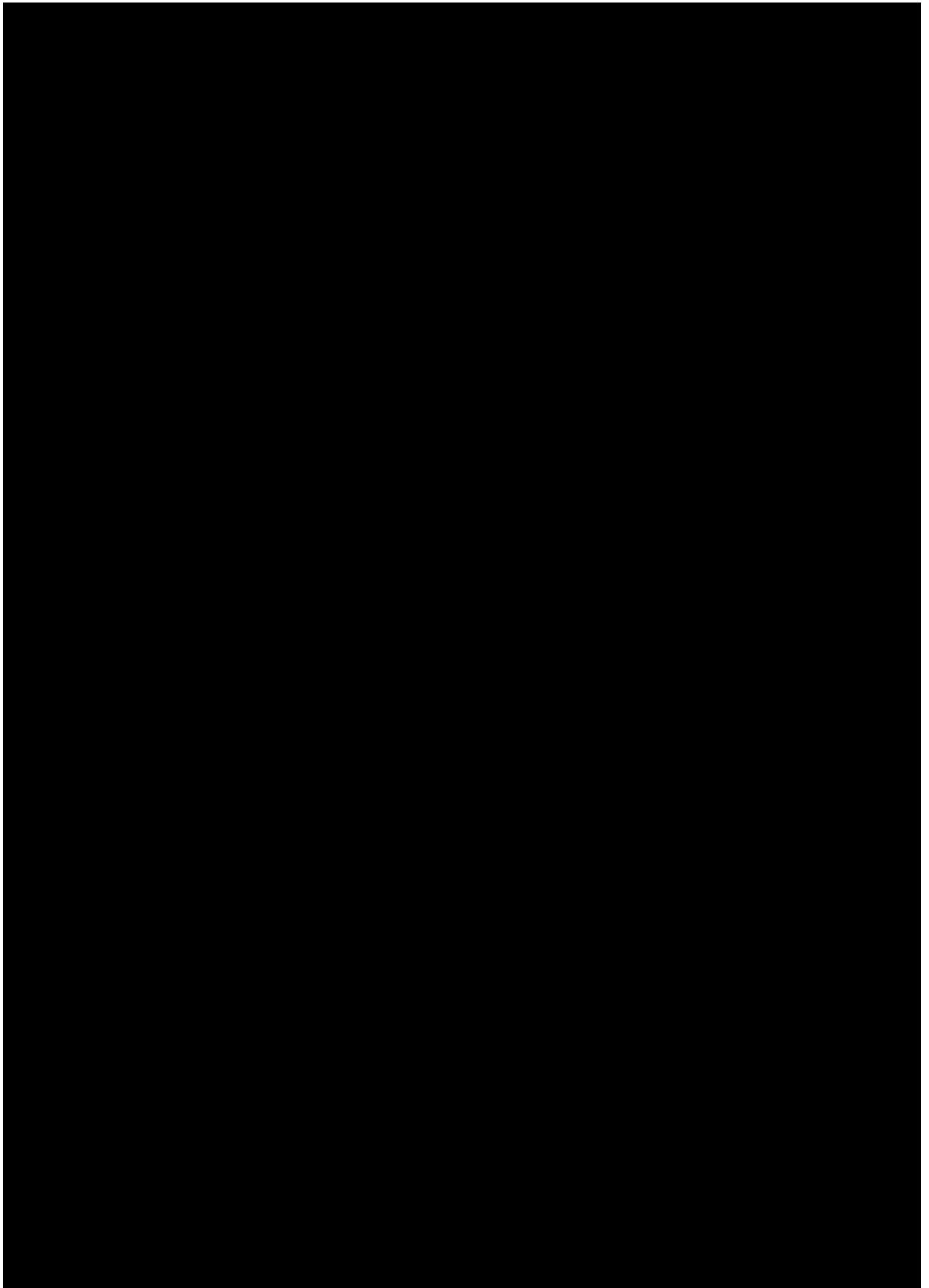


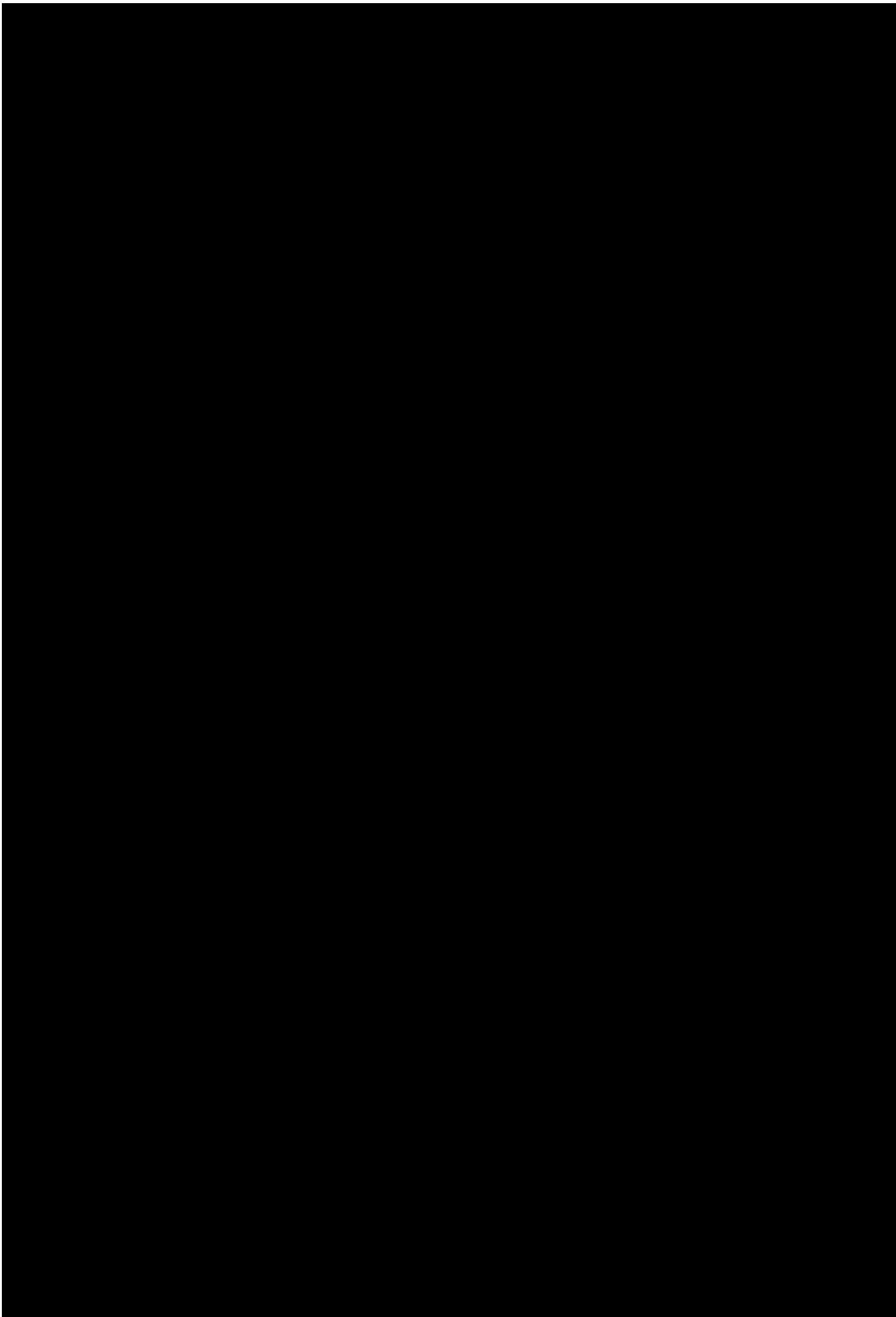


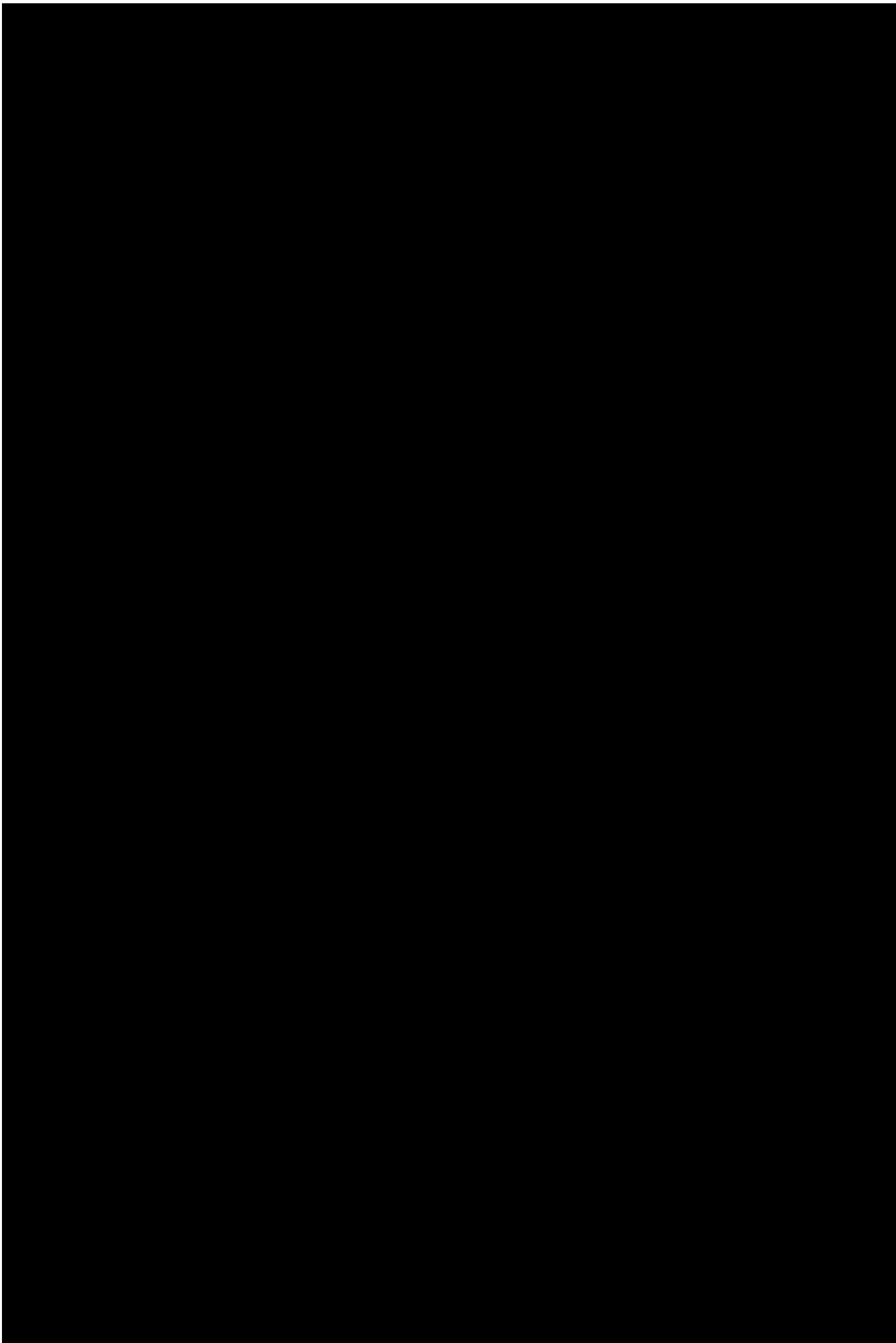


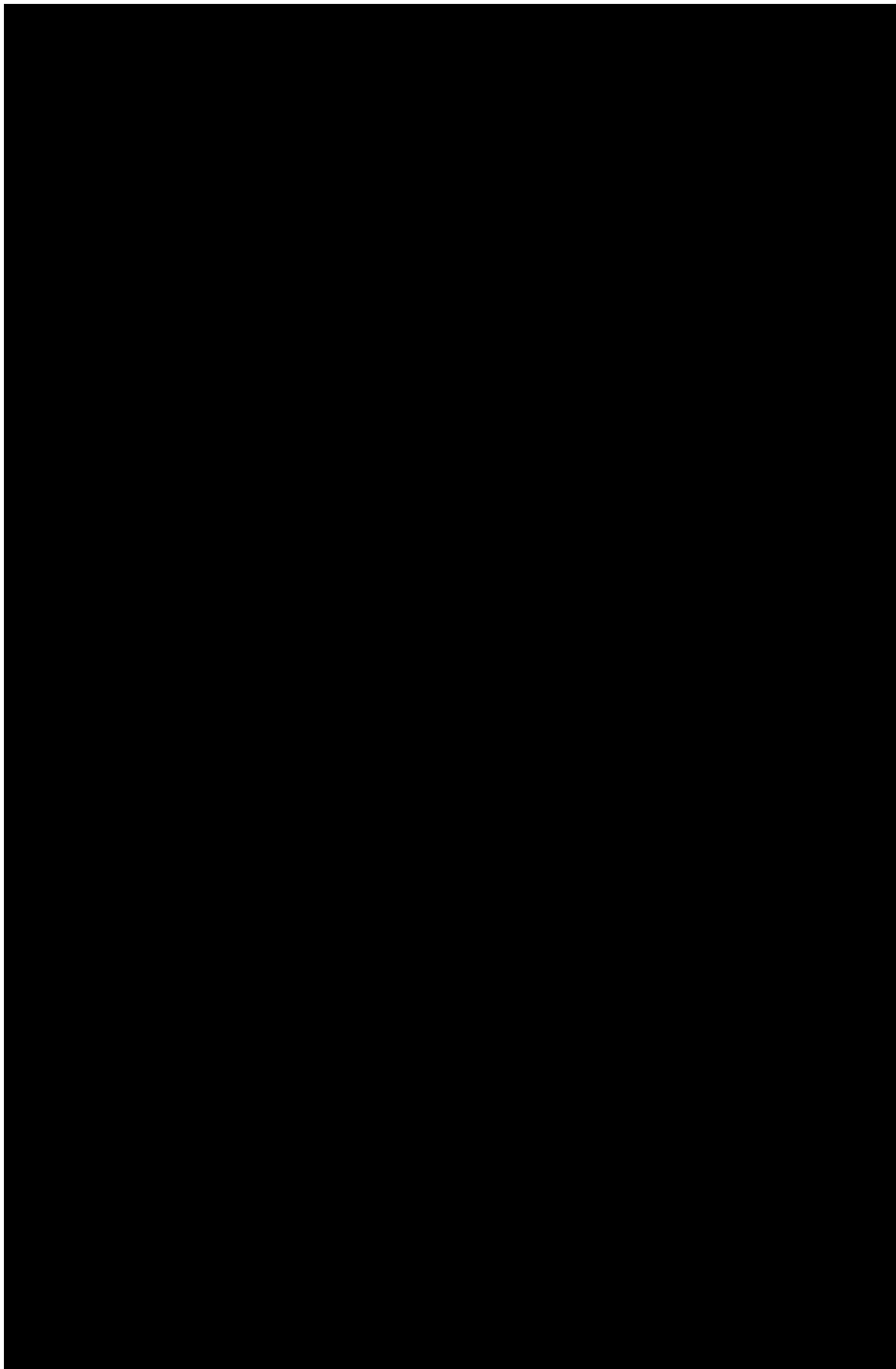


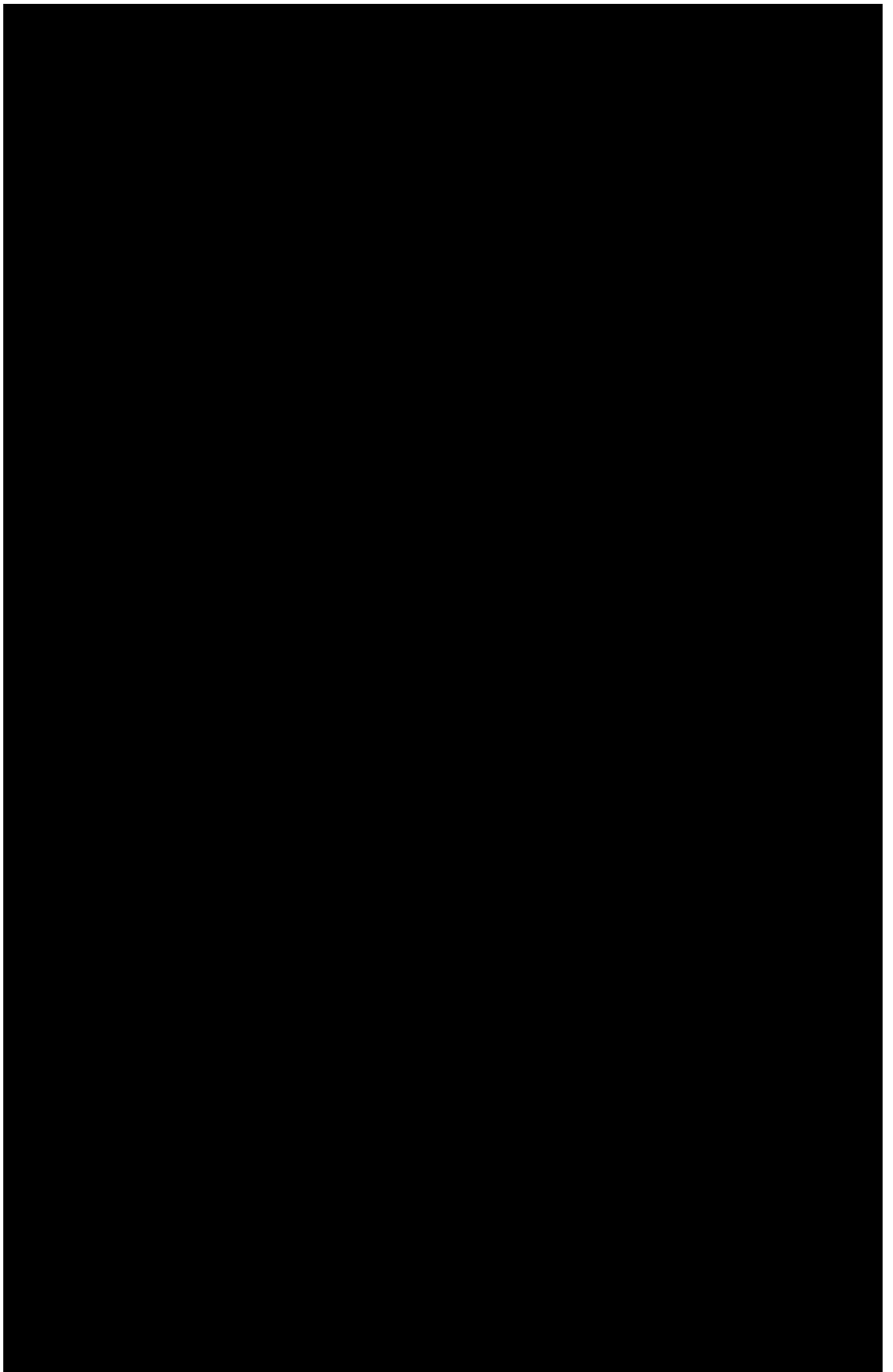


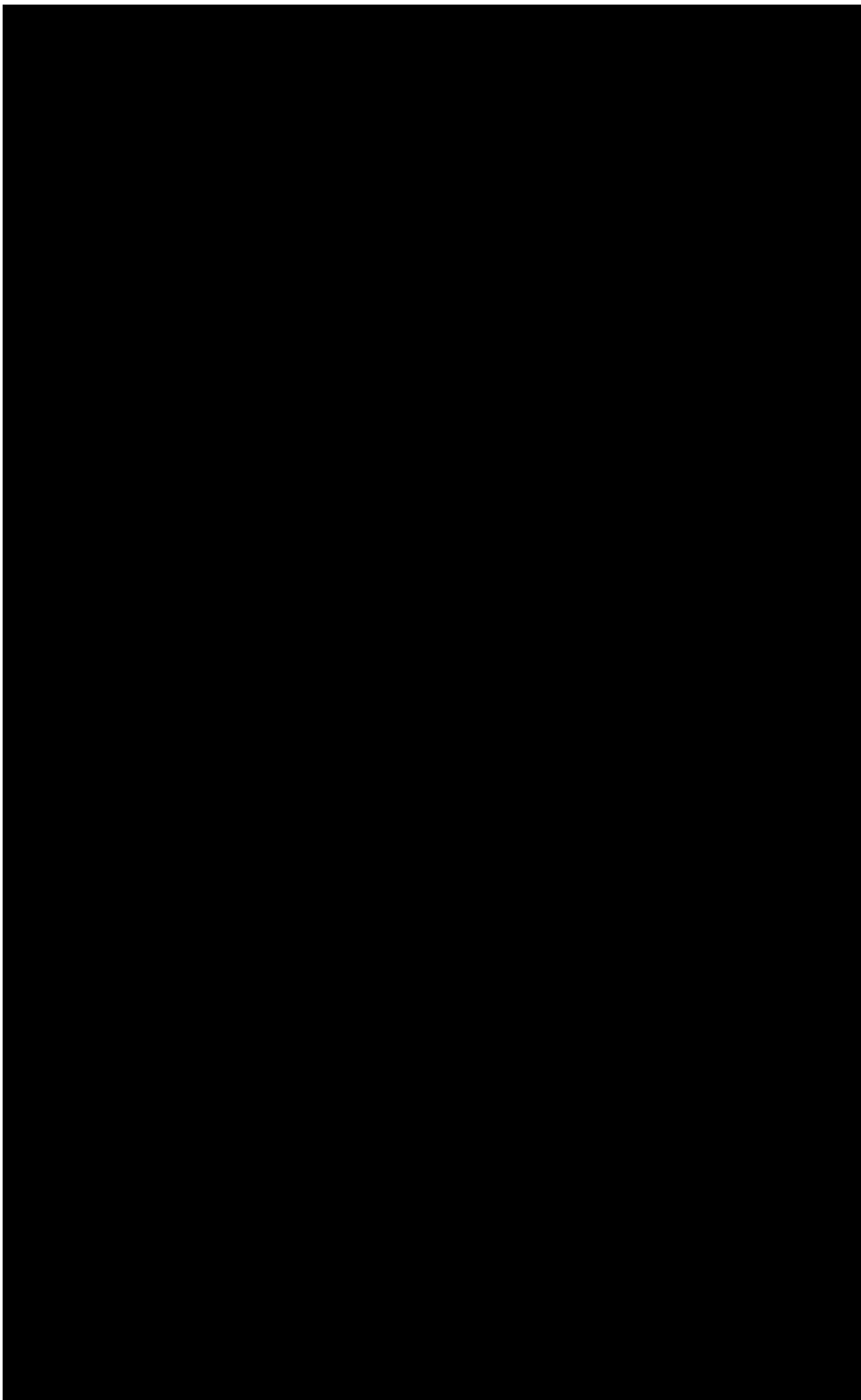


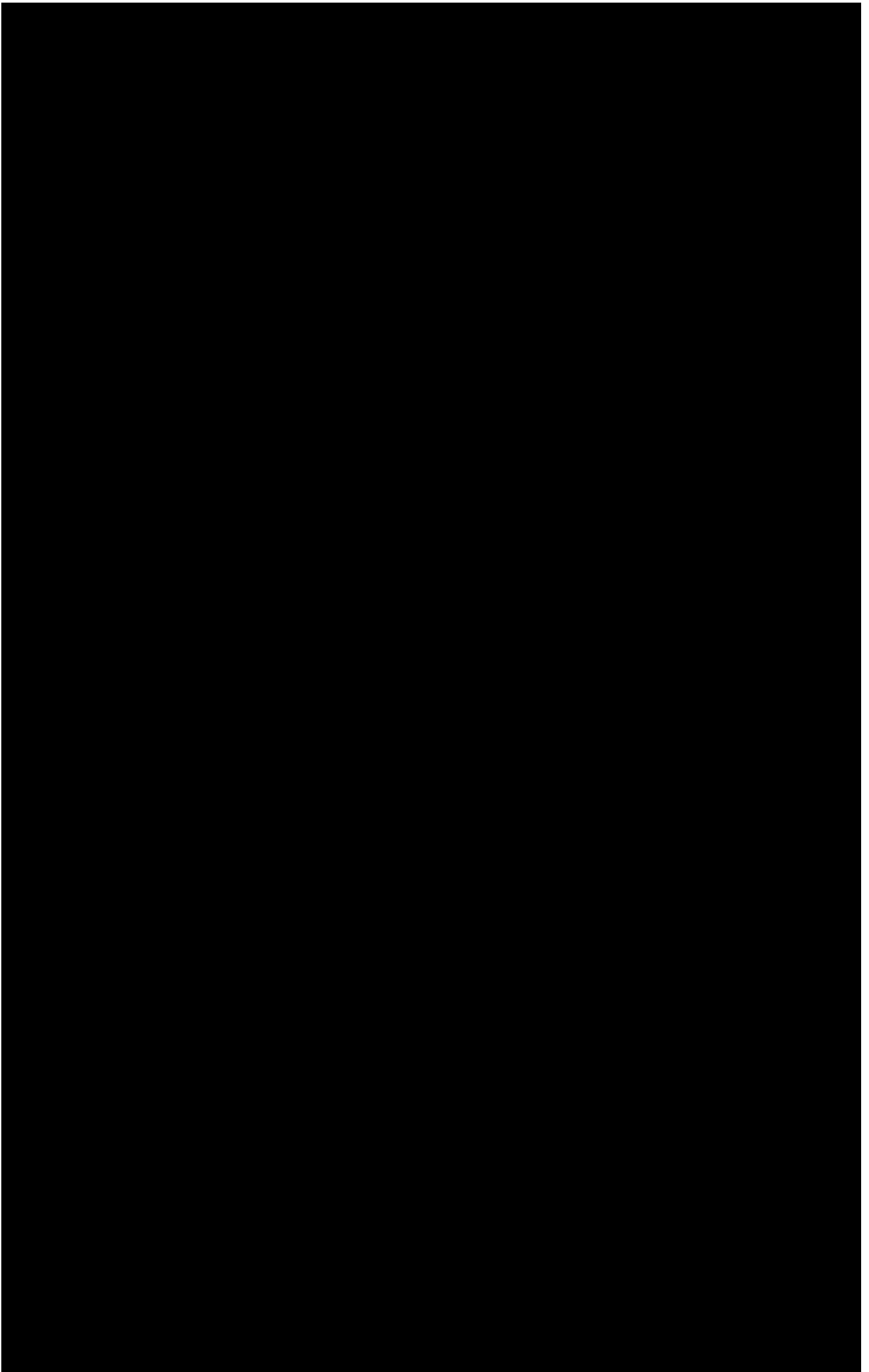


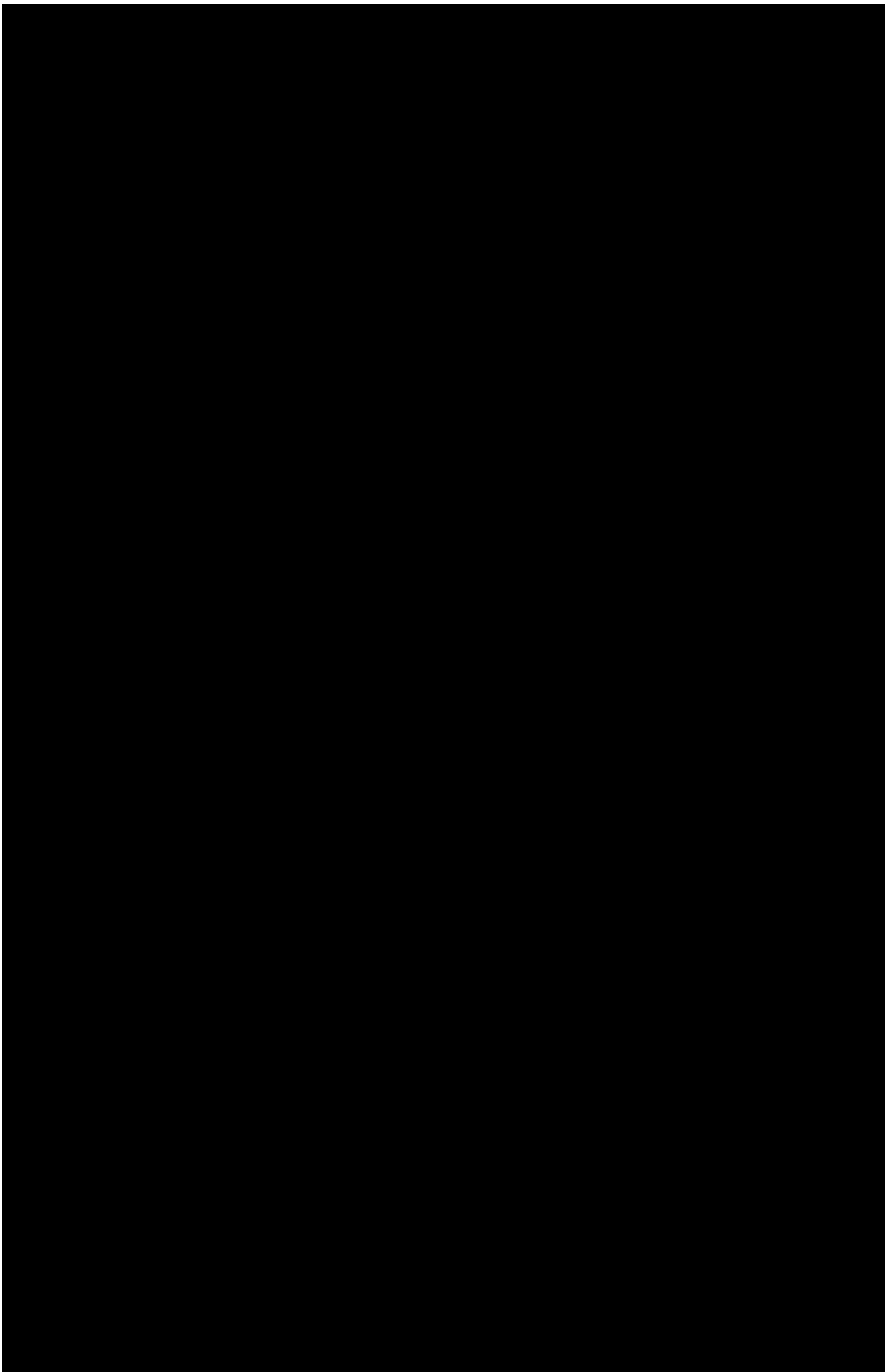


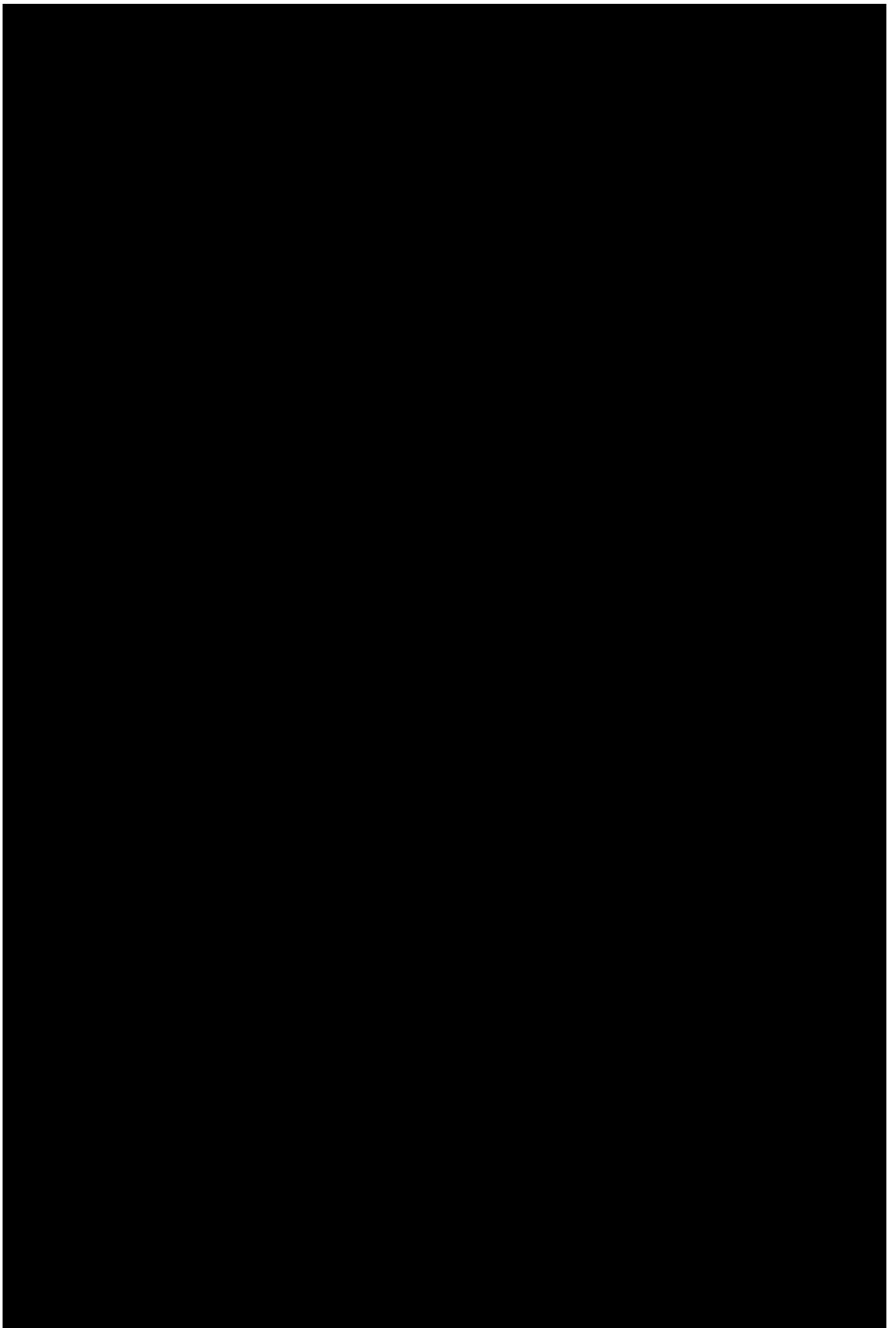


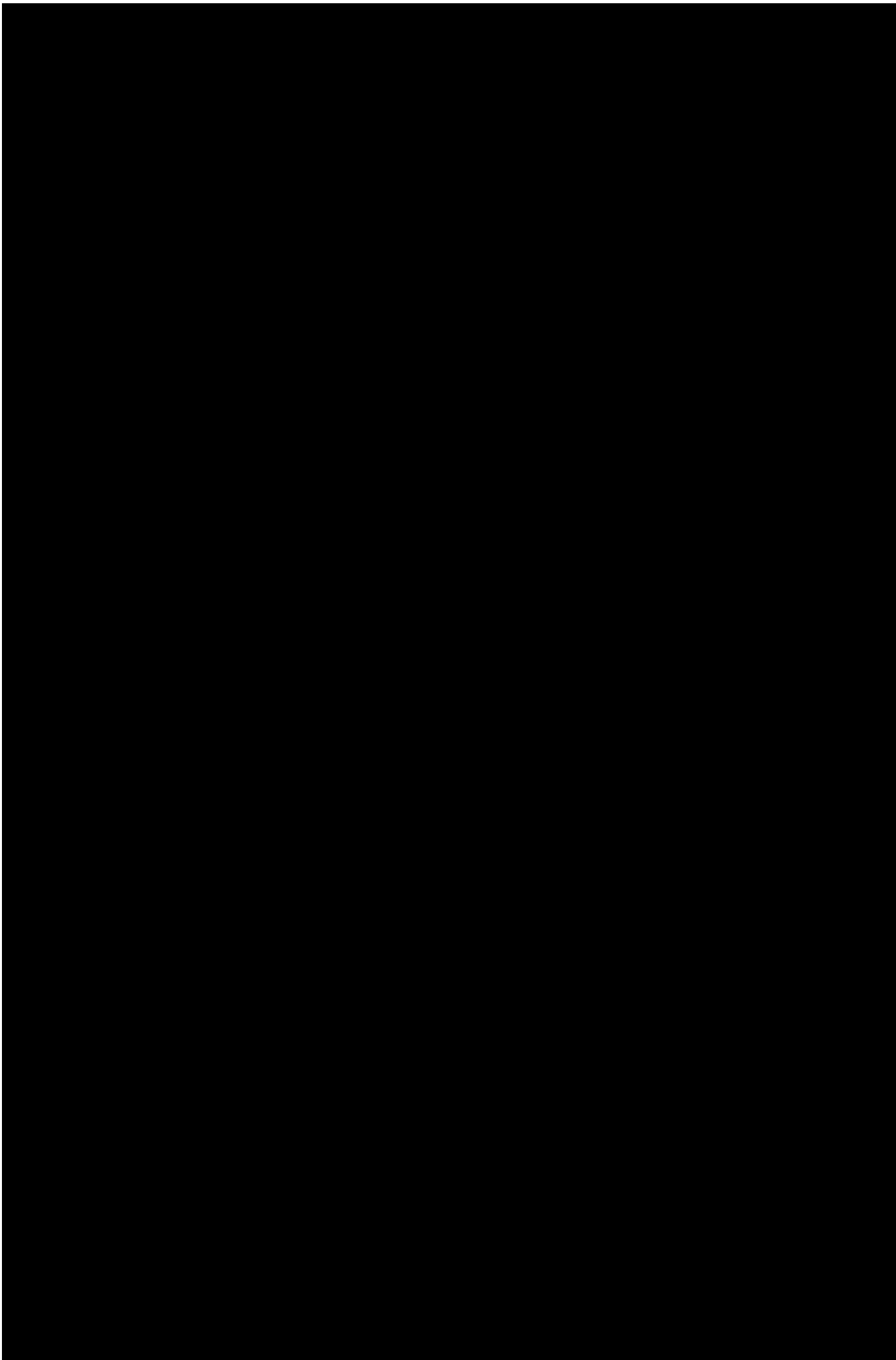


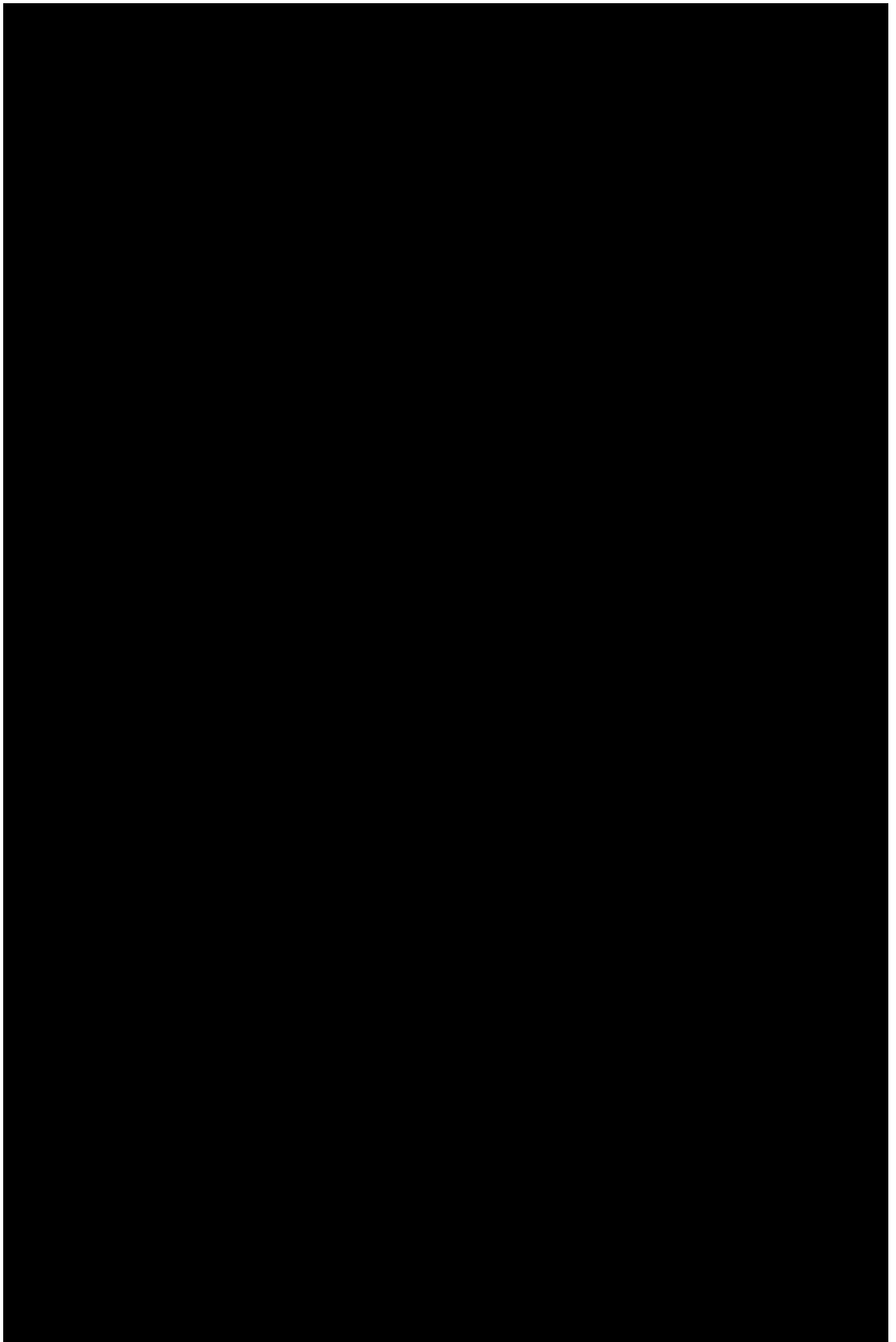


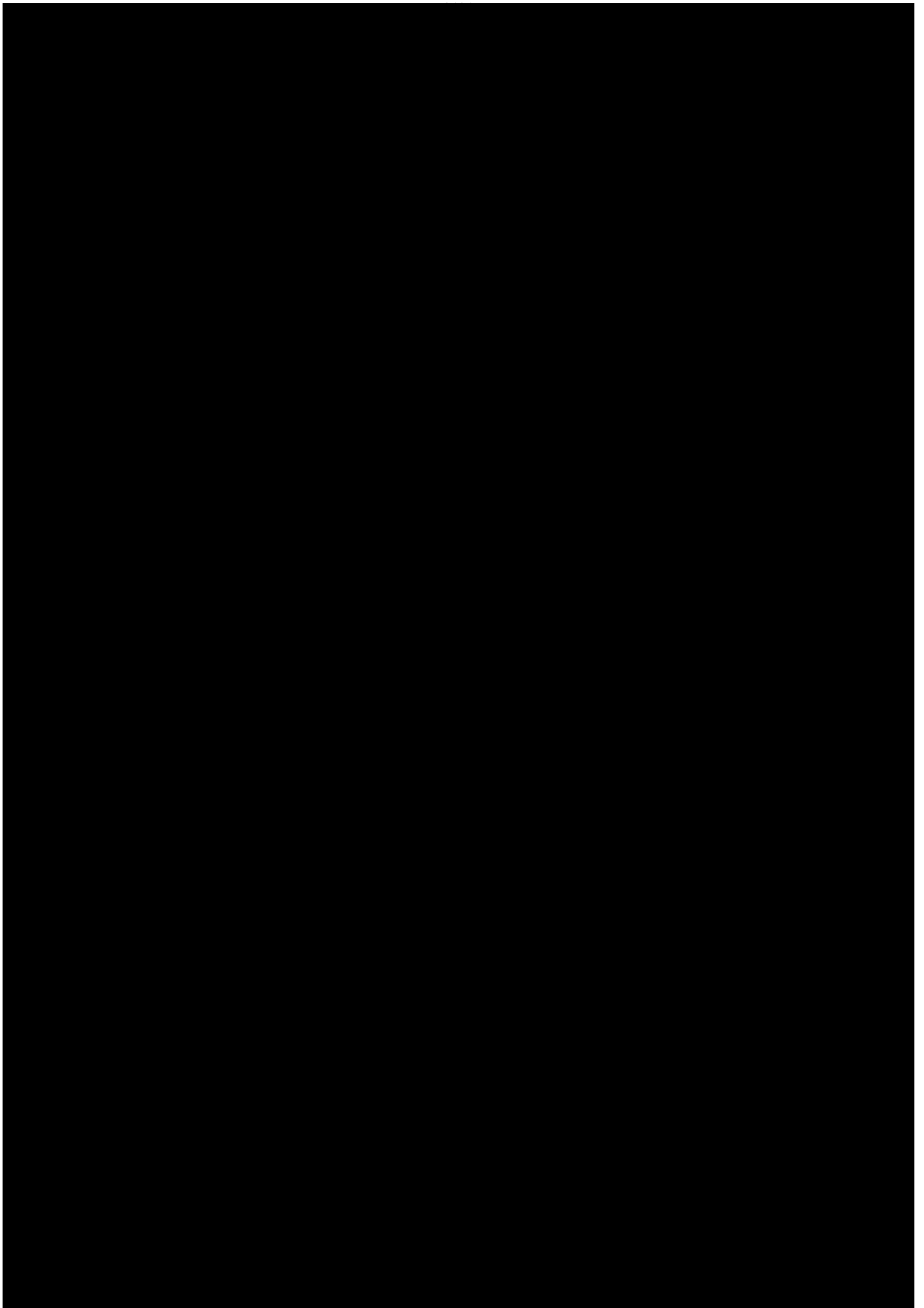


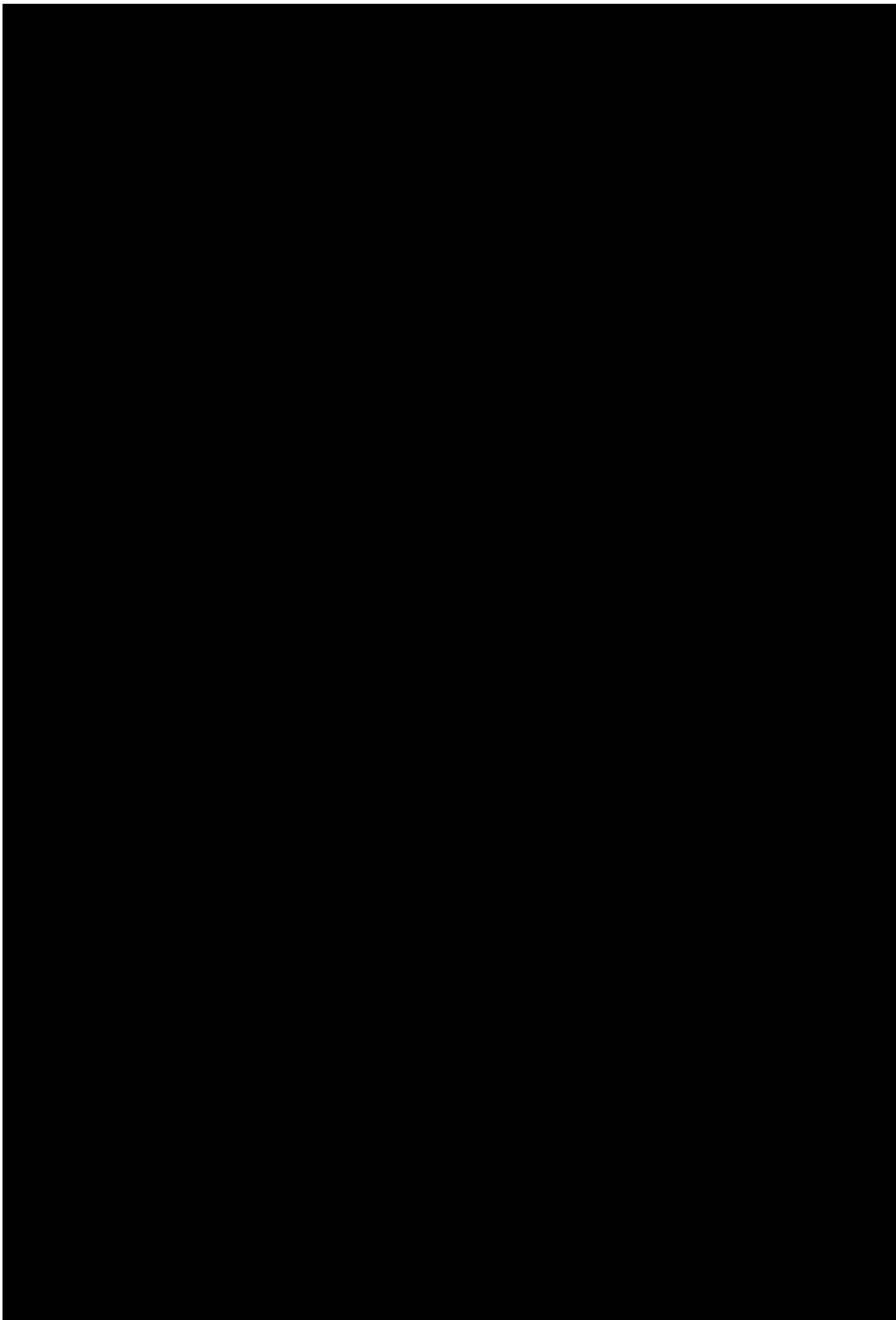










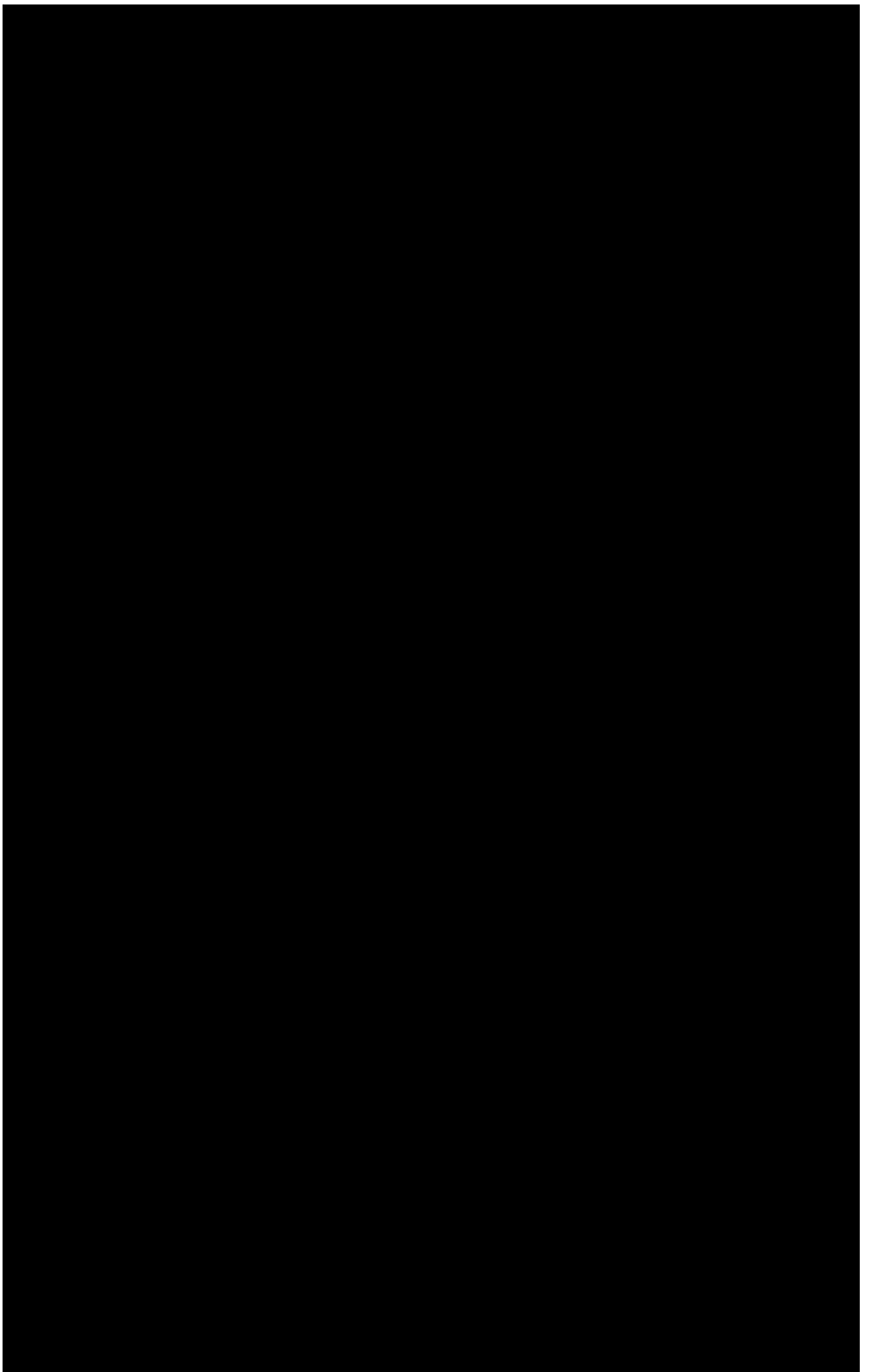


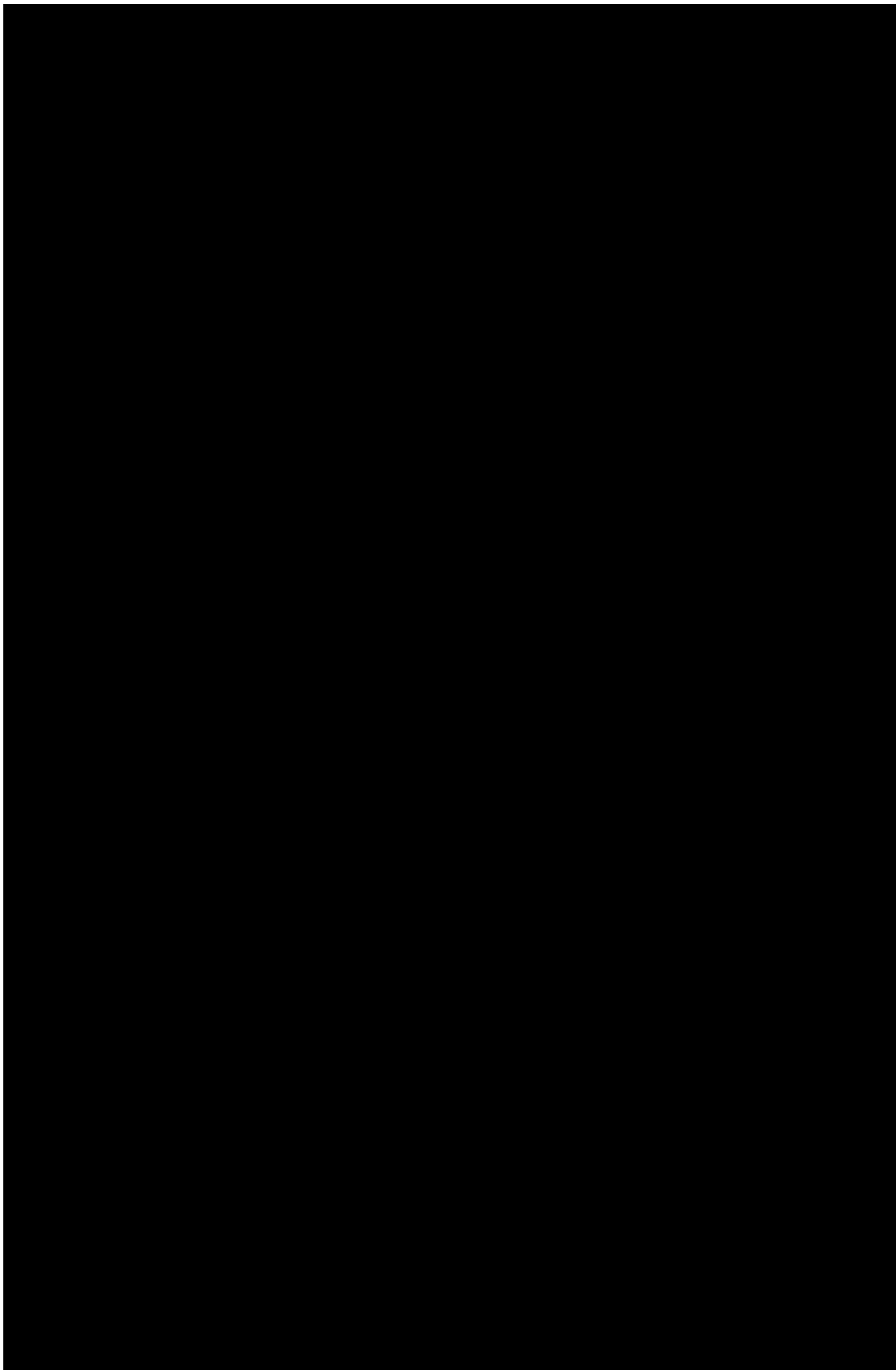
The first part of the document discusses the importance of maintaining accurate records in a business setting. It highlights how proper record-keeping can lead to better decision-making and financial stability. The text emphasizes the need for consistency and thoroughness in all entries.

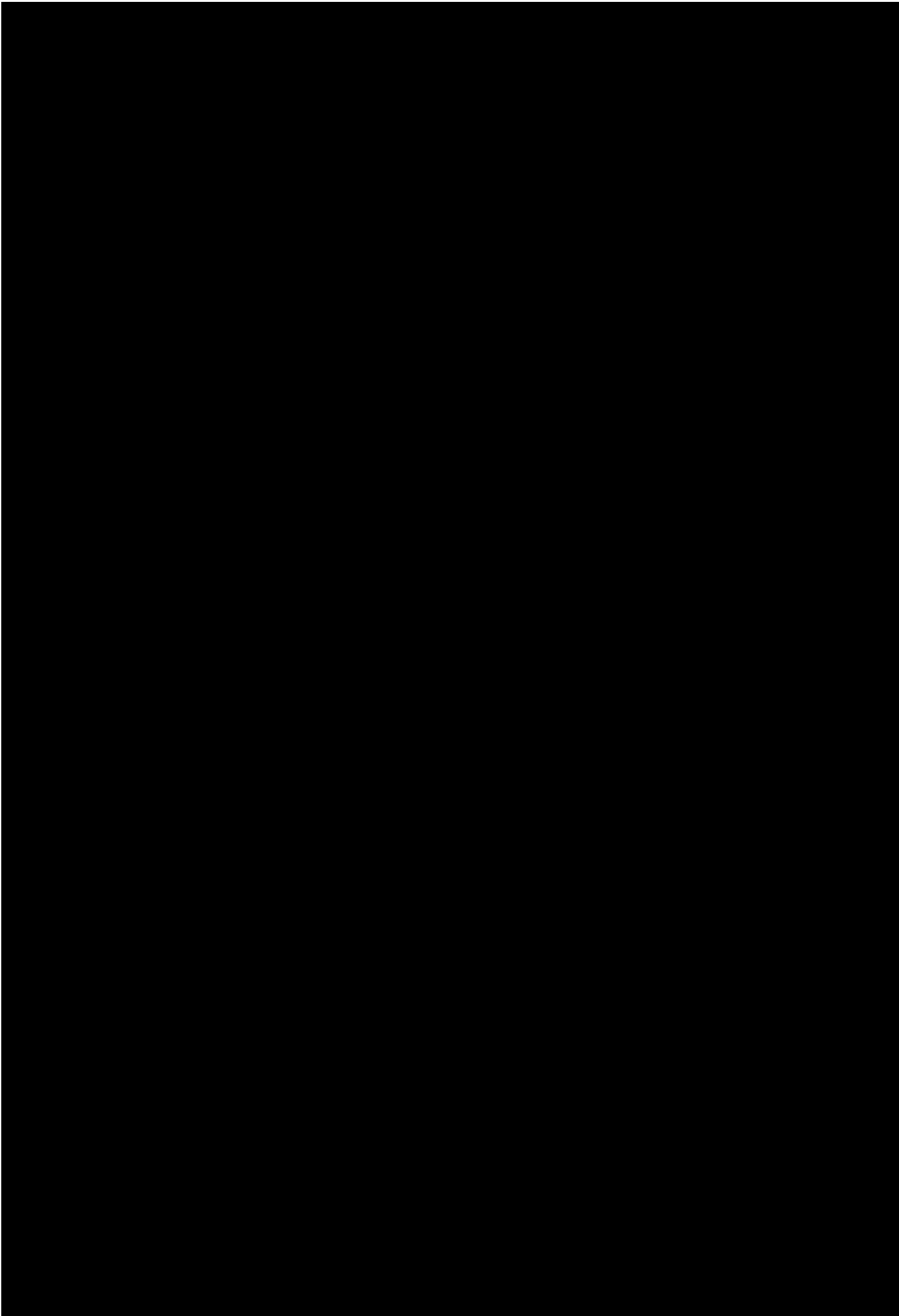
Next, the document addresses the challenges of data management in a rapidly changing environment. It suggests implementing robust security protocols to protect sensitive information from unauthorized access. The author also discusses the importance of regular backups and secure storage solutions.

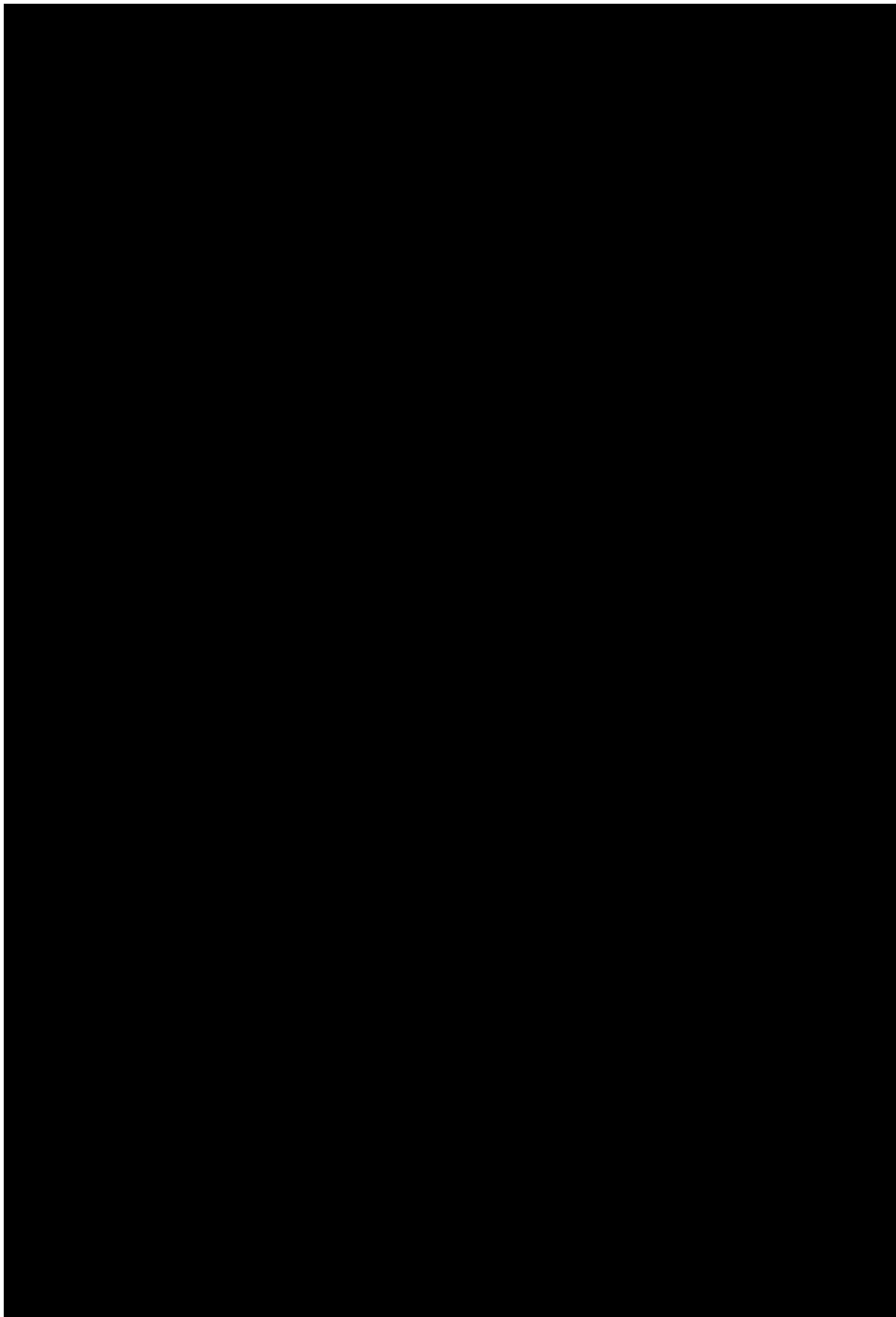
The third section focuses on the role of technology in modern business operations. It explores how digital tools can streamline processes and improve efficiency. The text mentions various software solutions and their benefits for different types of businesses.

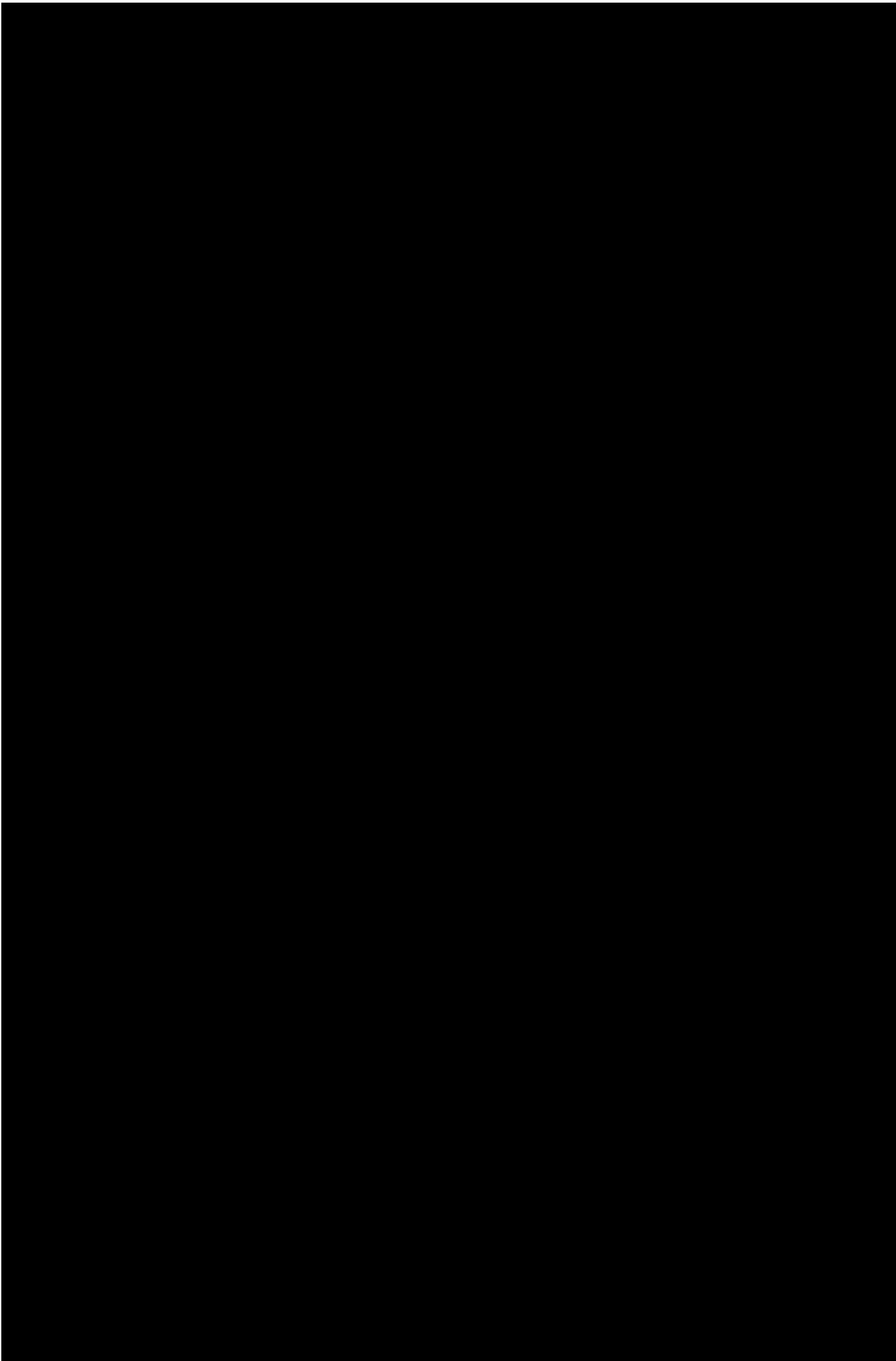
Finally, the document concludes with a call to action for business owners to stay informed about the latest trends and technologies. It encourages a proactive approach to business management and continuous learning.

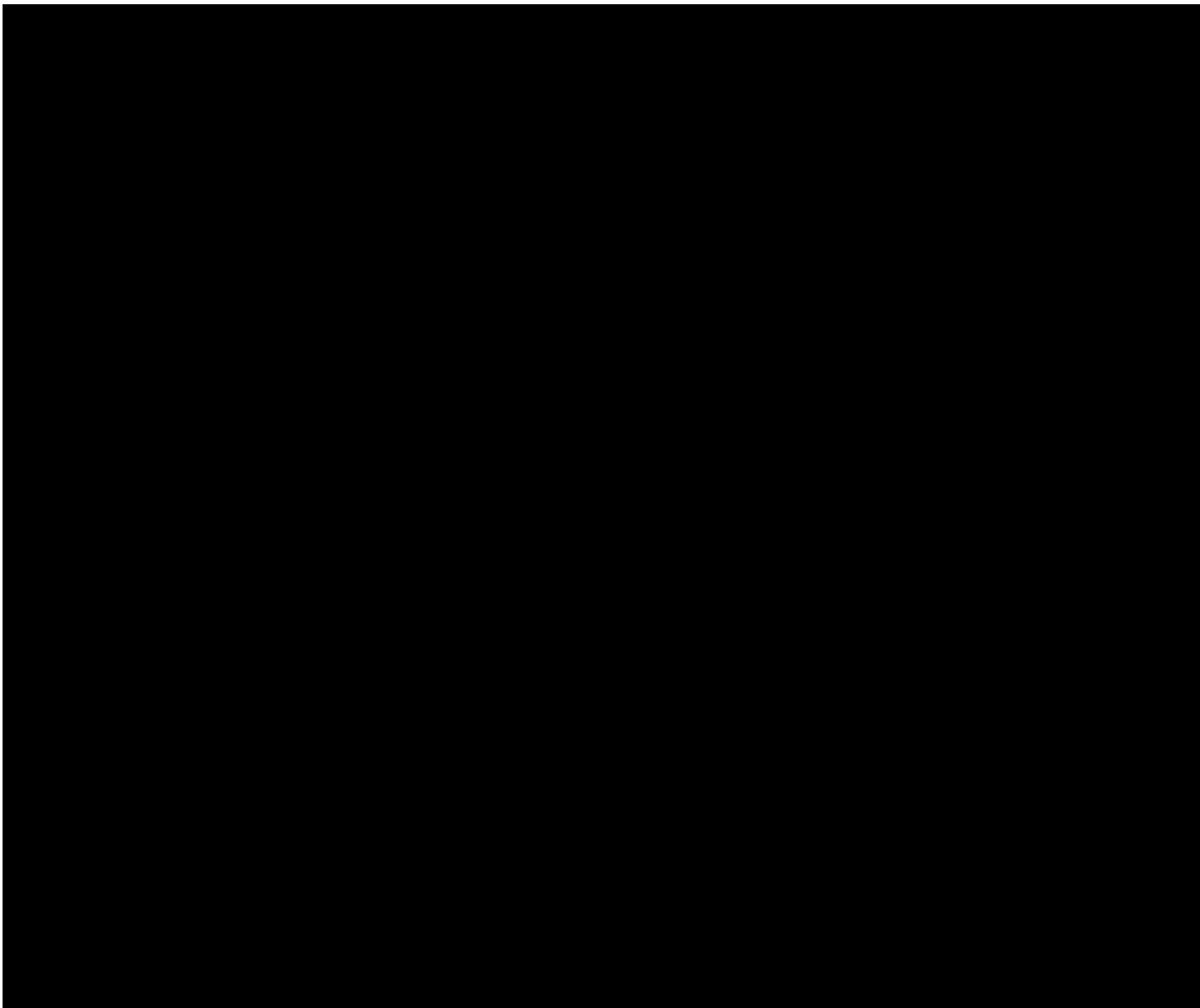




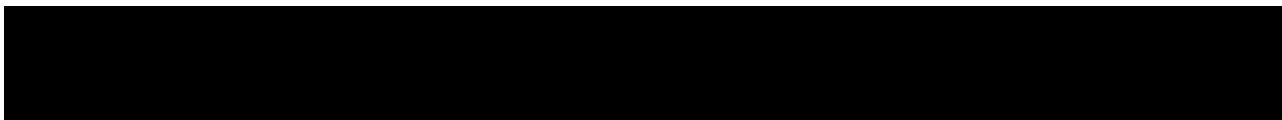


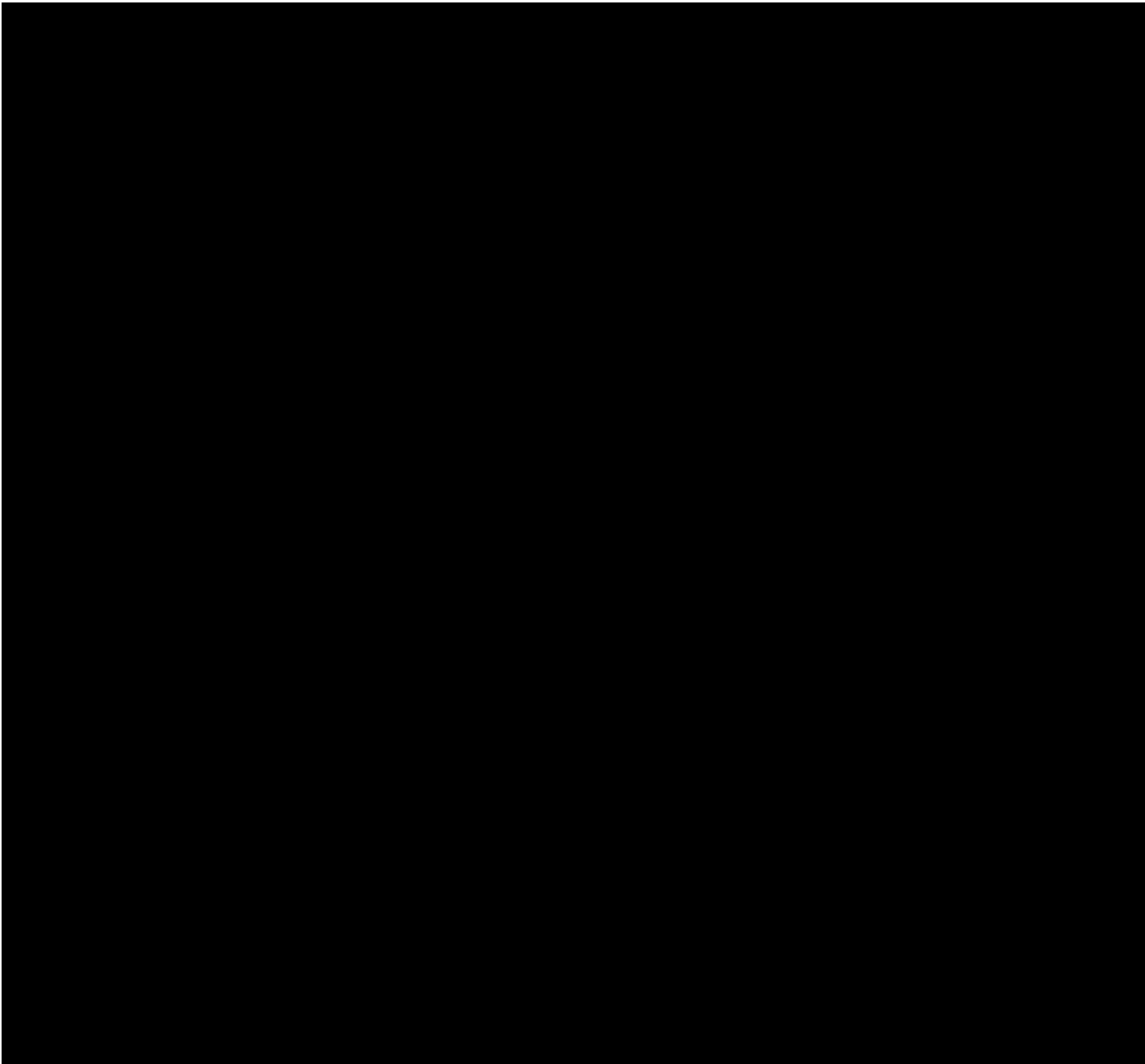




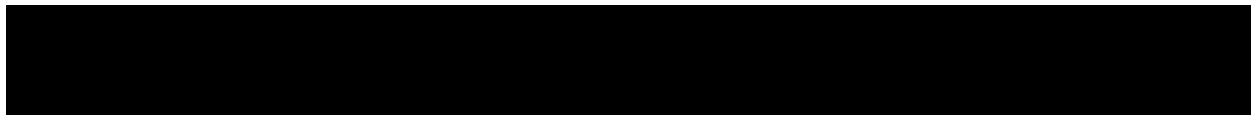


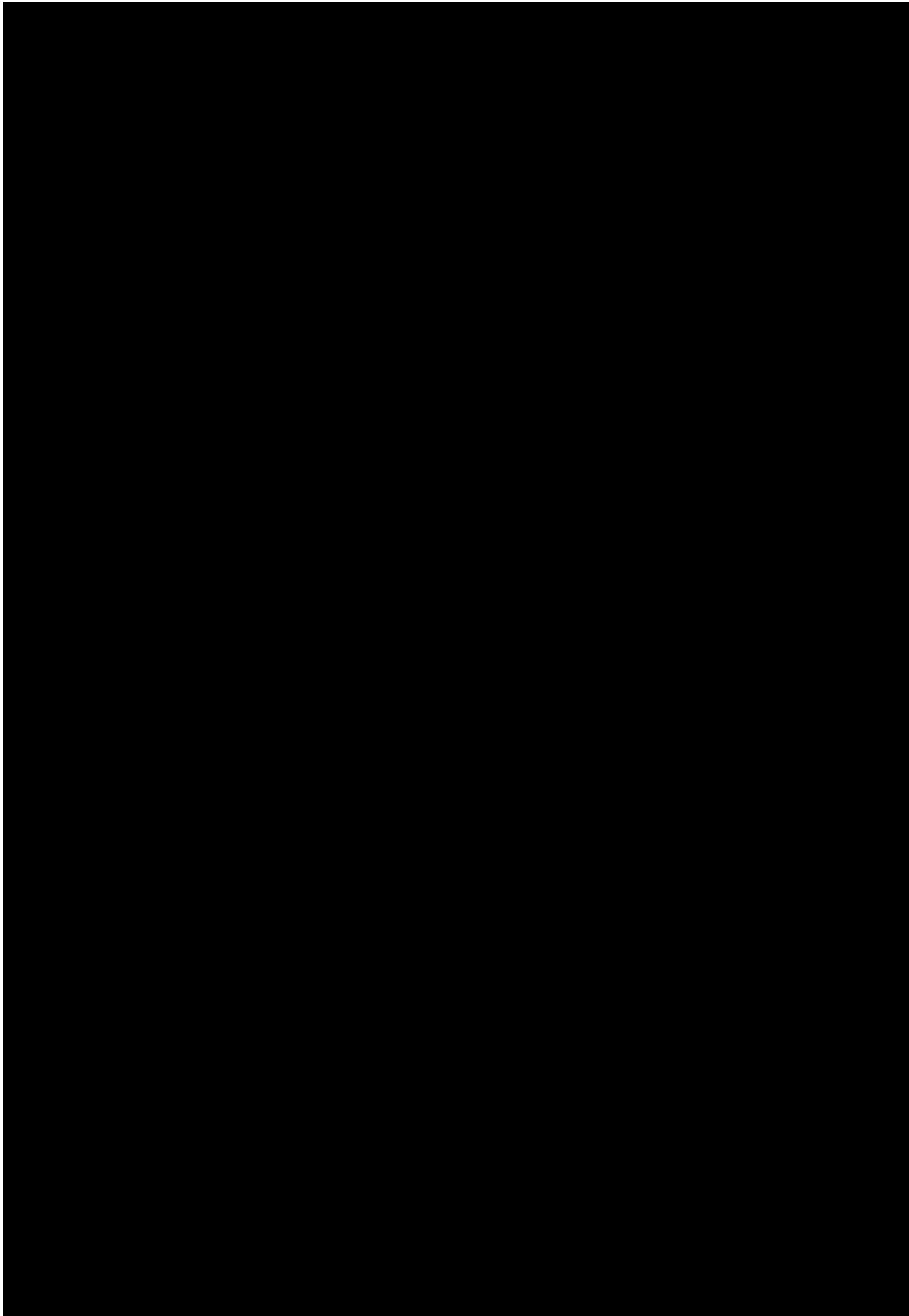
Released Under





Release





Policy Title:	PROCUREMENT POLICY
Policy Subject:	Finance
Policy No:	#837195 v7
Directorate:	Organisational Services
Department:	Financial Services
Section:	Financial Operations
Responsible Officer:	Executive Manager Financial Services
Authorised by:	Director Organisational Services
Adopted Date:	16/04/08
Review Date:	Budget 2018/19
Amended Date:	19/07/17

1. OBJECTIVE

The objective of this policy is to define the requirements for the acquisition of goods and services throughout the organisation including the carrying out of the principles governing the making of contracts.

2. POLICY

2.1 Contracting approach

The *Local Government Act 2009* (QLD) sets out the principles governing the making of contracts. These principles apply to all local government procurement activities. Council, when seeking quotations and inviting tenders for the carrying out of work, the supply of goods and services or the disposal of assets must have regard to the following principles:

- Value for money;
- Open and effective competition;
- The development of competitive local business and industry;
- Environmental protection; and
- Ethical behaviour and fair dealing.

Council is required to choose either the Strategic Approach or the Default Contracting Procedures as outlined in the *Local Government Regulation 2012* (QLD).

Council adopts the **Default Contracting Procedures** as outlined in Chapter 6 Part 3, Division 2 of the Regulation.

2.2 Purchase Requirements

As a general rule, the purchasing requirements can be determined by using Table 1 below:

Table 1. Purchasing Rules

	Over \$200,000* (Large sized contract)	\$15,001 to \$200,000* (medium sized contract)	\$5,000 to \$15,000	\$1,001 to \$4,999	\$0 to \$1,000
Legislation	Local Government Regulation 2012 (QLD) s 226	Local Government Regulation 2012 (QLD) s 225	Not Applicable	Not Applicable	Not Applicable
Form of Quotation	Public Tender	Written Quotation		Verbal, Written or Preferred Supplier List	Verbal, Written or Preferred Supplier List
Number of Quotations	Not applicable	Minimum of 3	Minimum of 2	Minimum of 2 Verbal	Not Applicable
Recordkeeping	eDocs – all tender/contract documents, emails and decisions made	Records of the written quotations received must be kept in eDocs		Recorded in Financials <i>Quotes</i> field when the Purchase Order is raised (Supplier, Date and Amount)	

* The expected value of a contractual arrangement with a supplier for a financial year, or over the proposed term of the contractual arrangement, is the total expected value of all of the local government's contracts with the supplier for goods and services of a similar type under the arrangement.

2.3 Purchases above \$200,000 – large-sized contract (tenders required)

Council must invite written tenders before making a contract for the carrying out of work, or the supply of goods or services involving a cost of more than \$200,000 (GST exclusive) in a financial year, or over the proposed term of the contractual arrangement, or another amount as set forth in the Local Government Act or Regulations.

The expected value of a contractual arrangement with a supplier for a financial year, or over the proposed term of the contractual arrangement, is the total expected value of all of the local government's contracts with the supplier for goods and services of a similar type under the arrangement.

For details pertaining to exemptions to inviting tenders, refer to section 4 of this policy.

2.4 Advertising of tenders

In accordance with the *Local Government Regulation 2012 (QLD) ch 6 pt 3 s 228*, Council will advertise all tenders by placing an advertisement in a newspaper circulating in Council's local government area and will allow at least 21 days from the day of the advertisement for the submission of tenders. Council will also advertise on its website.

In addition, Council may choose to advertise using the LG Tender Box which is the e-Tendering solution designed specifically for Queensland local government.

2.5 Tender documentation

In calling for tenders and processing contracts, Council will have regard to the requirements of the Local Government Act.

Council's terms and conditions of tendering should be consistent with Australian Standards or model documents produced by Local Buy Pty Ltd. The Australian Standards applicable include but are not limited to:

1. General Conditions of Contract (AS2124-1992) or (AS4000);
2. General Conditions of Tendering and Form of Tender (AS2125-1992);
3. Form of Formal Instrument of Agreement (AS2127-1992);
4. General Conditions of Contract for the Supply of Equipment With or Without Installation (AS2987-1987);
5. General Conditions of Contract for the Supply of Equipment (AS3556-1988)

Standard contract and tendering documents, templates and forms are available from Council's records management system.

These documents are produced by Local Buy Pty Ltd, a company owned by the Local Government Association of Queensland, established to provide procurement services and solutions to Queensland Councils.

2.6 Insurance

Tender specifications must make specific mention of the obligation of the tenderer/contractor to carry adequate public liability, professional indemnity, workers compensation insurance and all other forms of insurance that may be required.

2.7 Canvassing

Canvassing of Councillors and Council employees by tenderers or their representatives will automatically disqualify the tender.

2.8 Purchases between \$15,000 and \$200,000 – medium-sized contract (three written quotes)

Council will invite written quotations before making a contract for the carrying out of work or the supply of goods or services involving a cost of between \$15,000 and \$200,000 (GST exclusive) in a financial year, or over the proposed term of the contractual agreement (see 2.2 for definition), or other amounts as set forth in the Local Government Act or Regulations. The invitation must be given to at least three persons who Council considers can meet its requirements at competitive prices.

The written quotes must be saved to Councils EDocs system with the document reference recorded in the "Quotes" fields within the purchase order raised in Financials.

For details pertaining to exemptions to seeking quotations, refer to section 4 of this policy.

3. PURCHASES UNDER \$15,000

The following procedures shall apply for all purchases of goods and services with a value less than \$15,000.

3.1 Purchases less than \$1,000

Where Council has established a preferred supplier list, goods and services are to be purchased from those suppliers. Where no preferred supplier list exists, officers are to have regard to the “sound contracting principles” set out in the *Local Government Act 2009* (QLD) s 104(3).

3.2 Purchases between \$1,000 and \$4,999 – (two verbal quotes)

Either –

- a) goods and services are to be purchased from Council's preferred supplier list or a pre-approved Local Buy supplier (if available); or
- b) two (2) verbal quotations from recognised suppliers and details of the supplier and amount recorded in the “Quotes” fields within the purchase order raised in Financials.

Exemption to not inviting two (2) quotes:

- a Director or Executive Manager may approve an exemption after taking into consideration the Contracting Principles in Part 3 of the Regulations and documenting the appropriate reason.

3.3 Purchases between \$5,000 and \$15,000 – (two written quotes)

Either –

- c) goods and services are to be purchased from Council's preferred supplier list or a pre-approved Local Buy supplier (if available); or
- d) two (2) written quotations from recognised suppliers. The written quotes must be saved to Councils EDocs system with the document reference recorded in the “Quotes” fields within the purchase order raised in Financials

Exemption to not inviting two (2) quotes:

- the CEO or a Director may approve an exemption after taking into consideration the Contracting Principles in Part 3 of the Regulations and documenting the appropriate reason.

It should be noted that the acquisition of goods and services must not be divided into several smaller lots for the purpose of bringing each acquisition below the tender limit or within a quotation category limit.

4. EXEMPTIONS TO SEEKING TENDERS OR QUOTATIONS

- 4.1 In accordance with the provisions set out in the *Local Government Regulation 2012* (QLD) div 3, Council is exempt from the requirement to seek tenders or quotations on the following basis:

Section 230 – Exemption if quote or tender consideration plan is prepared

- Council may decide by resolution to prepare a quote or tender consideration plan and then prepare and adopt the plan. The plan must be prepared in accordance with Section 230 (2).

Section 231 – Exemption for contractor on approved contractor list

- An approved contractor list is a list of persons Council considers to be appropriately qualified to provide the services. The list must be produced in accordance with Section 231 (4).

Section 232 – Exception for register of pre-qualified suppliers

- A pre-qualified supplier is a supplier who has been assessed by Council as having the technical, financial and managerial capability necessary to perform contracts on time and in accordance with agreed requirements. Council may establish a list of pre-qualified suppliers in accordance with Section 232 Subsections (3) to (5).

Section 233 – Exception for preferred supplier arrangement

- If Council needs the goods or services in large volumes or frequently and is able to obtain better value for money by accumulating the demand for goods and services and is able to describe the goods or services in terms that are well understood in the relevant industry, then they can enter a preferred supplier arrangement. The preferred supplier arrangement should be made in compliance with Section 233 Subsections (3) to (8).

Section 234 – Exception for LGA arrangement

- An LGA arrangement is an arrangement that has been entered into by LGAQ Ltd or a company registered under the Corporations Act if LGAQ Ltd is its only shareholder and such Companies would act in a similar manner to Council with regard to pre-qualified or preferred supplier arrangements.

Section 235 – Other exceptions

- a) Council resolves that it is satisfied that there is only one supplier who is reasonably available; or
- b) Council resolves that because of the specialised or confidential nature of the services that are sought, it would be impractical or disadvantageous to invite quotes or tenders; or
- c) A genuine emergency exists; or
- d) Council purchases goods at an auction; or
- e) Council purchases second-hand goods; or
- f) Contract is made with, or under an arrangement with, a government agency.

When assessing the most effective method of obtaining goods and/or services, Council employees should consider the administrative and other costs to Council of seeking tenders or quotations independently, and the reduction of these costs which can be achieved by use of Local Buy arrangements.

5. EVALUATION OF OFFERS & TENDERS

All quotations will be evaluated using a consistent methodology taking into consideration the principles outlined in Section 2.1 & Sections 5-7 of this policy where appropriate. Formal tenders (purchases over \$200,000) are to be evaluated according to the criteria established during the preparation of the tender documents. It is desirable to list the evaluation criteria and weightings in the tender documentation.

The purchasing process in addition to the purchasing decision must be fully documented, including the reason for disqualifying any bids.

Upon evaluation of the Tenders, it is preferred that tenders over \$200,000 or any tender of potential controversial nature be referred to Council for approval. Tenders that are deemed urgent, and cannot wait for the next cycle of Council's Ordinary meetings are to be directed to the CEO for approval. During the evaluation process itself, the tender evaluation panel is to consist of no less than three (3) Council officers (or approved contractor/consultant).

Post offer feedback must be provided to unsuccessful suppliers upon request. The extent of the feedback provided will not necessarily be limited to, but should include the following information:

- g) The name of the successful tenderer; and
- h) The total price accepted.

Details of post offer counselling sessions to suppliers should be fully documented in the records management system.

In accordance with the *Local Government Regulation 2012* (QLD) s 237, a local government must publish as soon as possible after entering into a contract worth \$200,000 or more, relevant details of the contract on the council's website and display relevant details in a conspicuous place in the local government's public office.

6. LOCAL PREFERENCE POLICY

Council encourages the development of competitive local business within the Fraser Coast Region. To support this, Council mandates a **10-20% weighting for Local Content in all Tender Evaluation Matrices**. The specific percentage (between 10-20%) is to be determined for each Tender according to the complexity, category, project type and/or discretion of the Director responsible for that Tender. All tenderers will be requested to demonstrate local supplier benefits and content. *Local Supplier Benefit and Content* is defined in accordance with Table 1 below:

Table 2. Local Content Rating

Score (out of 5)	Description
5	Sole Office or Head Office within Fraser Coast
4	Branch Office or Local Sub-Contractor directly employing a minimum of 3 FTE who reside within the Fraser Coast.
3	Branch Office on the Fraser Coast, directly employing less than 3 FTE.
2	Adjacent Local Government businesses (Gympie, Bundaberg, North Burnett Regional).
1	SEQLD business
0	All Other

The Local Content Score is to be established through the use of the Tenderers *Demonstrated Local Supplier Statement*. When evaluating *Local Content*, the *Demonstrated Local Supplier statement* it is to be used to determine whether the tenderer is, or is contributing towards:

- a) The use of local materials, and/or assembly and fabrication in the region;
- b) Not locally based, but utilising local goods, materials or services;
- c) The use of local transport carriers, holding yards or distribution warehouses;
- d) The use of local suppliers, sub-contractors/suppliers and/or labour hire; and
- e) The level of local employment, apprenticeships, or other community or local business 'multiplier' benefit or effect on the region.

6.1 Local Price Advantage (under \$200,000 only)

For all Goods and Services purchased with an expected worth less than \$200,000, if the best value pricing offer is not from a Fraser Coast business or business with a branch office on the Fraser Coast, but a pricing offer from a Fraser Coast business or business with a branch office on the Fraser Coast is within:

- a) 5 per cent of the best value pricing offer for purchases less than \$50,000
- b) 2.5 per cent of the best value pricing offer for purchases between \$50,000 and \$100,000
- c) 1 per cent of the best value pricing offer for purchases between \$100,000 and \$200,000

then the offer from the Fraser Coast business or business with a branch office on the Fraser Coast will be regarded as the most advantageous.

7. QUALITY ASSURANCE

Quality assurance must be taken into consideration when evaluating purchases. Where practicable preference should be given to suppliers who are quality assured or who are in the process of acquiring quality certification.

8. WORK HEALTH AND SAFETY ACT

All aspects of the *Work Health and Safety Act and Regulations (Qld)* and all federal legislation in respect to work health and safety and amendments, must be adhered to in relation to Council purchases.

Suppliers, contractors and employees must comply with the *Work Health and Safety Act and Regulations (Qld)* and all federal legislation regarding the requirements for the management of hazardous substances in the workplace.

9. PURCHASE ORDERS

Purchase orders are to be raised at the time the order is placed for all purchases of goods and services other than those carried out by petty cash transactions, authorised corporate credit card or in circumstances where it is not commercially practical to raise a purchase order. In the latter instances the invoice or other supporting documentation shall be authorised by an officer with the appropriate financial delegation prior to processing by the accounts payable section.

10. CONFLICTS OF INTEREST AND ACCEPTANCE OF GIFTS

All Council employees, when purchasing goods and services will act impartially, advance the interests of the Council and maintain a high level of professionalism, confidentiality and accountability. All Council employees must comply with the Council's Code of Conduct, Conflicts of Interest and Acceptance of Gifts Policy and disclose interest provisions when purchasing goods and services.

11. PROBITY

Contracts and acquisitions with a value greater than \$200,000 associated with commercial undertakings are to be referred to the Internal Auditor for review prior to referral to Council for acceptance. Depending on the nature of the acquisition, the Internal Auditor may include further recommendations to Council prior to acceptance.

Such activities require the completion of a procurement activity plan. The plan must state -

- a) its objectives;
- b) how they are to be achieved;
- c) how the achievement of the objectives will be measured;
- d) any alternative ways of achieving the objectives, and why the alternative ways were not adopted;
- e) the proposed terms of the contract for the goods or services; and
- f) a risk analysis of the market from which the goods or services are to be procured.

12. DELEGATIONS

The *Local Government Regulation 2012 (QLD)* outlines the requirements of entering into a contract under delegation (*Section 238*). This section states –

1. This section applies if a local government delegates, under Section 257 of the Local Government Act, power to make, amend or discharge a contract for the local government.
2. The delegate may make, amend or discharge a contract (the contractual action) for the local government if –
 - (a) the local government's expenditure because of the contractual action has been provided for in the approved annual budget for –
 - i) the financial year when the contractual action is taken; or
 - ii) the financial year in which the delegation is made, if the expenditure is within the limits stated in the resolution making the delegation; or
 - (b) the contractual action has been taken because of genuine emergency or hardship.
3. The delegate may take the contractual action in the same way as an individual.
4. This section does not affect another law that requires –
 - (a) an approval, consent or permission to be obtained; or
 - (b) a procedure to be complied with for taking the contractual action.

Only Council employees listed in the approved Council Delegations Register or related Purchasing Delegations Register are entitled to authorise requisitions for the purchase of goods and services and

then only in accordance with their financial delegation limits. By authorising a requisition, employees acknowledge understanding of, and full compliance with, all of the requirements of this policy.

13. DEFINITIONS

	Definition
Purchasing Limits	All purchasing limits exclude GST
LGA	Local Government Act 2009
Local Buy	A company owned by the Local Government Association of Queensland, established to provide procurement services and solutions to Queensland councils.
LG Tender Box	An electronic (web based) tendering facility set up by Local Buy.
Open and effective competition	Purchasing should be open and result in effective competition in the provision of goods and services. Council must give fair and equitable consideration to all prospective suppliers.
Value for money	<p>Council must harness its purchasing power to achieve the best value for money. The concept of value for money is not restricted to price alone. The value for money assessment must include consideration of:</p> <ul style="list-style-type: none"> (i) contribution to the advancement of Council's priorities; (ii) fitness for purpose, quality, services and support; (iii) whole-of-life-costs including costs of acquiring, using, maintaining and disposing; (iv) internal administration costs; (v) technical compliance issues; (vi) risk exposure; and (vii) the value of any associated environmental benefits.
Encouragement of the development of competitive local business and industry	<p>Council encourages the development of competitive local businesses within the region first and secondly within the Wide Bay region.</p> <p>Where price, performance, quality, suitability and other evaluation criteria are comparable, the following areas may be considered in evaluating offers:</p> <ul style="list-style-type: none"> (i) creation of local employment opportunities; (ii) more readily available servicing support; (iii) more convenient communications for contract management; (iv) economic growth within the local area; and (v) benefit to Council of associated local commercial transactions.
Environmental protection	Council promotes environmental protection through its purchasing procedures. In undertaking any purchasing activities Council will:

	<ul style="list-style-type: none"> (i) promote the purchase of environmentally friendly goods and services that satisfy value for money criteria; (ii) foster the development of products and processes of low environmental and climatic impact; (iii) provide an example to business, industry and the community by promoting the use of climatically and environmentally friendly goods and services; and (iv) encourage environmentally responsible activities.
Ethical behaviour and fair dealing	Council employees involved in purchasing are to behave with impartiality, fairness, independence, openness, integrity, and professionalism in their discussions and negotiations with suppliers and their representatives.
Quality Assurance	<p>Quality Assurance is a method whereby a purchaser is assured that the item purchased will be of consistent quality over time. To achieve this, suppliers are required to have in place a quality system which complies with all relevant standards that apply to the particular goods or services to be supplied.</p> <p>Quality assured suppliers are issued with a certificate and are audited regularly by Queensland Government departments. This certificate shall be readily available for inspection and/or displayed in a prominent position in the suppliers business premises.</p>

14. RELATED DOCUMENTS

Code of Conduct (DOCS#1969232)
Purchasing Delegations Register (DOCS#1095333)
Tender/Contracts Register (DOCS#1969309)

15. HEADS OF POWER

Local Government Act 2009
Local Government Regulation 2012
Work Health and Safety Act 2011 & Regulations 2011 (QLD)

wide bay burnett

regional recreation and sport strategy



April 2010

Released Under FOIA Act 2009

ROSS
planning



Queensland Government

wide bay burnett

regional recreation and sport strategy

April 2010

SUPPORTING
LOCAL
GOVERNMENTS



SOUTH BURNETT
REGIONAL COUNCIL



BUNDABERG
REGIONAL COUNCIL



GYMPIE
REGIONAL
COUNCIL



Fraser Coast
REGIONAL COUNCIL



ROSS
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Queensland Government

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Table of Contents

Released Under RTI Act 2009

0.0 Disclaimer	1
1.0 Introduction	2
2.0 Recommendations	4
3.0 Background	7
4.0 Background Research	9
5.0 Trends	16
6.0 Economic Impact of Events	20
7.0 Noisy Sport Protection	22
8.0 Inventory	24
9.0 Land Requirements	88
10.0 Appendix	90

INTRODUCTION

SECTION 1

Over the next 25 years, the Wide Bay Burnett is expecting a population increase in the order of 180,000 people and it is important that the lifestyle infrastructure is in place to support this population.

In supporting the Wide Bay Burnett Regional Plan, this Strategy seeks to identify the region's recreation and sport requirements for the future. The identification of these needs will assist Councils within the Region to plan for future land and facility provision in areas that will have the population to sustain them.

One thing that is apparent is that the coastal parts of the Wide Bay Burnett have different strengths than the inland areas. The coastal areas, with their high populations, accommodation and transport options can support regional level facilities that have high capital and operational expenses e.g. aquatic centres, indoor centres, multi-field sport complexes and artificial hockey fields. The inland local governments have strengths in the large area, noisy and dangerous sports (e.g. shooting and motor sports), animal sports (campdraft and rodeo) as well as nature based recreation.

This Strategy focuses on a range of regional level sport and recreation facilities (not local level and not State or higher level facilities). Regional, as used in this Strategy, means serving the needs of the Wide Bay Burnett or a significant proportion of it. Despite their ability to host regional level competitions most facilities also host local level competitions on a regular basis. Regional level competitions may, in many instances, be held only a few times per year. The local level competition is important for the viability of the facility.

In many instances the move to regional level facilities, from local level facilities, will see an increasing specialisation and higher costs. Sharing the facility with other sports, whether in the same season or the off-season becomes less likely. Turf maintenance levels, and thus costs, are increased. Surfaces and lighting are often required to meet higher standards. Off field facilities, for players as well as spectators, have to be bigger and better to meet the standards determined by State Sporting Organisations.

Protecting the Region's assets such as its natural landscape and open spaces whilst also providing opportunities for the Region's residents and visitors is a challenge faced by all Councils in Queensland.

With a significant amount of its assets already existing, it is an exciting time for the Region with many opportunities presenting themselves.

Of key focus is the natural environment which provides a diverse source of potential for recreational activities and needs to be investigated further to understand its impact on the Region, now and in the future.

The Region also loves its sport and has achieved a great deal in this area. However, to continue its standing within Queensland and Australia, it is important that State Sporting Organisations seek to implement solid planning frameworks with the assistance of the State and Local Governments, encouraging a coordinated approach to sport development and infrastructure.



This Strategy attempts to provide realistic and achievable recommendations to ensure that the Region meets its recreational and sporting expectations by accommodating for its large population growth and requirement for better planned infrastructure.

Importantly, this Strategy is a partnership approach and each recommendation identifies a lead agency and key partners to drive the implementation of the action. This Strategy will not achieve its potential if its recommendations are attempted to be implemented by one organisation alone.

Regional level Strategies such as this, require the cooperation and collaboration of each stakeholder to firstly investigate the feasibility of each recommendation and then address the challenges and opportunities to implement a long-term sustainable future for the Region.

A coordinated approach to the future of Wide Bay Burnett recreation and sport is within reach.

Western parts of the Wide Bay Burnett have comparative strengths in the animal sports



BACKGROUND RESEARCH

SECTION

4

Existing Plans and Studies

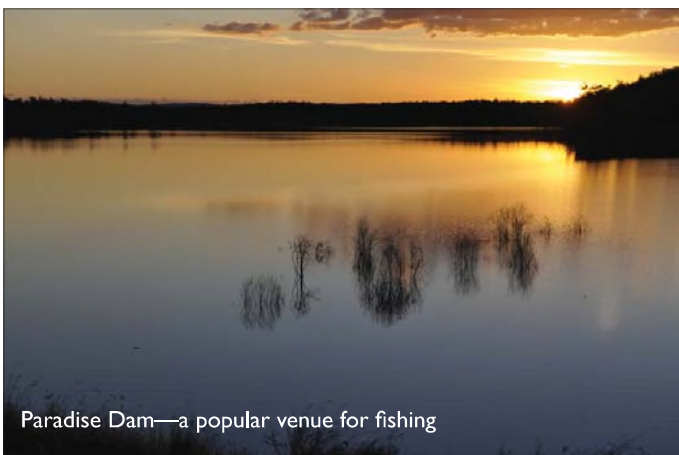
The study team was provided with a range of strategic plans and similar that have been prepared over the last eight years or so. The documents were:

1. Biggenden Shire Sport and Recreation Plan 2006
2. Bundaberg City Council/Burnett Shire Regional Sport and Recreation Strategy 2006
3. Burnett Shire Walk and Cycle Plan For a Mobile Community 2004
4. Cherbourg Aboriginal Council Sport and Recreation Plan 2006
5. Cooloola Shire Open Space and Recreation Plan 2007
6. Eidsvold Shire Sport and Recreation Plan 2006
7. Fraser Coast Regional Sport, Recreation and Open Space Strategy 2006
8. Gayndah Shire Sport and Recreation Plan 2006
9. Hervey Bay City Council Recreation and Open Space Strategy 2003
10. Hervey Bay Sport and Recreation and Community Facilities Plan (draft 2006)
11. Killivan Shire Sport and Recreation Plan 2002
12. Kingaroy Shire Sport and Recreation Plan 2007
13. Kolan Shire Sport and Recreation Plan 2004
14. Maryborough City Council Sport and Recreation Plan 2006
15. Monto Shire Sport and Recreation Plan 2006
16. Mundubbera Shire Sport and Recreation Plan 2006
17. Murgon Shire Recreation and Open Space Plan 2001
18. Proposed Imbil Multi-Purpose Recreation Facility
19. South Burnett Regional Council—Wondai Area Recreation and Open Space Plan
20. Tiaro Shire Sport and Recreation Facility and Social Development Plan

The 1999 Isis Shire Sport and Recreation Facility Plan was also made available but this Plan was too old to add any value.

Each report was reviewed for recommendations relating to facilities that are currently considered to be a regional standard, or have the capability to reach that standard.

All the reports outlined above were prepared prior to the amalgamation of the 21 Wide Bay Burnett Councils into six. Council Officers have pointed out that the priorities, in some cases, may now have changed as the LGs are taking a broader view and being less parochial.



Paradise Dam—a popular venue for fishing

Eidsvold Shire Sport and Recreation Plan 2006

The summary for regional facilities written up under the Biggenden Shire Sport and Recreation Plan 2006 was also reproduced in this Plan. Additional recommendations in the Plan were aimed at local level facilities.

Fraser Coast Regional, Sport, Recreation and Open Space Strategy 2006

This Strategy considered “Regional” in the context of the four funding Shires—Maryborough, Hervey Bay, Tiaro and Woocoo, though the definition used aligns well with that used in this Strategy.

The report identified over twenty facilities considered to be regional. In considering the final recommendations the report considered the viability of the facilities, recognising that regional standard facilities are generally expensive to sustain given the extra facilities (e.g. grandstands) and high quality finishes that are required.

These relevant recommendations include:

- continue developing Maryborough Park (now Maryborough Showground and Equestrian Park) as a nationally significant equestrian facility
- continue to enhance the Hervey Bay Foreshore for sailing, outrigger canoeing and surf life saving
- consider the feasibility of Eskdale Park being upgraded to a regional level facility catering to rugby league and rugby union
- extend the Hervey Bay PCYC by one or two courts to make it a regional level indoor sport centre
- investigate the feasibility of establishing a regional level campdraft facility in Tiaro
- continue to develop Newtown Oval and Walkers Road Reserve as regional sport facilities
- investigate the feasibility of establishing a motor sport precinct in the Fraser Coast Region
- establish the Maryborough Hockey Centre as the regional centre for hockey
- establish Raward Road Reserve as the regional level facility for AFL
- continue to develop the Fraser Coast Shooting Complex as the regional facility for shooting sports
- continue to develop the Maryborough Cycling Velodrome as the regional level cycling facility
- develop a regional level BMX facility in Maryborough
- develop a regional level netball complex within the proposed Western Sports Complex at Hervey Bay
- maintain Wide Bay Gymnastics Centre as the regional facility
- investigate the feasibility of a regional athletics complex in the Fraser Coast Region.

Gayndah Shire Sport and Recreation Plan 2006

The summary for regional facilities written up under the Biggenden Shire Sport and Recreation Plan 2006 was also reproduced in this Plan. Additional recommendations in the Plan were aimed at local level facilities.

Hervey Bay City Council Recreation and Open Space Strategy 2003

This Strategy’s vision is to achieve a well balanced and well linked range of quality open space and recreation opportunities to the Hervey Bay community. Although it is an old strategy from 2003, its desired outcomes remain valid and align well to the WBBRRSS focussing on the following principles in relation to recreation and open space:

- effective planning

- effective use
- high quality
- community involvement
- resourcing provision
- access
- minimal impact on surrounding land uses
- effective management
- public safety.

Hervey Bay Sport, Recreation and Community Facilities Plan (draft 2006)

The purpose of this Plan (not formally adopted by Council) was to provide a practical action-oriented plan to deliver equitably distributed built facilities for sport, recreation and community purposes in Hervey Bay over the next 15-20 years. The Plan was an expansion of the previous Sports Facility Plan developed by Council in 2003.

The Plan addressed sport and recreation facility needs in the Hervey Bay area. However, the following recommendations may prove to be regionally significant:

- assist with the installation of lighting at relevant sport and recreation parkland to cater for night competition
- continue to encourage and identify opportunities, and negotiate with property developers to contribute to the provision of land and/or facilities for sport, recreation and community purposes
- continue negotiations with developers to secure parcel of land and existing building on Tooth & Halcro Streets, Point Vernon for community purposes
- ensure future facility development considers collocation of user groups and infrastructure
- **complete a feasibility study into the progressive construction and ongoing management of a multi-purpose youth facility at Urangan. Example activities include skate park facilities, BMX track and dirt jumps, indoor rock climbing, cycle and walking path networks.**
- consider seniors and youth activity spaces in the Torbanlea Recreation Reserve Master Concept Plan and the proposed Burrum Heads Sportsground Master Concept Plan (e.g. Bocce Court)
- investigate venue and facility management opportunities in consideration of Master Concept Plans over Hervey Bay Sports and Leisure Park (HBSLP) Raward Road and Walker Road
- complete a Master Concept Plan for the Burrum Heads Sportsground to identify specific needs and ensure sustainable development of the site
- progressively implement the HBSLP, Raward Road Recreation Reserve and Walkers Road Recreation Reserve Master Concept Plans with the view of establishing high standard sporting precincts
- support Hervey Bay Netball Association in their need to secure a suitable location for facility expansion to include grass and asphalt courts, storage, amenities and other support infrastructure
- encourage more indoor recreation groups and community organisations to use the Community Recreation Centre/PCYC by expanding the hours of operation to accommodate more users and provide an additional playing court, improved acoustics, power, storage and a retractable/portable stage
- acquire land to develop Western Sports Complex as per recommendations in the Fraser Coast Regional Sport, Recreation and Open Space Strategy
- any extensions to the current HBSLP Master Concept Plan to consider the construction of a multi-purpose shared facility to accommodate Dance and Calisthenics
- implement lighting recommendations highlighted in Master Concept Plans for the HBSLP, Raward Road and Walkers Road
- address the need for support infrastructure at major sporting precincts

- complete a feasibility study into the current and future requirements for outdoor event, entertainment, cultural and performance space in Hervey Bay and the supporting infrastructure required to meet these needs. Incorporate an audit of the level of usage and type of events conducted at existing open space and parkland.

Kilkivan Shire Sport and Recreation Plan 2002

This 2002 Plan is now quite old and some of the recommendations have probably been completed. Some that may still be significant for this Strategy include:

- the Plan noted the importance of retaining recreational access to the State Forests in the Shire
- a significant section—107 kilometres—of the Bicentennial Trail passed through the old Kilkivan Shire and is still an active facility
- Tansey Showground required improved camper facilities to encourage camping on the grounds during events.

Kingaroy Shire Sport and Recreation Plan 2007

Recommendations that may be regionally significant in this Plan include:

- redevelopment of Memorial Park Aquatics Centre
- development of a rail trail from Nanango to Wooroolin
- protecting the future of the Kingaroy Showground and the equestrian activities that take place within.

Maryborough City Sport and Recreation Plan 2006

This 2006 Plan made the following recommendations that concern facilities and events that may be regionally significant:

- undertake a feasibility study to consider options for the redevelopment of the aquatic centre

- Undertake a master plan for Maryborough Park (now called Maryborough Showgrounds and Equestrian Park) and develop a strategic plan for the next ten years
- negotiate acquisition of additional land surrounding the Maryborough Showgrounds and Equestrian Park
- undertake a feasibility study for a new indoor sport and recreation centre with a minimum of two courts
- work with the BMX Club to secure them new land and develop a State level facility
- continue to work with neighbouring Councils to develop regionally significant facilities including:
 - future relocation of motor sports
 - consolidation of shooting sports
 - enhancement of equestrian facilities at Maryborough Park
 - development of the hockey grounds
- Encourage and facilitate communication and strategic partnerships to optimise planning and future development outcomes for Eskdale Park.

Kolan Shire Sport and Recreation Plan 2004

This Plan was developed in-house following the success of an earlier Plan. Extensive consultation was undertaken. Most recommendations though are focussed on local-level facilities—and recommendations are only made until June 2005.

Of the recommendations, none are of regional significance though there is mention of developing a new 50m pool at some point in the future.



APPENDIX

SECTION
10

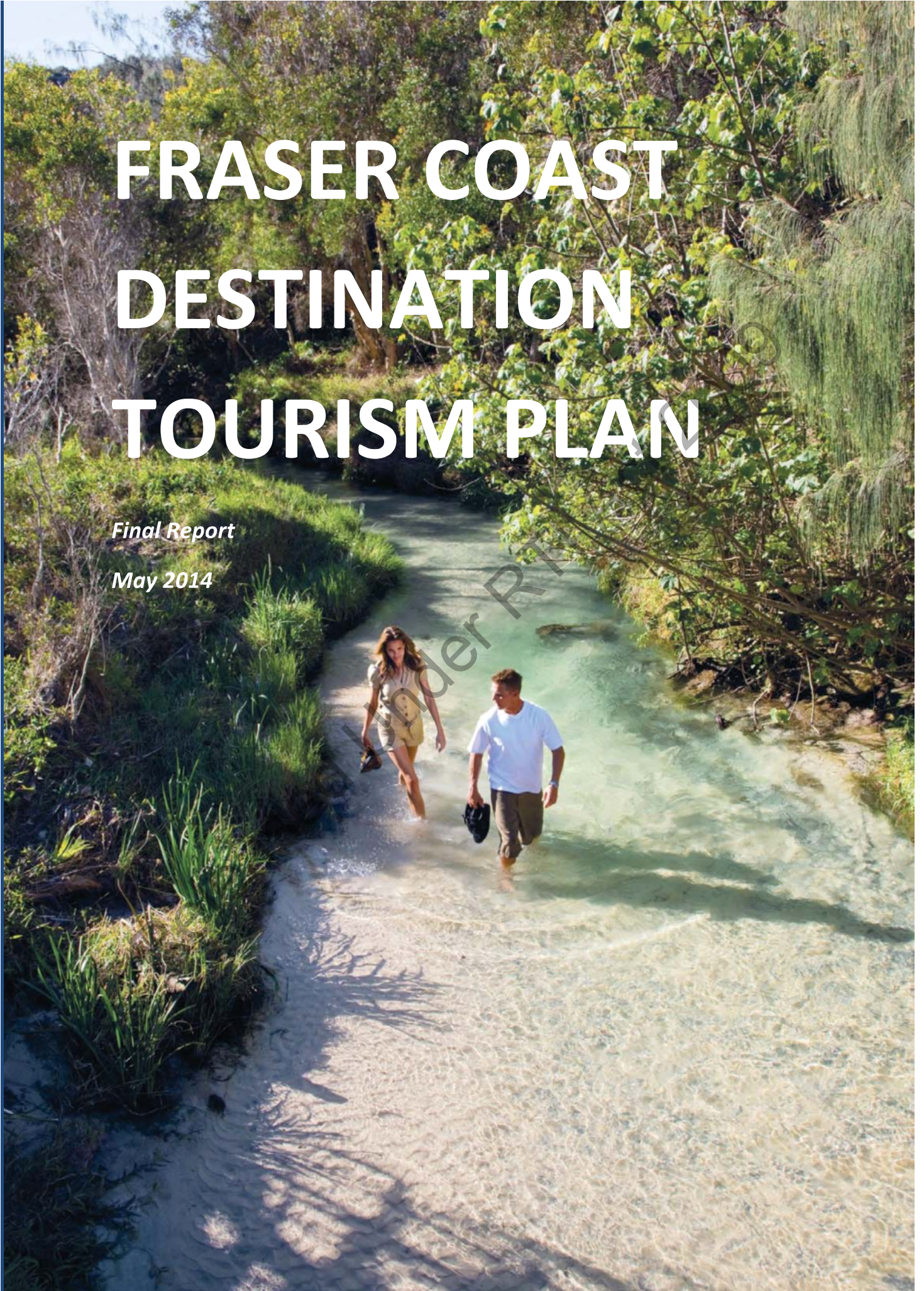
Appendix I: Health Data Definitions

Health Indicators/ Behaviours	Definition
Self-Assessed Health: Fair or Poor	Respondent's general assessment of their own health, against a five point scale from excellent to poor – 'fair' or 'poor' being the two lowest in the scale.
Smokers	Respondents aged 15 years and over who reported undertaking regular (or daily) smoking at time of interview.
Physical Inactivity	Respondents who reported no exercise two weeks prior to the interview through sport, recreation or fitness (including walking). Excludes incidental exercise undertaken for other reasons such as work or domestic duties.
High Health risk due to alcohol consumed	Respondents estimated average daily alcohol consumption in the seven days prior to interview (based on number of days and quantity consumed). Alcohol risk levels were grouped according to NHMRC risk levels for harm in the long term, with 'high risk' defined as a daily consumption of more than 75ml for males and 50ml for females. Dosage is based on pure alcohol content.
Obesity	Using self reported height and weight, Body Mass Index (BMI) was calculated and grouped into categories (to allow for comparison against WHO and NHMRC guidelines) obese was categorised as a BMI of 30.0 or greater.
Mental & Behavioural Disorders	Respondents were asked whether they had been diagnosed with any long term health condition (a condition which has lasted or is expected to last for 6 months or more).
Self-Assessed very high psychological distress levels	Derived from the Kessler Psychological Distress Scale-10 items (K-10), which is a scale of non-specific psychological distress based on 10 questions about negative emotional states in the 4 weeks prior to interview. 'Very high' distress is the highest level of distress category (of a total of four categories).
GP Services per 1,000 head of Population	GP services data: supplied by Health Insurance Commission, 2001/02. It includes the total number of active GP's in the Ipswich area. Population data: estimated from the Resident Population, ABS, mean of 30 June 2001 and 30 June 2002 populations.
Index of Relative Socio-Economic Disadvantage	The Index summarises census variables at a CCD level that are considered indicators of disadvantage (i.e. low income, high unemployment, low education levels). A low score indicates high levels of disadvantage. A high score signifies the lack of disadvantage rather than high advantage.

FRASER COAST DESTINATION TOURISM PLAN

Final Report

May 2014



Executive Summary

Tourism is both a major economic activity and lifestyle driver for the Fraser Coast Region, and visitor expenditure impacts a number of key regional economic sectors. The visitor economy injects **\$360 million of direct overnight expenditure** into the destination's economy which **contributes to nearly \$648 million of direct and indirect expenditure across the sectors** including transport, accommodation, food services and retail trade. It also **contributes to securing 6,015 jobs** (direct and indirect) for the Region.

To help achieve Queensland's 2020 target aspiration of doubling overnight visitor expenditure to \$30 billion by 2020, the **Fraser Coast will have to contribute approximately \$759 million** towards the 2020 target. In order to do this, a planned approach is required to harness key market segments to drive growth in the Region.

Recognising this, the following Fraser Coast Destination Tourism Plan has been prepared to provide the **definitive direction for tourism and events in the Fraser Coast Region towards 2020**, highlighting the resources required to create a sustainable, resilient and competitive tourism and events destination.

About the Destination

The Fraser Coast Region is a holiday playground blessed by nature, with long sandy beaches, relaxing island retreats, abundant marine life and pristine parks. There are a wealth of coastal paradises, recreational pursuits, adventure activities and historic explorations, rich in diversity and natural beauty.

The Region encompasses Fraser Island, Hervey Bay, Maryborough, the Fraser Coast Hinterland and the Great Sandy Strait; covering an area of 7,116.7 km². Manufacturing, health care and allied health are amongst Fraser Coast's largest industries alongside tourism, and these industries help to support a population of nearly 100,000 residents.

With a regional airport situated at Hervey Bay and located within 300km of Brisbane, the

Fraser Coast is easily accessible by air and road, as well as rail.

The mild year-round climate means the 662,000 annual visitors can enjoy a subtropical haven. The diverse Fraser Coast Region provides the opportunities for whale and bird watching, 4WD, fishing, retail therapy and a variety of adventure activities and events.

Key Markets

Tier One

- Connectors* in Regional Queensland and Brisbane (400km radius of Fraser Coast)
- United Kingdom

Tier Two

- Social Fun-seekers in Sydney and Melbourne
- Active explorers in Brisbane, Sydney and Melbourne.
- USA, Canada, Europe and Scandinavia

Tier Three

- Korea, Malaysia and New Zealand

New and Developing

- China, Taiwan and Hong Kong

*For further detail on Queensland's domestic consumer segments please refer to www.tq.com.au/marketing/

Opportunities for Growth

To grow and prosper as a destination and to achieve its \$759 M aspiration for 2020 (an extra \$399M), it is recommended that the following markets be considered as key target areas for growth of the Fraser Coast's visitor economy:

- Sports and Events Tourism
- Interstate Fly/Drive Visitors (NSW/ Vic)
- Visiting Friends and Relatives (VFR)
- Drive Tourism
- Long Stay Visitors (seniors, grey nomads)
- Niche markets (marine, natural and cultural heritage, agri-tourism, health and wellbeing)
- Nature-based tourism (including fishing)
- Travel for a Purpose (education).

Towards 2020

Our Vision

The 2020 vision for Fraser Coast is to be:

'Globally recognised for world class personal natural encounters, World Heritage Listed Fraser Island and as Australia's number one whale experience destination.'

Strategic Objectives

1. Become a Top Tier Queensland Destination
2. Grow the Quality of Tourism Experiences and Overall Sector Value
3. Fraser Coast will be regarded as a high quality visitor destination through winning recognition via appropriate industry and 'best in category' awards.
4. Clear Market Positioning around 'Personal Natural Encounters' of the Great Sandy Strait and the iconic Fraser Island
5. Community Support and Enthusiastic Partners.

The Fraser Coast is synonymous with its hero experiences - whale watching and 'personal natural encounters', adventure, coastal lifestyle and the iconic Fraser Island.

Development to fully deliver the potential of these differentiators is essential, however, for the destination to reach its 2020 target, these hero experiences must be leveraged alongside development and delivery of a region-wide balanced portfolio of products and experiences including;

- Events (development and acquisition)
- Positioning and implementing a program to establish Fraser Coast as Australia's fishing capital
- Niches including natural and cultural heritage, nature-based and marine, adventure, health and well-being and agri-tourism
- Investment in key tourism precincts including Hervey Bay foreshore.

2020 targets will be achieved through a combination of strategies which seek to grow both volume and value: growing market share in target markets and extending average visitor length of stay and expenditure.

Our Goals

- Cement the Region's position as the **leading destination for personal natural encounters** by maximising the tourism potential of whale watching and positioning Fraser Island to the fore and rebuilding its status as an iconic visitor attraction. Pre-requisites for success in working towards this goal will be a program of innovative marketing and compelling itineraries, alongside high quality new products and experiences.
- Establish the Region as a **leading Queensland events destination**. We will attract new event visitors and expenditure via the successful acquisition and attraction of new major events, in addition to growing the impact and sustainability of existing events. We need to grow the Region's market share of domestic and international event visitors by 2%.
- Increase our share of Queensland marine tourism activities in the leisure market – growing domestic overnight expenditure (dive, snorkel, whale watching) by 3% (under 21 nights), and achieve an 8% growth in the Region's share of fishing (as an activity), building on the strategic ambition of developing a major new fishing event and **establishing Fraser Coast as Australia's home of fishing**.
- **Leverage off our natural advantage with whale watching and destinations such as the iconic Fraser Island and the Great Sandy Strait** to grow average length of stay in target markets i.e. 400km radius leisure market and identified leisure niches (nature-based/ marine, natural and cultural heritage, education, adventure, health and well-being agri-tourism, touring) as a driver for expenditure growth. Creating a range of high quality and unique experiences such as those offered by securing a decommissioned naval vessel for a dive wreck on the Fraser Coast is fundamental if the Region is to stand out in a crowded and competitive market.
- **Growing the Region's market share** in Queensland of target overseas markets (UK, Europe and USA) and interstate visitors (VIC/NSW). In overseas markets, the Region

needs to leverage the potential offered by co-operative marketing as part of the Australia's Nature Coast partnership.

- Generating **growth in repeat visits** in existing markets. Developing excellence in service standards, providing a warm and genuine welcome, and high quality experiences are all essential elements in building strong levels of visitor satisfaction and propensity to visit again and provide positive recommendations. When positive visitor satisfaction levels are accompanied by new products and events which provide reasons to visit, then repeat growth becomes a realistic underpinning growth strategy.
- Building **thriving and mutually beneficial partnerships** with communities, industry and public sector partners as the key enabler which will facilitate sustainable growth. Building engagement with communities, developing vital and viable precincts which will be enjoyed by locals and visitors, will help unlock the value in the VFR sector.

Destination Priorities

The following priority strategies have been identified;

1. Develop and implement a major marketing and PR campaign targeting interstate/intrastate leisure markets (including 400km drive market), supported via ongoing development of the destination's hero experiences.
2. Develop and implement a comprehensive partnership program to position and establish Fraser Coast as Australia's home of fishing.
3. Secure funding for major public works for tourism oriented projects which also deliver broader community benefits. Build on existing initiatives to develop a high quality investment prospectus.
4. In partnership with industry, develop the potential of the business meetings and conference sector through leveraging links with local business clusters and growing average length of stay via development of a program of pre and post trip itinerary options.
5. Develop and implement an event development and acquisition plan which leverages Fraser Coast's mix of coast/islands/ sheltered water infrastructure to grow sector value and position it as a leading Queensland event destination.
6. Grow the international markets (starting with long-haul western) through co-operative marketing with the Australia's Nature Coast partnership.
7. **Work with Council to progress the foreshore master plan** and development of the Urangan Harbour Marina Precinct.
8. Create the 'Big 5' wildlife encounters (whale, turtle, dolphin, manta, and sharks); - delivered via new and enhanced product and tours.
9. Cement Fraser Coast's position as the leading destination for personal natural encounters by creating a virtual 'Centre of Excellence' in marine tourism through established education partnerships.
10. Rebuild Fraser Island's iconic status as a world heritage area, positioning it as a high quality and unique destination for adventure and nature-based activities. Alongside Fraser Island, broaden the range of destination-wide experiences for identified niches (i.e. nature-based/marine, natural and cultural heritage, education, adventure, health and well-being, agri-tourism, touring) through targeted marketing of current and planned products to build demand for new products. Key opportunities include securing a decommissioned naval vessel for a dive wreck as the focal point for building the region's appeal as a dive and snorkel destination.

Market Opportunities

Sports and Event Tourism is a growing trend nationally. With less than 10% of domestic visitors travelling to the Region for events, there is potential for significant growth as well as providing the perfect opportunity for mid-week visitation and seasonal/ geographic dispersal.

Interstate Fly/Drive Visitors from NSW and Victoria becomes a key market opportunity when considering 19% of all domestic overnight visitors are from interstate markets. Fraser Coast has an opportunity to seek further growth in these markets. Capturing a small market share increase in the number of visitors or by generating an increase in average length of stay by interstate visitors could dramatically impact on the value of the visitor economy.

Visiting Friends and Relatives is a key market opportunity when considering 30% of all domestic overnight visitors come to Fraser Coast to visit friends and relatives. With forecast population growth in the Region, the market opportunity is set to broaden. A small increase in spend per night generated in this sector can dramatically impact on the value of the visitor economy.

Drive Tourism accounts for the majority of domestic visitors to the Region. Precinct masterplanning and implementation, alongside road infrastructure improvements could help to increase access and dispersal and further grow the day trip and short break markets out of Brisbane.

Long Stay Visitors (who stay over 21 days) are primarily comprised of seniors/ grey nomads. There has been a rapid nation-wide growth trend in this market over the past five years as the baby boomer generation is beginning to retire and purchase caravans to explore the country. A strong events program and development of a range of experience options alongside provision of suitable accommodation options are the keys to growing average length of stay in the Region.

Nature-based Tourism is gaining interest across Australia and relates strongly the Region's core product and hero experiences. Leveraging new experiences through partnerships such as Australia's Nature Coast could be a significant

growth potential for the Region, specifically in international markets such as the UK, Europe and the USA. Meeting the needs of the backpacker and youth market remains a priority.

When the nature-based tourism niche is expanded to incorporate activities such as **fishing**, growth potential is significant. Event-led growth, accompanied with targeted marketing and packaging, and infrastructure investment in key precincts and hubs are the levers which will facilitate growth.

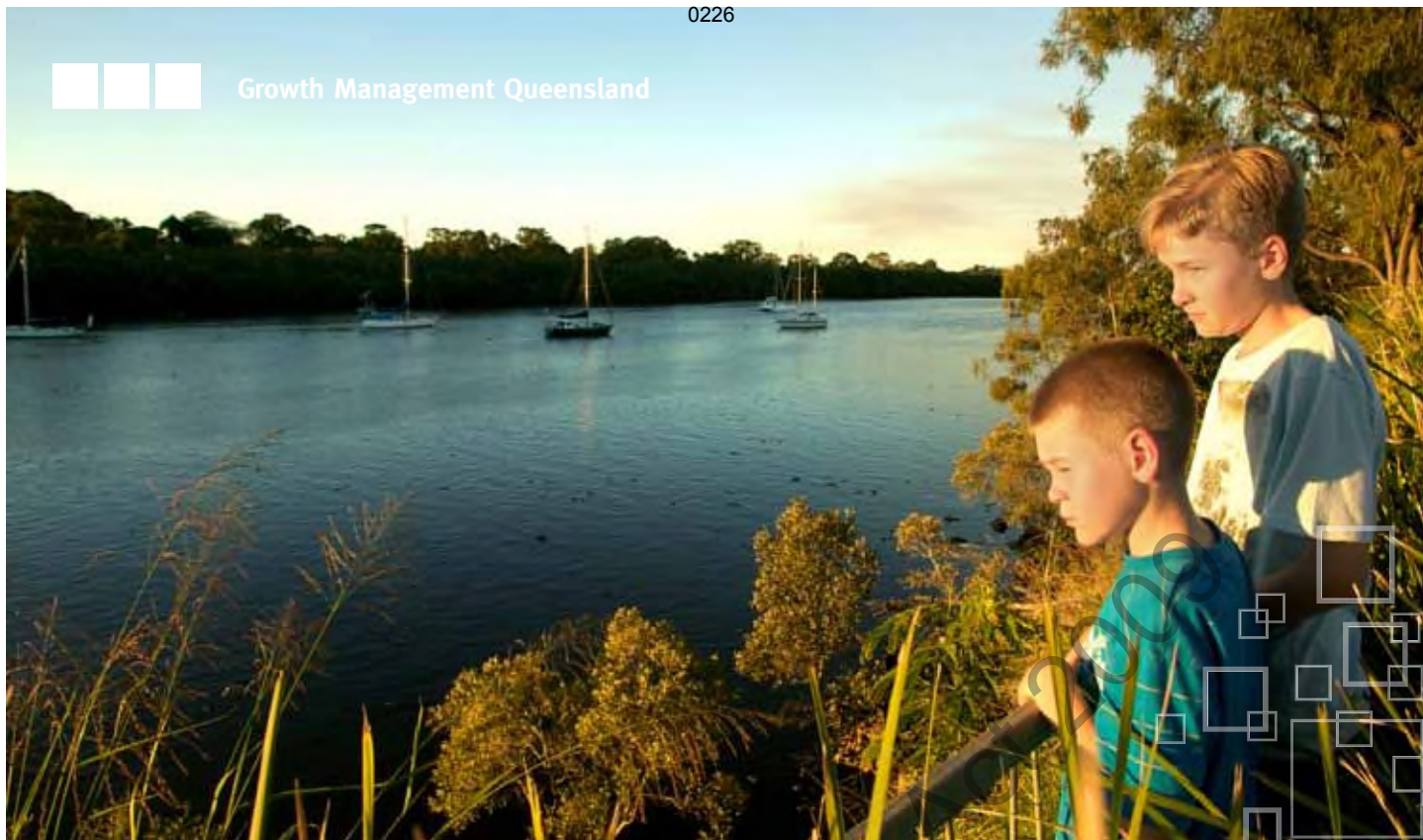
Niche markets including adventure and marine represent opportunities for growth. Artificial reefs and dive wreck site development can augment existing reef experiences.

Establishing and delivering the 'Big 5' wildlife encounters (whale, turtle, dolphin, manta, and sharks); and positioning the Region's natural encounters clearly in the market place will be instrumental in delivering growth potential. Furthermore, establishing compelling natural and cultural heritage, agri-tourism and health and wellbeing experiences have the potential to add an additional set of niche attractions which support the overall leisure market.

Travel for a Purpose is an often overlooked market segment. With regard to the education market, although small in terms of total numbers at present, the Region's 'Big 5' and scientific positioning around its natural encounters alongside the proposed continued development of the Discovery Sphere provide opportunities for growing education market share/ mid-week visitation.

Business Tourism accounts for a relatively small proportion of overall overnight visits at present, and although large scale conferencing capacity is limited, there are opportunities to seek growth. For existing visitors, via dedicated program of increasing average length of stay by adding options for pre/post trip leisure experiences, and examining the potential in the small conferences and exhibitions sector, where links between smaller and quirky meeting venues and existing clusters and economic activity can be developed.

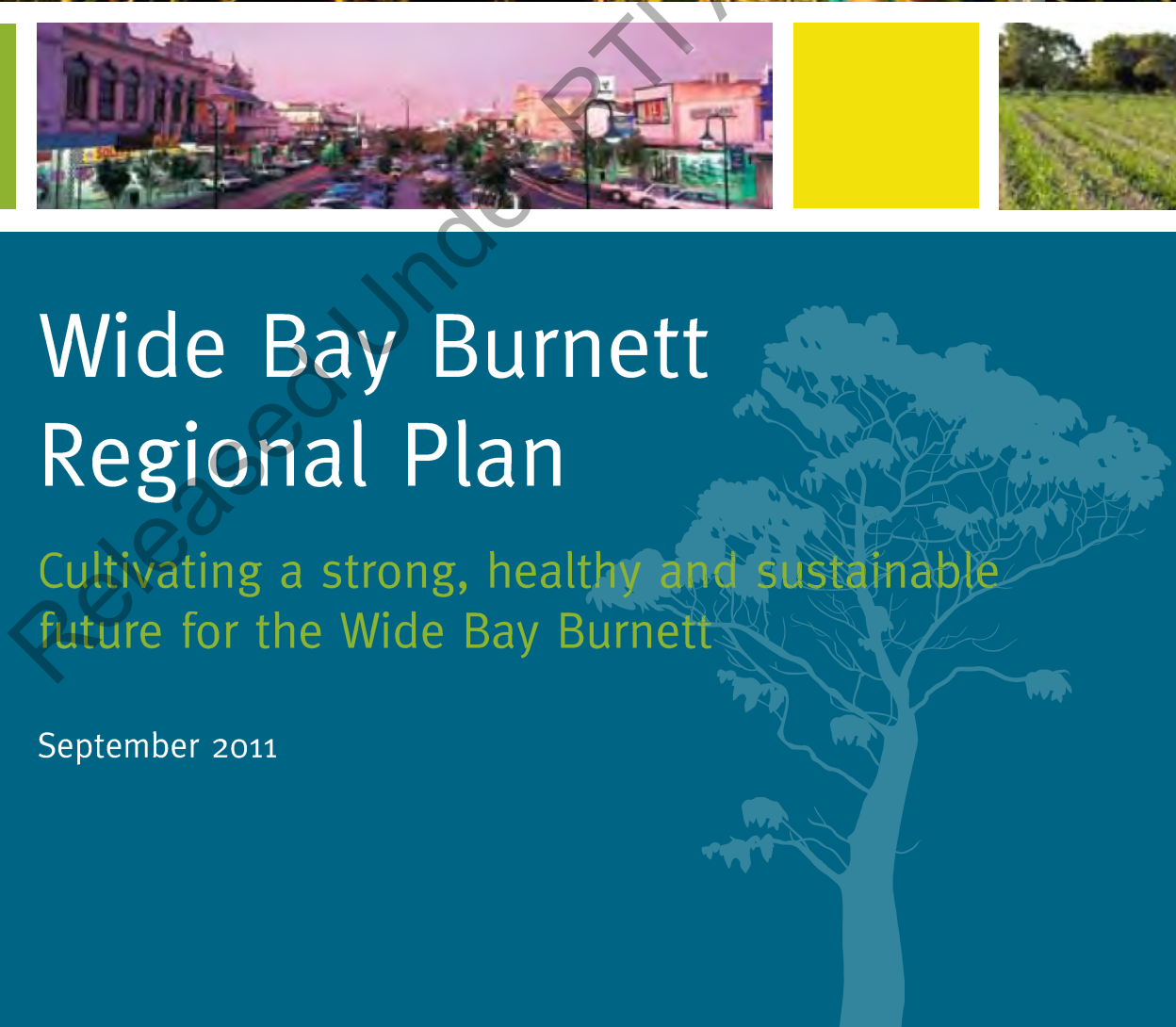
Building awareness across target markets is vital as part of increasing visitor numbers.



Wide Bay Burnett Regional Plan

Cultivating a strong, healthy and sustainable
future for the Wide Bay Burnett

September 2011



Wide Bay Burnett Regional Plan (WBB Regional Plan)

Prepared by the Honourable Paul Lucas MP, Attorney-General, Minister for Local Government and Special Minister of State in accordance with the *Sustainable Planning Act 2009*, section 27 and 58.

With assistance from the Department of Local Government and Planning.

In consultation with the Wide Bay Burnett Regional Planning Committee.



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Acknowledgement

Regardless of creed or colour, whether in sorrow and hardship or in joy and prosperity, we acknowledge the collective contribution of all peoples in the Wide Bay Burnett region. The Wide Bay Burnett Regional Planning Committee also acknowledges the traditional people of the country within the area where this project has been carried out.

The Butchulla/Badtjala, Wakka Wakka, Gubi Gubi/Kabi Kabi, Gurang, Gureng Gureng/Gooreng Gooreng, Wulli Wulli, Djak-Unde, Burrunggam and Taribelang Bunda people are fully recognised in all their cultural diversity and fulfilment of continuing responsibilities under customary law/lore for this country.

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Release notes

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Copies of the regional plan are available:

online at www.dlgp.qld.gov.au/wbb
to view at Department of Local Government and Planning offices (see below) and at most council chambers, libraries and customer service centres within the local government areas covered by the regional plan
for free collection on CD-ROM or in hard copy by contacting Department of Local Government and Planning offices in Bundaberg, Hervey Bay and Brisbane (see below)
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Front cover: Main image – Bundaberg *Courtesy of MWA Viewfinder*. Left – Bundaberg City, *Courtesy of Peter Lik*. Right – Sugar cane growing near Bundaberg *Courtesy of Ray Cash Photography*.

Back cover: Left – Bundaberg cattle farm *Courtesy of Ray Cash Photography*. Right – Hervey Bay *Courtesy of Peter Lik*.



Foreword



The Honourable Anna Bligh MP
Premier and Minister
for Reconstruction



The Honourable Paul Lucas MP
Attorney-General,
Minister for Local Government
and Special Minister of State

The Wide Bay Burnett region is renowned for its diverse landscapes—from pristine beaches and wetlands to fertile coastal plains and rich agricultural lands. Areas within the region are experiencing significant growth with the regional population expected to grow from 293 500 people in 2010 to around 425 000 people in 2031.

The *Wide Bay Burnett Regional Plan* is the Queensland Government's long-term plan to shape and guide growth in the Wide Bay Burnett region over the next 20 years and enhance the quality of life in the region.

Wide Bay Burnett faces distinct challenges over the next two decades. These include an ageing population; improving the economy and associated employment opportunities; the anticipated effects of climate change; the need to consolidate urban growth and protect areas of significant environmental and biodiversity value; and making the most of existing and future infrastructure investments.

The regional plan responds to these challenges while promoting the expansion of economic drivers to support long-term growth while safeguarding the unique lifestyle and natural assets important to the region. It establishes a settlement pattern framework that focuses on consolidation and efficient use of infrastructure to meet existing and future needs.

We would like to acknowledge the Aboriginal and Torres Strait Islander peoples as the first peoples of the land and recognise and acknowledge the traditional owners and elders of the region. The regional plan will contribute to advancing reconciliation through reinforcing the need to engage with Aboriginal and Torres Strait Islander peoples in planning processes. It includes policies and programs that will work towards closing the gap in disadvantage to help meet their needs.

The Queensland Government is now getting on with the job of implementing the *Wide Bay Burnett Regional Plan*, acknowledging that its success will rely on the cooperation and collaborative efforts between all tiers of Government, industry and the community.

Importantly, the policies and strategies included in the plan will make a significant contribution to *Toward Q2: Tomorrow's Queensland 2020* vision of a strong, green smart, healthy and fair Queensland.

The Honourable Anna Bligh MP
Premier and Minister
for Reconstruction

The Honourable Paul Lucas MP
Attorney-General,
Minister for Local Government
and Special Minister of State



Table of contents

Part A Introduction.....	6		
Purpose.....	6		
Structure	8		
Operation	9		
Developing the plan	9		
What the plan aims to achieve	9		
Regional overview	9		
Part B Regional framework.....	15		
Regional vision	15		
Strategic directions.....	15		
Sustainability, climate change and natural hazards.....	16		
Environment.....	16		
Natural resource management.....	17		
Rural futures.....	17		
Strong communities.....	17		
Engaging Aboriginal and Torres Strait Islander people	18		
Urban consolidation and delivery.....	18		
Towns and cities structure and form.....	18		
Strong economy.....	19		
Infrastructure and servicing.....	19		
Regional settlement pattern	20		
Bundaberg Regional Council.....	22		
Cherbourg Aboriginal Shire Council.....	27		
Fraser Coast Regional Council.....	29		
Gympie Regional Council.....	35		
North Burnett Regional Council.....	40		
South Burnett Regional Council	42		
Part C Desired regional outcomes	46		
1 Sustainability, climate change and natural hazards.....	47		
1.1 Sustainability.....	47		
Principle	47		
Policies	47		
Programs.....	47		
Notes	48		
1.2 Climate change.....	48		
Principle	48		
Policies	48		
Programs.....	48		
Notes	49		
1.3 Planning for climate change	49		
Principle	49		
Policies	49		
Notes	50		
1.4 Mitigating hazards.....	51		
Principle	51		
Policies	51		
Programs.....	51		
Notes	52		
2 Environment.....	57		
2.1 Biodiversity	57		
Principle	57		
Policies	58		
Programs.....	58		
Notes	58		
2.2 Coastal environment	61		
Principle	61		
Policies	61		
Programs.....	61		
Notes	61		
2.3 Air quality and noise.....	63		
Principle	63		
Policies	63		
Programs.....	63		
Notes	63		
2.4 Regional landscapes	64		
Principle	64		
Policies	64		
Programs.....	64		
Notes	65		
2.5 Green space network	66		
Principle	66		
Policies	66		
Programs.....	66		
Notes	66		
3 Natural resource management.....	68		
3.1 Natural resource management	68		
Principle	68		
Policies	68		
Programs.....	68		
Notes	68		
3.2 Ecosystem-dependent economic resources	69		
Principle	69		
Policies	69		
Programs.....	70		
Notes	70		



3.3	Mineral resources and extractive industry.....	71	5.2	Addressing social and locational disadvantage.....	87
	Principle	71		Principle	87
	Policies	71		Policies	87
	Notes	71		Programs	88
3.4	Planning and managing agricultural land.....	72		Notes	88
	Principle	72	5.3	Healthy and safe communities.....	89
	Policies	72		Principle	89
	Programs	73		Policies	89
	Notes	73		Programs	89
3.5	Regional water supply planning	76		Notes	89
	Principle	76	5.4	Community engagement, capacity building and identity.....	90
	Policies	76		Principle	90
	Programs	76		Policies	91
	Notes	76		Notes	91
3.6	Total water cycle management.....	78	5.5	Heritage, arts and cultural development	93
	Principle	78		Principle	93
	Policies	78		Policies	93
	Programs	78		Programs	93
	Notes	79		Notes	94
3.7	Water quality, waterway health and wetlands.....	79	6	Engaging Aboriginal and Torres Strait Islander people	96
	Principle	79	6.1	Traditional Owner and Elder engagement.....	96
	Policies	79		Principle	96
	Programs	79		Policies	96
	Notes	80		Programs	96
4	Rural futures	82		Notes	98
4.1	Sustainable rural economy.....	82	6.2	Community engagement	98
	Principle	82		Principle	98
	Policies	83		Policies	98
	Programs	83		Programs	98
	Notes	83		Notes	99
4.2	Rural growth.....	84	6.3	Social and economic equity.....	99
	Principle	84		Principle	99
	Policies	84		Policies	99
	Programs	84		Programs	99
	Notes	85		Notes	100
5	Strong communities.....	86	7	Managing growth.....	101
5.1	Social planning.....	86	7.1	Efficient use of land.....	101
	Principle	86		Principle	101
	Policies	86		Policies	102
	Programs	86		Programs	102
	Notes	87		Notes	103



Table of contents (continued)

7.2	Planning for growth	105			
	Principle	105			
	Policies	105			
	Notes	106			
7.3	Rural residential development	109			
	Principle	109			
	Policies	109			
	Notes	110			
7.4	Housing choice and affordability	111			
	Principle	111			
	Policies	111			
	Programs	111			
	Notes	111			
8	Urban form	112			
8.1	Urban form	112			
	Principle	112			
	Policies	113			
	Programs	113			
	Notes	114			
8.2	Heritage and character	117			
	Principle	117			
	Policies	117			
	Notes	117			
8.3	Rural towns	118			
	Principle	118			
	Policies	118			
	Programs	118			
	Notes	118			
8.4	Centres	120			
	Principle	120			
	Policies	120			
	Programs	120			
	Notes	122			
9	Strong economy	123			
9.1	Strong economic leadership	123			
	Principle	123			
	Policies	123			
	Programs	123			
	Notes	124			
9.2	Infrastructure supporting job creation and business opportunities	126			
	Principle	126			
	Policies	126			
	Programs	126			
	Notes	127			
9.3	Diverse and strong business and industry	128			
	Principle	128			
	Policies	128			
	Programs	128			
	Notes	129			
9.4	Employment and skills development	130			
	Principle	130			
	Policies	130			
	Programs	130			
	Notes	131			
9.5	Tourism development	132			
	Principle	132			
	Policies	132			
	Programs	132			
	Notes	133			
10	Infrastructure	134			
10.1	Infrastructure planning	134			
	Principle	134			
	Policies	136			
	Programs	136			
	Notes	137			
10.2	Protecting key sites and corridors	138			
	Principle	138			
	Policies	138			
	Programs	138			
	Notes	138			
10.3	Energy	138			
	Principle	138			
	Policies	138			
	Programs	138			
	Notes	139			
10.4	Information and communication technology	139			
	Principle	139			
	Policies	139			
	Programs	139			
	Notes	140			
10.5	Waste and recycling	140			
	Principle	140			
	Policies	140			
	Programs	140			
	Notes	141			



10.6	Social infrastructure	141		
	Principle	141		
	Policies	141		
	Programs	141		
	Notes	142		
10.7	Efficient, accessible and safe transport	142		
	Principle	142		
	Policies	143		
	Programs	143		
	Notes	144		
10.8	Freight	146		
	Principle	146		
	Policies	146		
	Programs	146		
	Notes	146		
Part D Preparation and implementation		147		
Regional plan operation		147		
	Planning period	147		
	Preparation	147		
	Effect	147		
	Implementation	148		
	Governance	149		
	Community plans	149		
	Other relevant plans, policies and codes	149		
	Local government planning schemes	149		
	Development Areas	150		
	Identified Growth Areas	150		
	Monitoring	151		
Regional plan review		151		
	Wide Bay Burnett State Planning Regulatory Provisions	151		
	Wide Bay Burnett regional land-use categories	151		
Regional Landscape and Rural Production Area		153		
Urban Footprint		153		
Rural Living Area		154		
Glossary		156		
Abbreviations		157		
Bibliography		158		
Acknowledgments		161		
Part E Wide Bay Burnett State Planning Regulatory Provisions 2011		162		
Division 1—Preliminary		162		
1.1	Short title	162		
1.2	State planning regulatory provisions apply in addition to planning instrument	162		
1.3	Definitions	162		
1.4	Relationship to the Wide Bay Burnett regional plan	162		
1.5	Wide Bay Burnett region divided into categories	162		
1.6	When these State planning regulatory provisions do not apply	162		
Division 2—Material change of use		164		
2.1	Material change of use outside the urban footprint	164		
2.2	Material change of use in a development area	166		
Division 3—Subdivision		166		
3.1	Subdivision in the regional landscape and rural production area	166		
3.2	Subdivision in a development area	167		
Division 4—Regional planning Minister notices		168		
4.1	Regional planning Minister notices	168		
Schedule 1—Maps		168		
Schedule 2—Dictionary		168		
2.1	Use definitions	168		
2.2	Administrative definitions	169		
Schedule 3—How to determine overriding need for the development in the public interest		170		
Schedule 4—Assessment requirements for community activities, sport and recreation and tourist activities		171		



Great Barrier Reef, Bundaberg
Courtesy of Darren Jew

Part B Regional framework

Regional vision

The Wide Bay Burnett region has a distinct identity and strong sense of community, achieved through a balanced lifestyle that respects cultural values and provides diverse employment and recreation opportunities.

It has a robust regional economy supported by a well-managed and high value natural environment, plentiful natural resources and a strong agricultural base.

This in turn provides accessible community services, infrastructure and affordable housing choices that support the region's liveability and sustainability.

The regional vision is the foundation of the regional plan. It defines the community's long-term aspirations for the region, and presents a view of what the region values now and how it would like to be in the future. It seeks to balance the recognised 'lifestyle' values of the region with the establishment of a strong economy, while recognising that the long-term prosperity of the region is reliant on sound management of the region's natural resources and ongoing viability of the agricultural sector.

In seeking a liveable and sustainable region, the regional plan will support:

- a balanced lifestyle with diverse housing, employment and recreation opportunities
- a distinct character and sense of community based on its people and their culture
- the retention of the regionally unique built and natural environments
- a robust economy built on the foundations of its natural and human resources that takes opportunities to build diversity and resilience to change
- infrastructure and services that meet the region's need to support the economy, accessibility and healthy, active communities.

The regional vision was developed in consultation with the Wide Bay Burnett Regional Planning Committee, and reflects the aspirations of regional communities, as well as key regional networks and industry sectors.

The vision is consistent with the Queensland Government's 2020 vision (*Toward Q2: Tomorrow's Queensland*), which sets out targets around five ambitions for communities in every Queensland region:

- **Strong:** Create a diverse economy powered by bright ideas
- **Green:** Protect our lifestyle and environment
- **Smart:** Deliver world-class education and training
- **Healthy:** Make Queenslanders Australia's healthiest people
- **Fair:** Support a safe and caring community.

The regional framework establishes the direction for how the regional plan seeks to achieve the vision and includes the following components:

- The **strategic directions** further express regional vision while describing the current situation and the desired outcomes for the region.
- The **regional settlement pattern** narrative describes how the region will grow and develop. It tells the historical story of the region, and expresses the features of the settlement pattern that will contribute to the achievement of the regional vision.
- The **subregional narratives** apply the features of the settlement pattern and the desired regional outcomes to each local government area that makes up the region, describing each subregion's historical context and role in advancing toward the regional vision.

Strategic directions

The strategic directions set down the broad policy framework for the region. They identify the important aspects involved in planning for the region's long-term development into a connected and accessible network of vibrant, healthy communities. These healthy communities will be achieved through appropriate management of the region's natural resources and environmental assets, and mechanisms that support a bustling economy.



be achieved through identifying and preserving areas of high ecological significance, protecting and restoring waterways, and expanding and linking green space across the region, allowing for increased public use and accessibility. This will allow the region's significant biodiversity to continue its contribution to the prosperity of the region economically, socially and culturally.

Natural resource management

The region's plentiful natural resources include productive agricultural land, freshwater systems, air, forests, native plants and animals, minerals and marine waters. These resources underpin the region's economy, and support the diverse range of industry and business opportunities that rely on their quality and accessibility.

Population growth places significant stress on the condition and availability of natural resources. Escalating pressures and a continual reliance on natural resources highlights the necessity for sustainably managing these resources for current and future generations. Proper management of the natural resources associated with agriculture and mining is also vital to the future of the region.

Limiting loss and further fragmentation of productive agricultural lands and forestry will ensure the strong economic base of the region is maintained. Supporting rural activities through opportunities for diversification and value adding will encourage ongoing confidence in the industry.

Water resources, both quality and quantity, will play a significant role in building resilience and providing water security for the region.

Rural futures

Rural communities are an important component of the regional fabric. They are major contributors to Queensland's economy, providing diverse agriculture, grazing and fishing opportunities. Strong rural communities that have sustainable economies will contribute to the overall wealth, character and liveability of the area. The sustainability and viability of rural communities needs to be supported to ensure the region's quality of life.

Natural resources are in many ways the foundation of rural communities. Economic growth will result from the protection of natural resources, such as water through sustainable management practices, and rural production lands by limiting further fragmentation and managing impacts from urban encroachment. Alternative activities that are compatible with rural activities, such as tourism and rural industries, will also assist in sustainability and longevity of these rural landscapes.

Sustainable planning and infrastructure and human services delivery in a region with many small towns and a dispersed settlement pattern requires diverse and adaptive approaches. State and local government will need to work together with rural communities to promote leadership, social networking and enhanced communication to provide opportunities to capitalise on and preserve their special attributes and valued characteristics.

Strong communities

The region is made up of many vibrant local communities, each with their own unique character and identity.

The region is growing rapidly, and this presents many challenges in managing the implications of growth while continuing to support the prosperity of local communities.

High levels of disadvantage have been consistently recorded over many years for the region². There are many causes for these circumstances, and records show that a significant number of residents are experiencing some form of disadvantage, such as low income, low educational attainment, unemployment or low levels of car ownership.

Demographic factors, such as a significantly higher than average ageing population and the dispersed nature of the population, mean supporting growth is a complex task. Other factors, such as geographical distribution, access to transport, appropriate and affordable housing, family and social support, adequate income and employment, a quality built environment, community safety and optimal health are all contributors to community wellbeing.

Strengthening the region's communities will occur through consolidating and improving built environments, understanding the uniqueness of place and the needs of individual groups, working in partnership with communities to inform planning and decision-making processes, and ensuring access to key essential community services by all residents. This will ensure that the liveability of the region is retained and improved.

Many residents live in rural areas, where essential community services are often provided via outreach from larger centres. The dispersed settlement pattern in the region results in many residents travelling some distance to access health and education services, business and employment opportunities, and social and cultural experiences. Other factors, such as a lack of timely and affordable transport options, further inhibit access to such services. A settlement pattern that consolidates growth within, and close to, key centres will improve accessibility, as will adopting alternative solutions such as videoconferencing as part of service provision.

² Social and Economic Indicators for Areas (SEIFA) data from the 2006 Census, the Scan of Disadvantage 2010.



Individual communities create place and identity, and are the essence of any regional area. It is their ability to respond to change and maintain unique characteristics that distinguishes one region from another. Strong communities look to provide social and economic opportunities to encourage people to remain in, return or move to the region. Improving employment and education opportunities will assist in the attraction of a wider demographic profile. This is particularly important to locations with greater numbers of older people. Ensuring a more balanced social mix and providing for the retention of young people and young families within these communities are essential for the future growth and sustainability of the region.

Engaging Aboriginal and Torres Strait Islander people

Many of the region's communities have significant numbers of resident Aboriginal and Torres Strait Islander people, in particular, Cherbourg Aboriginal Shire Council area. Although the Aboriginal and Torres Strait Islander population is not proportionally high, these residents show very high levels of social disadvantage (notably in terms of health, education and general community service participation and access).

The active involvement of Aboriginal and Torres Strait Islander people, including Traditional Owners, in planning and decision-making processes is imperative, particularly given the high number of cultural sites and artefacts to be identified and considered across the region.

The culture of Aboriginal and Torres Strait Islander people is unique and offers many economic and cultural advantages. Similarly the importance of connection to Country for Aboriginal and Torres Strait Islanders should not be underestimated, as it is this connection that underpins the wellbeing of Aboriginal and Torres Strait Islander communities.

Urban consolidation and delivery

The region's settlement pattern currently consists of several regional cities and large towns, and numerous rural and coastal communities. This produces many challenges to economic growth, accessibility, and the provision of infrastructure and services across the region. In addition, the trend toward growth in coastal locations may potentially result in risk to life and property through storm surge and climate change impacts, as well as significant implications for the environment and natural resource assets.

Extensive agricultural lands surround existing urban and rural residential areas and support a vibrant rural industry. Urban encroachment has the potential to impact on the viability of agricultural activities; however, some losses of agricultural land will be inevitable to accommodate the

projected growth for the region. The continuation of high value primary production activities will be safeguarded through the development of a regional framework, which will identify strategically located and recognised productive agricultural land. The framework will recognise the importance of these lands and protect them indefinitely.

Recent trends show changing household structure and reduction in average household size will mean the percentage of growth in housing demand will continue to be higher than the population growth rate. A diverse housing supply, providing suitable options for a range of circumstances, will also need to include affordable housing alternatives that respond to current and future resident needs, as well as making more efficient use of available land for urban development.

Providing a more compact urban settlement pattern focusing on existing towns and cities will provide higher levels of accessibility and more efficient and cost-effective provision of infrastructure and services. These strategies will assist in limiting the loss of valuable resources, such as agricultural land, and environmental values of the region.

A coordinated approach to urban planning and development, including the provision of infrastructure, will ensure growth is managed well into the future.

Areas at risk from flooding, storm surge, climate change impacts or other natural or man-made hazards should not be extensively developed. Where this cannot be avoided, for example, in areas that have already been settled and are part of the urban fabric, measures will be required as part of development to ensure these risks are minimised.

Towns and cities structure and form

Towns and cities are the focus for regional growth in employment, housing and provision of services. Where and how growth is accommodated can affect accessibility, the character of a place and the economic sustainability of the region.

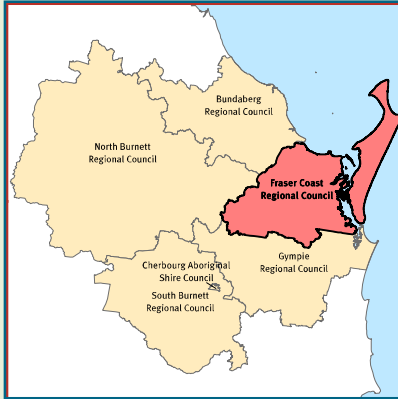
A mix of uses, including affordable housing, will be designed to enhance accessibility and efficiency of infrastructure provision and management for long-term sustainability and investment security. It will also assist in the reduction of greenhouse gases that influence climate change.

Establishing a clear role for centres, and adopting a complementary and cooperative approach to the planning and development of the subregions, will benefit the economy of the region as a whole by reducing unnecessary competition between centres.

Maintaining and enhancing the character and heritage of the region, and considering design attributes that suit the climate, will further build on the characteristics that make the region a sought-after location to live and visit.



Fraser Coast Regional Council



Estimated population in 2010: 102 080

Indicative planning population in 2031: 146 700

Forecast additional dwellings by 2031: 19 400

Principal regional activity centres: Maryborough, Hervey Bay

Local activity centres: Howard–Torbanlea, Tiaro

Opportunities

- Coordination and complementary growth of Maryborough and Hervey Bay
- Unique natural environment and abundant natural resources
- Marine industry
- Tourism
- Aviation and related industries
- Primary production and rural industries
- Rail, road and air transport infrastructure
- Gas supplies in Maryborough
- Granville Development Area (residential and employment)
- Nikenbah Development Area (residential and employment)
- St Helens Development Area (employment)

Challenges

- Planning for significant growth
- Effects of climate change and natural hazards
- Impacts of coastal development
- Reliable water supply
- Job creation
- Diversifying the economy
- Ageing population

The Fraser Coast Regional Council area contains the Great Sandy Biosphere area, recognised internationally in 2010 for its unique environmental values, and the subregion is home to areas of critical environment and geological distinctiveness, including the World Heritage area of Fraser Island. Its coastal waters also host humpback whales on their annual migrations past the Queensland coast. These naturally occurring characteristics assist in making the Fraser Coast the region's premier visitor destination. The Fraser Coast was also home to 102 080 people in 2010.

The Fraser Coast subregion possesses rich soils, which assist in agriculture remaining an important economic feature in the region. Productive rural lands will be protected to ensure the viability of rural pursuits in the future. Tourism and manufacturing industries are becoming more prevalent, and will continue to do so, further diversifying the economy of the Fraser Coast over time.

Historically, urban development was concentrated in Maryborough and the coastal villages that now make up Hervey Bay. The Mary River was the foundation of first European settlement within the region, with historic settlements originally located on the banks of the river at Maryborough.



The subregion is supported by two major centres—Hervey Bay and Maryborough—supplying a range of community health and services, retail, and education and employment opportunities to the residents of surrounding rural areas and towns. It supports two airports, a state boat harbour at Urangan, and two smaller marinas. An operational state north–south rail network and the Bruce Highway form the major interregional transport links for the region.

The centres of Hervey Bay and Maryborough are closely linked due to their proximity and overlapping catchments. A complementary approach to the development of these two centres will be required in the future to support a sustainable Fraser Coast community.

Maryborough

Originally established around a thriving river port used for immigration and the export of wool, cotton, timber, sugar and gold, the city of Maryborough has been a significant centre for the subregion. Its early history has been largely preserved, and the town is well known for its intact heritage buildings and architecture.

Maryborough is centrally located within the Fraser Coast area, and will accommodate a significant proportion of the region's future administrative and employment growth. It possesses a wealth of development potential due to fewer environmental or topographic limitations than other major centres of the region. Key advantages of the Maryborough area include its accessibility to other markets, the available infrastructure, including the national highway, the north–south rail line connecting Brisbane to Cairns, local air transport services, gas supply mains and an established electricity substation.

The preferred settlement pattern for the region supports the potential for Maryborough's population to double in size. Planning for infrastructure, community services and employment will be essential. The Urban Footprint has capacity to accommodate broad ranging uses, in addition to meeting dwelling demand.

Several locations have been identified with the potential to accommodate further growth in industry and manufacturing, including St Helens and Granville. Each of these locations will need to be investigated for suitability and development potential in the short to medium future, before any development commitments are reached. In addition, a marine industry precinct, to be established on the banks of the Mary River at Granville east of Maryborough, will assist in the diversification of the industry base.

The Urban Footprint consists of sufficient land area to accommodate additional urban development and residential dwellings by providing for a mix of broadhectare development and infill capacity. Significant land for rural residential development has also been assigned in the Rural Living Area close to Maryborough.

Granville contains a DA that may provide opportunities for medium term residential and employment expansion. It is intended that the area will primarily provide for residential growth; however, opportunities for local services and employment opportunities to support a higher level of self-containment should be incorporated.

Prior to development, further planning will be required to establish the appropriate mix and location of land uses, the preferred sequence of development, connectivity and accessibility in the area, and a coordinated approach to infrastructure delivery. Constraints such as the potential risk of flooding will need to be considered, as well as the interface with adjacent agricultural land and the nearby marine industry precinct. Planning for the Granville DA should consider the broader context of the site, particularly the intent for the marine industry precinct to be established on the banks of the Mary River, intended future uses, and possible expansion and infrastructure requirements. Significant investment in infrastructure will be required, and access across the Mary River will be a key consideration in the sequencing and delivery of development. Transport impacts in the immediate vicinity, as well as the broader context of Maryborough, will require resolution prior to development commitment in the area.

The St Helens DA will deliver medium- to long-term opportunities for industrial activities. The St Helens DA will predominantly provide employment opportunities for Maryborough, building on the existing industrial uses and the accessibility of the site. Some residential activities are already established in St Helens. Appropriate measures will be required to ensure impacts from the employment activities are mitigated. Prior to development of the DA, planning will need to address the connectivity and accessibility in the area; the interface to the potential Maryborough bypass; access to, and the need for widening of, the Maryborough–Hervey Bay Road; constraints such as risks from flooding; and infrastructure planning, in particular the impacts of the use of recycled water in the area.



Hervey Bay



City centre, Hervey Bay *Courtesy of MWA Viewfinder*

Hervey Bay is one of the region's major retail and commercial centres and biggest holiday destinations. Its role as a key tourist destination and gateway to Fraser Island will facilitate further growth in the community.

The existing settlement pattern of Hervey Bay has resulted from the development of small coastal villages, loosely based on the historical settlements, which have merged to become suburbs of one large coastal city.

The Urban Footprint of Hervey Bay has capacity to accommodate the anticipated dwelling demand to 2031, primarily within established urban zoned land, as a mix of broadhectare and infill development. The city will continue to experience growth in the short to medium future; however, the proximity of the settlement in relation to the coastline will restrict expansion, given the area's inherent locational vulnerability to the projected implications of climate change.

Hervey Bay is capable of supporting further growth in tertiary education, tourism and service related activities—such as aged care and support services—to a larger extent than Maryborough, expanding on the existing education facilities, such as University of Southern Queensland's Fraser Coast campus. This will support an increase in the diversity of local services and employment opportunities.

One of the key challenges for Hervey Bay in the last two decades has been maintaining centralised retail and commercial development in specific nodes. This is a particular consideration in the protection and primacy of Main Street Pialba and Boat Harbour Drive, Urraween, with secondary retail centres to be provided by Urangan and Eli Waters.

Urangan Boat Harbour is the local hub for marine transport and tourism. Potential future upgrades and renewal of these facilities will reinforce this focus for the marina. Strong tourism has developed over time as the city established

itself as a gateway to Fraser Island. While this opportunity has provided a range of benefits to the area, it has also limited potential for the commercial marine industry to expand among the existing tourism-oriented facilities.

Coastal suburbs, including the Eli Waters and Dundowran Beach areas, are susceptible to the constraints associated with climate change, including sea level rise and storm tide inundation. Consequently, development within the Eli Waters and Dundowran Beach areas may be limited. Consideration for development within these areas would require detailed analysis and planning, particularly in relation to impacts from coastal hazards and protection of its significant environmental values. Planning for infill or redevelopment of existing urban areas of Hervey Bay should also consider the potential impacts from coastal hazards and climate change.

The Nikenbah DA will provide additional residential and employment growth opportunities. Land identified between Maryborough–Hervey Bay Road and Madsen Road is subject to constraints, and is unsuitable for residential development. However, subject to appropriate planning to identify the area of developable land and the range of acceptable uses, other urban activities may be appropriate. Remaining portions are intended to accommodate residential growth in the medium to long term. Infrastructure planning and investment will be required prior to development occurring.

Coastal towns

Growth has historically been dispersed and fragmented, with many coastal towns, including Toogoom, Poona, Riverheads and Boonooroo, accommodating a mix of permanent residences and holiday homes. While this responds to a lifestyle demand for affordable coastal living, it increases the burden on an inadequate coastal road network and social infrastructure, and adversely impacts on natural environment values.

Communities within the coastal towns will continue to be primarily focused on residential accommodation rather than employment or commercial expansion, and the majority of specialist and skilled employment will continue to be provided by Hervey Bay and Maryborough. Employment opportunities provided by each of these coastal areas will continue to maintain locally relevant industries, including retail, tourism and community services.

Residential growth in coastal towns will be consolidated within the Urban Footprint to minimise the increased risk from natural hazards, the potential impacts of climate change, and the restricted capacity of social infrastructure to service further growth.



The coastal town of Burrum Heads was originally established as a coastal holiday village, but has grown into a small community for permanent residents and holiday-makers. The area has significant environmental values, including habitat for the endangered Wallum Froglet, and is potentially at high risk from permanent inundation from sea level rise and impacts from storm tide. Past investment in infrastructure and existing development indicates that some limited additional growth may be supported at Burrum Heads, subject to detailed analysis and planning, particularly in relation to impacts from coastal hazards and protection of its significant environmental values.

Rural towns and surrounds

Tiaro, Howard and Torbanlea are the main subregional towns providing local services for residents and those of surrounding rural towns. Higher order services, such as health, retail and community services, will be met by Hervey Bay and Maryborough.

The establishment of Tiaro was originally influenced by the Gympie gold rush, while Howard was settled as a coalmining town. Both towns are now rural settlements that provide an important role in servicing surrounding settlements and rural communities.

The Tiaro and Torbanlea towns are not currently serviced by reticulated sewerage networks. Reticulated sewerage service areas within Howard are limited and the existing sewerage treatment plant requires future investment prior to considering expansion of the urban area it supports.

Detailed analysis and planning of rural towns should be undertaken to determine future growth needs and appropriate locations for residential and employment activities, as well as other infrastructure requirements. Subject to the outcome of these investigations, expansions to the urban area may be identified in local government planning schemes.

A significant defence facility, the Wide Bay Training Area, is located within the Fraser Coast and Gympie Regional Council areas, as identified on Map 2. The defence facility is used by the Australian Defence Force for live firing ranges and field training. This facility can result in noise impacts, and residential development should be avoided adjacent to the facility to ensure the ongoing operation of the facility is not compromised.

Infrastructure

Complementary planning of Hervey Bay and Maryborough will be supported by enhanced transport links between, and within, the centres themselves. Investment in public transport and active transport links will be a key driver to the success of this approach to planning for the Fraser Coast subregion.

Regional water capacity and supply is likely to require additional investment to cater for future population growth in the subregion. In some towns and the urban fringe of Hervey Bay and Maryborough, sewerage treatment plants may require upgrades in order to support projected population growth over time. Planning for these areas needs to consider capacities and the timeframes required for upgrades.

Electricity infrastructure will require investment in both Maryborough and Hervey Bay to support anticipated growth. Sites for substations and other infrastructure should be identified as part of the planning for expansion to ensure availability when demand requires installation of these services.

The Fraser Coast currently supports two airports, in Maryborough and Hervey Bay. Future planning of airport land needs to be investigated, and the potential impacts from nearby development should be mitigated to ensure ongoing viability of both airport sites.

Economy and employment

Hervey Bay and Maryborough are key activity centres for the subregion, in recognition of their level of commercial, retail and government services. However, their proximity, and the promotion of a greater proportion of growth to Maryborough, will require coordinated and complementary planning and investment in infrastructure and services, and the appropriate allocation of land for commercial, retail and industrial purposes as part of local government strategic planning programs.

Tourism will continue to be a major economic driver in the Fraser Coast, particularly for Hervey Bay. Growth and intensification of these services will contribute to a diverse and self-sufficient employment sector for local residents. The natural environment and rural character of the subregion are the major drawcards for tourist visitation, and planning and development decisions should continue to protect these important resources to support and stimulate the region's attractiveness for tourism activities.

Rural areas contribute significantly to the amenity of the regional landscape through their natural environment values, and play an important role in the attraction to the region of day-trippers and nature-based tourists.

Agriculture, native forestry and pine plantations have been strong drivers of the subregional economy, and they will remain significant contributors to the region into the future. Farming activities are predominantly within sugarcane and timber farming sectors; however these activities have been declining in their contribution to the economy. Opportunities for diversification and product value-adding will be important long-term strategies for the rural sector, including the ongoing viability of the sugar and timber industries.



In addition to maintaining the traditional industries of the subregion, manufacturing has emerged as an important future employment and economic driver, particularly for Maryborough, which maintains a strong reliance on this sector. Economic strategies and land-use planning should continue to build opportunities for additional manufacturing and other industries in appropriate locations to limit the possible impacts of incompatible land uses, and to encourage diversification of the sector.

The natural coastal and river environs present opportunities to build on existing marine industry and aquaculture projects. The marine industry precinct near Maryborough provides a key opportunity for the subregion, as opportunities for these facilities are becoming increasingly limited.

The viability of coalmining is being re-examined near Maryborough. Should mining activities recommence, direct and indirect employment opportunities will result, and will have a positive impact on the economy of the community and region as a whole. However, the conduct of these activities should maintain satisfactory separation from, and consideration of, the existing urban fabric and residents of nearby settlements in a way that promotes a balanced approach to land uses that stabilise and diversify the economy.

Canterwood Industrial Area at Owanilla is recognised as having the potential to provide additional industrial lands, using high quality access to an existing rail siding and the Bruce Highway, and relative proximity to the ports of Brisbane, Gladstone and Bundaberg.

Residential

By 2031, it is anticipated that an additional 19 400 dwellings will be required to house growth within the Fraser Coast subregion.

The Urban Footprint can accommodate over 20 000 dwellings through broadhectare and infill development. Taking into account existing capacity of rural and rural residential lands to provide alternative residential forms, the subregion contains sufficient area to accommodate growth within the major cities and larger towns beyond 2031.

The significant areas of broadhectare land available within the subregion will require coordinated and detailed planning by state and local government to accommodate appropriate infrastructure to serve the projected population, as well as delivery of infrastructure with development. Prior to undertaking development or expansion, many of the region's existing urban areas will require infrastructure upgrades, such as sewerage treatment facilities in Hervey Bay and Howard; and secure water supply, electricity and transport infrastructure for the growing communities of Maryborough and Hervey Bay.

Planning of broadhectare areas will be required to make effective use of available land and existing or planned infrastructure. Mixed uses and dwelling diversity in these areas will assist in consolidating growth, reduce reliance on the private motor vehicle, and improve self-containment of the major centres, coastal towns and rural centres.

Existing rural residential areas of the subregion are recognised as providing a valid housing and lifestyle choice for the region, with ample capacity available within the Rural Living Area for growth of this type of development for the life of the regional plan.

Community services

Most community services within the subregion are recognised as being at or near capacity. Ongoing investment will be required to strengthen and sustain these important community facilities and services. Higher order community services will be predominantly located in Maryborough and Hervey Bay. Co-location of complementary services will be supported where appropriate.

Further investment will be required in the future to ensure sufficient levels of service are maintained and improved to meet the needs of the diverse and ageing population. Planning for community services will need to take into account predicted growth levels, and the unique implications that population expansion will have for each community.

The University of Southern Queensland's Fraser Coast campus is located in Hervey Bay. A range of programs and courses are offered in the areas of human services, community welfare and development, accounting, marketing, education and nursing. The human services focus reflects the needs of the community, and provides an opportunity to develop and retain skilled workers in the region. Capacity to expand the university in its current location provides a further opportunity to diversify the range of programs and courses offered, to retain and attract school leavers through to 35 year olds.

Hervey Bay and Maryborough hospitals will continue to service the subregion over time for specialist and emergency health care. Additional health services will continue to be enhanced by private hospitals in the region, such as St Stephen's hospitals in Maryborough and Hervey Bay, which recently received funding for expansion.

Providing diverse and universal housing designs as part of the urban expansion will assist in accommodating different and changing housing needs over time, including those of an ageing population.



Hervey Bay
Courtesy of MWA
Viewfinder

Part C Desired regional outcomes

The desired regional outcomes (DROs) articulate the preferred direction for the development and land-use outcomes for the region, and include specific policies and programs to manage the growth of the region over the next two decades.

Embedded within each DRO are a series of principles that seek to achieve the DRO. Detailed policy statements recognise the steps that must be taken for the principles to have effect. These policies are supported by programs, to be implemented over the life of the plan, that identify actions that underpin the achievement of the policies.

The programs will not detail all actions that may be required during the life of the plan to achieve the policies and may be added to over time through implementation. Notes have been included with each DRO to provide an explanation of the policy statements, identify implementation processes, or provide additional relevant information to aid in the understanding of the DRO.

The principles and policies will guide state and local government in the formulation of their own policies and planning documents, such as planning schemes. Local government planning schemes and subordinate policies must align with the intent of the DRO, principles and policies.

Programs may be delivered by state or local government, industry, non-government organisations or community groups.

The DROs are an integrated and holistic set, with no intended priority. They appear under the following headings:

1. Sustainability, climate change and natural hazards
2. Environment
3. Natural resource management
4. Rural futures
5. Strong communities
6. Engaging Aboriginal and Torres Strait Islander peoples
7. Managing growth
8. Urban form
9. Strong economy
10. Infrastructure.



2.4 Regional landscapes

Principle

- 2.4.1 Regional landscape values and areas are managed to maintain or enhance their ability to contribute to the region's liveability, lifestyle, health and economy.

The regional landscape contributes significantly to the region's economy and liveability. The community recognises this by taking part in the use and management of these areas, both passively and actively. Some of these regional landscape values include:

- areas of significant biodiversity value
- rural production and primary industry
- scenic amenity
- landscape heritage
- outdoor recreation.

Any part of a landscape may have one or more of these identified values associated with it. These values exist on different tenures of land, with no single jurisdiction responsible for their protection or management. For example, highly valued scenic landscapes occur both on privately and publicly owned land within the region. Areas of significant biodiversity value, and the biodiversity networks that join these areas, can also be found on privately owned land. It is therefore a responsibility to be shared across all levels of government, non-government organisations, community and industry groups to collectively and cooperatively protect and manage these areas.

Policies

- 2.4.2 Development complements, protects and enhances landscape values and areas of significance, limiting impacts on these regional assets.
- 2.4.3 Regional landscape areas are appropriately managed to optimise economic, social, recreational and ecosystem services to the region.
- 2.4.4 Inter-urban breaks are protected from development that diminishes their function.

Programs

- 2.4.5 Develop a consistent methodology for identifying regional landscape values across the region.
- 2.4.6 Identify and map regional landscape areas to inform land-use planning and decision-making.
- 2.4.7 Identify current and potential landscape corridors, including regional and local biodiversity corridors and networks, to connect priority regional landscape areas.
- 2.4.8 Develop a consistent approach to the assessment, approval and management of rural, nature-based and ecotourism facilities that ensures such facilities do not degrade the values of the regional landscape area.



Notes

It is important that landscapes with recognised natural, cultural, social and economic value within the region are identified, protected and managed to meet current and future community and environmental needs.

Residents and visitors to the region value the extensive and diverse range of environmentally, culturally, socially and economically significant landscapes that underpin the region's many values. These values and landscapes can be some of the main reasons that people move to, and stay in, the region.

The regional landscape is made up of multiple components, each with its own specific value and significance to the environment and residents of the region. These components include:

- core landscape areas—areas of multiple landscape value and ecosystem services such as Fraser Island, Great Sandy Strait and the Bunya Mountains
- inter-urban breaks—areas separating urban development, which can have a variety of uses such as productive agricultural land, environmental reserves, and sport and recreational activities
- regional offset areas—strategically identified areas to manage the offset of negative impacts from development
- regional community green space network—areas of land publicly owned that facilitate community health and wellbeing through physical activity, social interaction, liveability and direct interaction with the environment
- rural towns—scenic amenity of rural towns in rural and natural environs
- coastal waters and foreshores—which provide a significant service and maintain environmental, community and economic integrity within the region
- biodiversity networks—wildlife habitats and associated connecting corridors that are managed to maintain biodiversity values at a regional scale
- natural economic resource areas—sections of the landscape that support agricultural production, extractive industry, forestry, fisheries and rural industries.

To remain a competitive, functional and attractive place, the natural environment qualities of the regional landscape must be maintained to support values such as biodiversity, rural production, scenic amenity, landscape heritage and outdoor recreation.

Any part of a landscape may have one or more of these regional landscape values associated with it. These values exist on different tenures of land, with no single jurisdiction responsible for their protection or management. Scenic landscapes, as an example, occur both on privately and publicly owned land.

It is also important to recognise that landscape values are not limited only to natural environmental features. Rural towns and rural activities, such as cropping and grazing, contribute to the character of the region, and illustrate their importance, not only to the economy, but also to the regional landscape. The patchwork of greens and rich soil in the undulating landscape of the South Burnett, or the cane fields around Bundaberg, provide a backdrop to the picturesque region, as much as its natural environs.

Open space and rural lands contribute to a sense of place and to the scenic amenity of the region, and play a role in creating inter-urban breaks. The benefits of inter-urban breaks can be enhanced by compatible land uses and activities. Local government may undertake an investigation into the benefits and contribution of inter-urban breaks which will provide clarity and certainty by ensuring:

- the long-term viability of maintaining inter-urban breaks through effective management and use by supporting appropriate rural industries, including agricultural production, tourism and recreational opportunities
- the clear identification of the important landscape value, planning and management functions of inter-urban breaks.



2.5 Green space network

Principle

- 2.5.1 An integrated green space network caters for a range of community and environmental needs.

Attractive, safe and accessible green space and land for public recreation contribute positive social, economic and environmental benefits, improving public health, wellbeing and quality of life. Green space is a vital part of delivering a sustainable and prosperous state.

The majority of the region's green space network is owned and managed by state or local government, including national parks, state forests, marine parks, beaches, major waterways, water storage areas and major urban parks. This network preserves and protects regionally significant areas for public access, and provides diverse values and uses, including nature conservation, outdoor recreational activities, forestry production, water catchment management, education and scientific research.

To maximise the multiple benefits of green spaces, it is necessary to integrate, manage and plan green space networks to provide for a range of community and environmental needs, now and into the future.

Policies

- 2.5.2 Existing green space networks are expanded to meet current and future environmental and community needs.
- 2.5.3 State, regional and local biodiversity networks are protected and promoted to maintain ecological services, and the intrinsic landscape values and settings provided by the regional green space network.
- 2.5.4 Development is located and designed to contribute to, and integrate with, the green space network.

Programs

- 2.5.5 Define, identify and map a preferred future regional green space network that meets community, biodiversity and ecological service requirements.
- 2.5.6 Investigate development of a recreational rail trail along the decommissioned Kingaroy to Theebine rail corridor.

Notes

The draft Queensland Greenspace Strategy focuses on the expansion of land for public recreation, where public use and access are the priority, rather than biodiversity values. Green space represents places where people play, recreate and socialise. It includes council parks, public gardens, playing fields, children's play areas, foreshore areas, bushland and linear reserves, national parks, state forests and conservation reserves. The definition excludes roads and marine areas.

As the population increases, retention of land for green space, including for nature conservation and public recreation, will become more important.

Five key planning actions have been identified. These proposed actions are to:

1. promote additional green space
2. introduce better planning processes, tools and instruments to increase green space
3. remove arbitrary barriers that limit public access to state-owned land
4. encourage recreation opportunities on private land
5. investigate the potential to use surplus state-owned land as green space.

Toward Q2: Tomorrow's Queensland

On 27 March 2010, the Queensland Government released draft Queensland Greenspace Strategy to support delivery of the government's Toward Q2: Tomorrow's Queensland target to protect 50 per cent more land for nature conservation and public recreation by 2020. The policies and programs of the region plan will help achieve this target.

For more information visit www.towardq2.qld.gov.au/tomorrow/index.aspx.



5.

Strong communities

The region has vibrant, inclusive, safe, active and healthy communities, where a range of social services are accessible by all, and where unique cultural heritage and diversity is acknowledged, valued and celebrated.

Continued population growth in the region presents many challenges in supporting existing local communities and their capacity to deal with change. Demographic factors such as a significantly higher than average ageing population and the dispersed settlement of the population mean supporting growth within the region is a complex task.

Community wellbeing is influenced by geographic location, access to transport, appropriate and affordable housing, family and social support, adequate income and employment, a quality built environment, community safety and optimal health.

Many residents live in rural areas, where essential community services are often provided via outreach from key centres. The dispersed urban form in the region results in many residents travelling some distance to access health and education services, business and employment opportunities, and social and cultural experiences. Due to their location, residents in rural areas have limited access to timely and affordable transport options, further inhibiting access to such services. Differing government agency service boundaries also make holistic service delivery difficult.

Well-planned growth in a more compact urban form will help reduce social and locational disadvantage. Providing opportunities in employment, education and training will influence and support changes in the demographic age profile, and result in a more balanced social mix, enabling communities to prosper.

5.1 Social planning

Principle

5.1.1 Social planning is incorporated into planning processes to manage and respond to changing communities, and support community wellbeing and quality of life.

The negative impacts of social change in the region over time can be minimised through the use of community-focused policies to identify current and future community and social needs, trends and solutions. Key components to the wellbeing of the region include a commitment to monitoring levels of social and locational disadvantage, providing support and services for the ageing population, and delivering programs aimed at the retention of young people in the region.

A strong community can have positive impacts on the actual and perceived liveability of the region. Liveability factors have flow-on effects for the local residents by assisting in the attraction of new business and migration to the region, and drawing greater diversity of services and community activities.

Policies

- 5.1.2 Land-use and community infrastructure planning decisions incorporate social and community needs assessments.
- 5.1.3 Planning outcomes that support an ageing population, including appropriate housing, retirement and aged care options, and access to services and facilities, are actively pursued.
- 5.1.4 An accessible and high quality public realm is achieved by allocating or revitalising open space and creating well-designed public spaces.
- 5.1.5 An evidence-based approach, which identifies social characteristics and demographic trends, is used to inform planning processes.

Programs

- 5.1.6 Profile and respond to the social impacts of in-migration patterns (including people from other cultures), and incorporate in planning frameworks.



Burnett Heads Rural Fire Station
Courtesy of the Department of Community Safety



Notes

Key considerations for the region include high levels of social and locational disadvantage, an ageing population, retaining young people, and the influx of seasonal workers into communities. Potential social impacts of growth and change (such as those resulting from mining) can be identified and mitigated as necessary through the implementation of social planning principles.

The *Sustainable Planning Act 2009* requires that community wellbeing issues be integrated into the preparation of planning schemes. It states that the cultural, economic, physical and social wellbeing of people and communities is maintained if:

- well-serviced and healthy communities, with affordable, efficient, safe and sustainable development, are created and maintained
- areas and places of special aesthetic, architectural, cultural, historic, scientific, social or spiritual significance are conserved or enhanced
- integrated networks of pleasant and safe public areas for aesthetic enjoyment and cultural, recreational or social interaction are provided.

Social impact

Social impacts, including social change (e.g. the potential impacts of mining), should be considered in the development of planning schemes and policy decisions. This consideration should be undertaken in partnership and consultation with affected communities and stakeholders.

Positively Ageless – Queensland Seniors Strategy 2010–20

The *Positively Ageless – Queensland Seniors Strategy 2010–20* identifies priority areas and key initiatives that will benefit older Queenslanders (including those living in this region), particularly those who are vulnerable, disadvantaged or socially isolated.

For more information visit www.communityservices.qld.gov.au.

Toward Q2

The Queensland Government has committed to delivering world-class education and training, making Queenslanders Australia's healthiest people, and supporting safe and caring communities in *Toward Q2: Tomorrow's Queensland*.

For more information visit www.towardq2.qld.gov.au.

5.2 Addressing social and locational disadvantage

Principle

5.2.1 Social and locational disadvantage in communities is recognised and addressed.

Disadvantage concerns any unfavourable circumstances or conditions affecting an individual or group of people. The dimensions of disadvantage within the broader community may include a lack of access to affordable, diverse and age-appropriate housing, education and health services, or an inability to participate in, or have access to, a variety of employment, recreation, family support or social network opportunities.

Traditionally, people living in rural or fringe areas often find it difficult to access a diversity of services such as health, recreation, education or employment. Owing to the existing highly dispersed settlement pattern, these circumstances are exacerbated for many in the region. Barriers preventing community members from accessing these opportunities

include a lack of public transport options and limited availability of desired services within the local area. In order to reduce the likelihood of further disadvantage occurring as a result of future decision-making, social planning principles and strategies that enhance community participation and engagement will be implemented.

Identification of development locations for community infrastructure and services will build on the strength and self-containment of subregional communities. Co-location opportunities for sharing infrastructure and facilities with neighbouring communities will improve efficiencies in providing and operating these services, and will contribute to the reduction of disadvantage.

Policies

5.2.2 Appropriate social services and community facilities are cost-effective, sustainable, accessible and responsive to community need.

5.2.3 Strategies to respond to identified pockets of social and locational disadvantage are developed and implemented.



5.2.4 Accessible and affordable transport options that enhance connectivity and level of service to remote or locationally disadvantaged communities are investigated.

5.2.6 Establish partnerships across community, government and business to provide more proactive, community-driven, coordinated and sustainable responses to social and locational disadvantage.

Programs

5.2.5 Implement and evaluate flexible, integrated, client-driven and sustainable prevention, promotion and early intervention strategies to pre-empt and address social and locational disadvantage.

Notes

Many factors influence the degree of social disadvantage experienced by individuals, including relative ease of access to housing, employment, income, education, health status and service access. Many residents of the region experience multiple disadvantages, particularly those living in smaller rural areas.

Community servicing and support needs in rural communities are quite different to urban areas. Outreach services are the norm for rural and coastal communities; however, higher service demands in larger communities can mean outreach service provision to these rural and coastal areas is reduced.

The region's migrating and existing resident community includes, in part, the socially disadvantaged that relocate from other areas. This is due to factors such as rising housing costs or reduced housing availability in nearby areas such as South East Queensland. This trend increases the demand for local services and support facilities.

The development of strong, supportive social networks, the provision of affordable housing, education, health, high-speed and reliable internet access, recreation opportunities and accessible public transport play a central role in responding to regional disadvantage and minimising exclusion.

A strong socially inclusive community is about all residents being able to fully participate in community life. This can be a significant challenge in some communities (notably rural settlements), as geographic location often restricts social participation and leads to feelings of isolation.

Technological advances (for example in telemedicine and videoconferencing) are useful tools that enhance access to specialist health and support services. The major public hospitals located in Hervey Bay, Maryborough and Bundaberg already have videoconferencing facilities that provide access to specialist practitioners within the broader Queensland health care network.

Sustainable community planning outcomes will only be achieved where all levels of government and community stakeholders participate in working partnerships to respond to current and emerging issues of disadvantage.



5.3 Healthy and safe communities

Principle

- 5.3.1 Quality of life is enhanced by offering healthy and safe environments that promote active living and healthy lifestyles, and provide accessible health services.

The relative health of communities is underpinned by a range of considerations, including social disadvantage, population characteristics, social cohesion, access to key social infrastructure, housing affordability, transport, availability of open space, physical activity and climate change.

It is important to recognise that 'health' not only refers to a physical state, but also to mental health and psychological wellbeing. Appropriate community-based planning specifically addressing the needs of each community will provide safe, accessible open space and health services to enable the communities to enjoy active lifestyles and participation.

The community will be strengthened by an increase in housing choice and diversity, accessible and reliable infrastructure (including information communication technology), appropriate motorised and non-motorised transport options, and strong and supportive social network prospects.

Policies

- 5.3.2 Physical activity and healthy lifestyles are supported through appropriate location and design, including facilitating the provision of active transport infrastructure such as pedestrian and bicycle paths, and appropriate sport and recreation facilities.
- 5.3.3 Crime prevention through environmental design principles is applied to enhance community safety in public areas.
- 5.3.4 Biting insect mitigation strategies are developed and implemented.

Programs

- 5.3.5 Develop a collaborative framework that requires multi-strategy and multi-tiered prevention and promotion programs to address community health and safety issues.
- 5.3.6 Undertake a health service planning program across the region, addressing inpatient and preventative health to provide a coordinated and holistic forward service planning approach which maximises the health and wellbeing of care recipients.

Notes

Regular physical activity and appropriate nutrition is required to prevent a range of negative health and wellbeing impacts, including chronic diseases. Community wellbeing is optimised by the provision of open space, sport and recreation opportunities, walk and cycle paths, and supporting infrastructure that makes physical activity and participation safe. Supporting infrastructure includes seating, lighting, toilets, shade and water fountains.

Biting insects

The health of communities (notably in coastal areas) requires responsive planning and mitigation of the effects of biting insects. This can be achieved by limiting residential developments within insect habitat areas, putting management plans in place to mitigate impacts, and ensuring appropriate water-flow design. Monitoring programs will continue to be important in identifying increases in biting insect numbers to ensure mitigation strategies are appropriately deployed.

Toward Q2

Making Queenslanders Australia's healthiest people is a key theme in the Queensland Government's *Toward Q2: Tomorrow's Queensland*.

For more information visit www.towardq2.qld.gov.au.

Wide Bay Burnett Regional Recreation and Sports Strategy 2010

The *Wide Bay Burnett Regional Recreation and Sports Strategy 2010* identifies future regional recreation and sporting requirements, and builds on existing government recreation and sport planning work. It assists local government, state agencies and sporting organisations to plan for future land and facility provision.

For more information visit www.wbbroc.org.au.



5.5 Heritage, arts and cultural development

Principle

- 5.5.1 The region's unique heritage places and experiences are identified, protected and valued, with further opportunities for arts and cultural development provided.

Cultural heritage relates to those places that have a unique claim on our landscapes, lifestyles, community history and identity. Conserving this heritage is an important part of protecting and building on an established sense of place and social practices, contributing to a strong and connected community.

The region's heritage is embodied in its archaeological sites, cemeteries, historic homes, landmark structures, wide street formation, and rural and urban landscapes. They are important and highly valued features that strengthen and bind the community to their local area, and create a shared sense of the region for all resident Queenslanders, as well as tourists.

The significant heritage themes of Gympie, Hervey Bay and Maryborough and regional townships provide a comprehensive understanding of the historic use and development of the region. The patterns of development within these themes have defined and shaped the region and encompass important heritage places.

Policies

- 5.5.2 Heritage places, including Aboriginal and Torres Strait Islander heritage (such as archaeological sites, landscapes, places or objects) are appropriately recognised and protected.
- 5.5.3 Accessible public spaces exist for cultural activities, events and festivals.
- 5.5.4 Arts and cultural infrastructure, facilities and programs are provided to meet community need.
- 5.5.5 Arts workers are supported at local levels through regional initiatives and programs.
- 5.5.6 Business opportunities based on culture, heritage and the arts are recognised and promoted to attract investment and diversity to the region.

- 5.5.7 Historical and contemporary cultural information, artefacts and sites significant to Aboriginal and Torres Strait Islander communities are identified, protected and preserved, including the development of local agreements and protocols as required.

- 5.5.8 Initiatives are developed aimed at raising the profile of the region and enhancing pride by increasing awareness of heritage, culture and the arts.

Programs

- 5.5.9 Build the capacity of government, community and industry groups to recognise and protect heritage and sites that are important to the region.